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1	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY, formed Nov. 17, 1947							
2	(* .xlsx spreadsheet of this data attached to this PDF)							
3	<i>Surname</i>	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL</i>
4	EXECUTIVE COMMITTEE							
5	Stimson	Henry L. Stimson	national chairman; former secretary of war	United States	Washington	D. C.	Military	https://www.stimson.org/abc
6	Patterson	Robert P. Patterson	chairman; former secretary of war	United States; Andrew Carnegie's executor	Washington	D. C.	Military	https://en.wikipedia.org/wiki/
7	Moore	Hugh Moore	treasurer; consultant	Department of State to the United Nations Commission	Washington	D. C.	Manufacturing	https://en.wikipedia.org/wiki/
8	Acheson	Dean Acheson	former under-secretary of state	State Department; [former J.P. Morgan]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/
9	Aldrich	Winthrop W. Aldrich GBE	president, chairman	Chase National Bank	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/
10	Altschul	Frank Altschul	partner	Lazard Frères	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/
11	Carey	James B. Carey	secretary-treasurer	Congress of Industrial Organizations (CIO); sec-treas, International Ladies' Garment Workers' Union (ILGWU) NY	Pittsburgh	Penn.	Labor Relations	https://en.wikipedia.org/wiki/
12	Dulles	Allen W. Dulles	senior staff consultant	House Select Committee on Foreign Aid, aka the Herter Committee	Washington	D. C.	Spy	https://en.wikipedia.org/wiki/
13	Eichelberger	Clark M. Eichelberger	executive director	American Association of the United Nations	New York	N. Y.	United Nations	https://en.wikipedia.org/wiki/
14	Emerson	William Emerson	dean	Massachusetts Institute of Technology (MIT)	Boston	Mass.	Education	https://en.wikipedia.org/wiki/
15	Feis	Herbert Feis	senior adviser	War Department	Washington	D. C.	Economist	https://en.wikipedia.org/wiki/
16	Hiss	Alger Hiss	president	Carnegie Endowment for International Peace	Washington	D. C.	Spy	https://en.wikipedia.org/wiki/
17	Lehman	Herbert H. Lehman	candidate	Democrat for New York Senate	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/
18	McKee	Frederick C. McKee	chairman	Committee on National Affairs; China Lobby; election meddler	New York	N. Y.	Political organizer	https://www.fbcoverup.com/
19	Page	Arthur W. Page	director	American Telephone & Telegraph Co. (AT&T); [Council on Foreign Relations (CFR); Carnegie Corporation NY trustee]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
20	Reed	Philip D. Reed	chairman	General Electric Corp. (GE); [Twentieth Century Fund; Carnegie Corporation]	Schenectady	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
21	Swope	Herbert Bayard Swope	consultant	Associated Press	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
22	Willkie	Mrs. Wendell L. Willkie	propaganda spokeswoman	Committee for the Marshall Plan to Aid European Recovery	Washington	D. C.	Government	https://en.wikipedia.org/wiki/
23	Ferguson	John H. Ferguson	assistant to director	World Bank - International Bank for Reconstruction and Development (IBRD)	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/
24								
25	NATIONAL COUNCIL MEMBERS							
26	Adams	Charles E. Adams	chairman	Air Reduction Sales Co.	New York	N. Y.	Chemicals	https://books.google.com/bo
27	Adams, Jr.	Charles F. Adams, Jr.	president	Raytheon Manufacturing Co.	Waltham	Mass.	Military	https://en.wikipedia.org/wiki/
28	Adams	James Truslow Adams	historian	"The Inquiry" (Woodrow Wilson advisor)	Southport	Conn.	Spy	https://en.wikipedia.org/wiki/

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54	Bundy	Harvey H. Bundy	president	World Peace Foundation; Carnegie Foundation (pres. 1952)	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/
55	Burt	Clayton R. Burt	chairman	Pratt and Whitney	West Hartfor	Conn.	Manufacturing	https://www.prattandwhitne
56	Butler	Miss Sally Butler	president	National Federation of Business and Professional Women's Clubs	New York	N. Y.	Law and Courts	https://news.google.com/new
57	Cabot	Charles C. Cabot	judge	Massachusetts Superior Court; Boston Bar Association; Pioneer Fund; Harvard Alumni Association	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/
58	Cabot	Henry B. Cabot	chairman	New England Industrial Development Corp.	Boston	Mass.	Law and Courts	https://www.nytimes.com/19
59	Canaday	Ward M. Canaday	chairman	Willys-Overland Motors. Inc. [Jeep]	Toledo	Ohio.	Automotive	https://www.utoledo.edu/libr
60	Capron	C. Alexander Capron	lawyer	Standard Oil, Henry Morgan Tilford, Law and Courts; Carnegie Estate ex. rel. with Robert P. Patterson	New York	N. Y.	Law and Courts	https://books.google.com/bo
61	Carlson	Elmer T. Carlson	president	Trumbull Electric Mfg. Co. (General Electric)	Plainville	Conn.	Electricity	http://waywiser.fas.harvard.e
62	Chase	Harry Woodburn Chase	chancellor	New York University	New York	N. Y.	Education	https://en.wikipedia.org/wiki/
63	Chester	C. M. Chester	honorary chairman	General Foods Corp.	New York	N. Y.	Food and Beverage	https://en.wikipedia.org/wiki/
64	Chubb	Robert Walston Chubb	lawyer	[St. Louis Bar Association]	St. Louis	Mo.	Law and Courts	https://openscholarship.wust
65	Clark	Evans Clark	executive director	Twentieth Century Fund; [Carnegie Corporation; later New York Times]	New York	N. Y.	Banking and Finance; Media, Information and Telecom	https://fraser.stlouisfed.org/a
66	Clothier	Robert C. Clothier	president	Rutgers University	New Brunswi	N. J.	Education	https://en.wikipedia.org/wiki/
67	Collier	H. D. Collier	chairman	Standard Oil Co. of Calif. [SOCAL]	San Francisco	Calif.	Petroleum	https://en.wikipedia.org/wiki/
68	Comer	Hugh M. Comer	president	Avondale Mills; [Governor of Alabama (1907-1911)]	Sylacauga	Ala.	Textiles and Clothing; Government	https://en.wikipedia.org/wiki/
69	Compton	Karl Compton	president	Massachusetts Institute of Technology	Cambridge	Mass.	Education	https://en.wikipedia.org/wiki/
70	Conant	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Education; Government	https://en.wikipedia.org/wiki/
71	Corrigan	Emmett Corrigan	chairman	Albert Frank-Guenther Law; Chase National Bank	New York	N. Y.	Law and Courts; Banking and Finance	https://worldradiohistory.com
72	Cowdin	J. Cheever Cowdin	chairman	Universal Pictures Co.. Inc.	Universal City	Calif.	Movies	https://en.wikipedia.org/wiki/
73	Cowles, Jr.	Gardner Cowles, Jr.	president	Cowles Magazines. Inc.; Bilderberg Group	fies Moines	Iowa.	Publishing	https://en.wikipedia.org/wiki/
74	Crocker	William H. Crocker	president	Crocker First National Bank	San Francisco	Calif.	Banking and Finance	https://en.wikipedia.org/wiki/
75	Cronan	Richard J. Cronan	lawyer		New York	N. Y.	Law and Courts	https://www.google.com/boc
76	Curry	T. Morton Curry	president	Belleville Woolen Co.	Belleville	R. I.	Textiles and Clothing	https://www.govinfo.gov/con
77	Cutler	Robert Cutler	president	Old Colony Trust Co.	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/
78	Davis	Chester C. Davis	president	Federal Reserve Bank of St. Louis	St. Louis	Mo.	Banking and Finance	https://www.federalreserveh
79	Davis	J. Holmes Davis	chairman	Spofford Mills. Inc.	Wilmington	N. C.	Textiles and Clothing	https://www.starnewsonline.
80	Davis	John W. Davis	lawyer		New York	N. Y.	Law and Courts	https://en.wikipedia.org/wiki/
81	Davison	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Banking and Finance; Petroleum	https://en.wikipedia.org/wiki/

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82	Dewey	John Dewey	professor		New York	N. Y.	Education	https://en.wikipedia.org/wiki/
83	Dickey	John Sloane Dickey	president		Hanover	N. H.	Education	https://en.wikipedia.org/wiki/
84	Donovan	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/
85	Douglas, Jr.	James H. Douglas, Jr.	lawyer	[Secretary of the US Air Force (1957-59); Deputy Secretary of Defense (1959-61)]	Chicago	Ill.	Law and Courts; Military	https://en.wikipedia.org/wiki/
86	Drefs	Arthur G. Drefs	president	McQuay-Norris Mfg. Co.	St. Louis	Mo.	Automotive	https://en.wikipedia.org/wiki/
87	Dunlap	Charles E. Dunlap	president	Berwind-White Coal Mining Co.	New York	N. Y.	Mining	https://en.wikipedia.org/wiki/
88	Eastman	Ralph M. Eastman	vice president	State Street Trust Co.	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/
89	Eisenhart	Martin H. Eisenhart	president	Bausch & Lomb Optical Čo.	Rochester	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/
90	Eisenhauer	Charles P. Eisenhauer	president	Universal Tool Co.	Dayton	Ohio.	Manufacturing	https://www.google.com/boc
91	Eliot	George Fielding Eliot	journalist	[CBS Radio; New York Herald; Foreign Affairs; Zionist]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
92	Farley	James A. Farley	former postmaster-general	[Knight of Malta; Hoover Commissio; Coca-Cola; DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/
93	Field	George Field	executive secretary	Freedom House; National Committee to Defend America by Aiding the Allies	New York	N. Y.	Spy; NGO	https://mronline.org/2007/01
94	Filene	Lincoln Filene	president	William Filene's Sons Co.; [Twentieth Century Fund; Carnegie Corporation]	Boston	Mass.	Retail	https://en.wikipedia.org/wiki/
95	Fisher	Walter Fisher	lawyer	[Council on Foreign Relations (CFR, 1944-46)]	Chicago	Ill.	Law and Courts	https://www.chicagotribune.c
96	Flintermann	E. D. Flintermann	president	Michigan Steel Casting Co.	Detroit	Mich.	Steel and Metals	https://books.google.com/bo
97	Foot	E. H. Foot	chairman	S. B. Foot Tanning Co.	Red Wing	Minn.	Clothing	https://en.wikipedia.org/wiki/
98	Forbes	Allan Forbes	president	State Street Trust Co.	Boston	Mass.	Banking and Finance	http://onlinebooks.library.upe
99	Forbes	W. Cameron Forbes	partner	J. M. Forbes & Čo.; [Council on Foreign Relations (CFR); Carnegie Corporation Washington trustee]]	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/
100	Fosdick	Harry Emerson Fosdick	pastor emeritus	Riverside Church; John Foster Dulles; John D. Rockefeller Jr.; Columbia University; Thesistic Evolution]	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/
101	Franklin	John M. Franklin	president	United States Lines	New York	N. Y.	Shipping and Transporatation	https://en.wikipedia.org/wiki/
102	Fraser	H. W. Fraser	president	Order of Railway Conductors	Washington	D. C.	Railroad	https://en.wikipedia.org/wiki/
103	Frazer	Joseph W. Frazer	chairman	Graham-Paige Motors Corp.; [General Motors; Chrysler]	Willow Run	Mich.	Automotive	https://en.wikipedia.org/wiki/
104	Fuller	Walter D. Fuller	president	Curtis Publishing Co.	Philadelphia	Pa.	Publishing	https://en.wikipedia.org/wiki/
105	Gates	Thomas S. Gates	chairman	University of Pennsylvania	Philadelphia	Pa.	Education	https://en.wikipedia.org/wiki/
106	Gerschke	E. L. Gerschke	president	Wisconsin Gasket Manufacturing Co.	Granville	Wis.	Manufacturing	https://books.google.com/bo
107	Gibson, Jr.	Truman K. Gibson, Jr.	lawyer		Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/
108	Goldenson	Samuel H. Goldenson	rabbi	Temple Emanuel	New York	N. Y.	Faith	https://www.nytimes.com/19
109	Goldman	Frank Goldman	president	B'nai B'rith	Lowell	Mass.	Faith	https://www.jta.org/1965/03
110	Goldsmith	Arthur J. Goldsmith	director	B. G. Corp.	New York	N. Y.	Automotive	https://www.nytimes.com/19

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111	Grant	William T. Grant	chairman	W. T. Grant & Co.	New York	N. Y.	Retail	https://en.wikipedia.org/wiki/
112	Grant	William W. Grant	lawyer		Denver	Colo.	Law and Courts	https://books.google.com/bo
113	Green	William Green	president	American Federation of Labor	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/
114	Grew	Joseph Clark Grew	former under secretary of State	Department of State	Washington	D. C.	Government	https://en.wikipedia.org/wiki/
115	Guernsey	S. Kendrick Guernsey	president	Rotary International	Chicago	Ill.	Service Organization	https://www.rghfhome.org/fi
116	Hall	Helen Hall	head-worker	Henry Street Settlement	New York	N. Y.	Service Organization	https://en.wikipedia.org/wiki/
117	Hanes	Robert Hanes	president	Wachovia Bank and Trust Co.	Winston-Sale	N. C.	Banking and Finance	https://en.wikipedia.org/wiki/
118	Harrison	George L. Harrison	president	N. Y. Life Insurance Co.; Federal Reserve of New York; Yale Skull & Bones; Henry Stimson Secretary of War advisor	New York	N. Y.	Insurance	https://en.wikipedia.org/wiki/
119	Harrison	George M. Harrison	president	Brotherhood of Railway Clerks	Cincinnati	Ohio.	Labor Relations	https://ecommons.luc.edu/cg
120	Hecht	Rudolph S. Hecht	chairman	Mississippi Shipping Co. Inc.	New Orleans	La.	Shipping and Transportation	http://www.usmm.org/wsa/c
121	Heinz II	H. J. Heinz II	president	H. J. Heinz Co.; [Carnegie Endowment for International Peace]	Pittsburgh	Pa.	Food and Beverage	https://en.wikipedia.org/wiki/
122	Heline	Oscar Heline	president	Iowa Grain Growers Association	Marcus	Iowa.	Agriculture	https://www.iowacorn.org/
123	Heller	Edward H. Heller	partner	Schwabacher Co.	San Francisco	Calif.	Banking and Finance	http://www.onlinebiographie
124	Hemingway	W. L. Hemingway	chairman	Mercantile-Commerce Bank and Trust Co.	St. Louis	Mo.	Banking and Finance	https://en.wikipedia.org/wiki/
125	Hendel	Charles W. Hendel	professor	Yale University	New Haven	Conn.	Education	https://www.nytimes.com/19
126	Henderson	Leon Henderson	economist	[Russell Sage Foundation]	Washington	D. C.	Banking and Finance	https://www.encyclopedia.co
127	Heuser	G. A. Heuser	president	Henry Vogt Machine Co.. Inc.	Louisville	Ky.	Manufacturing	https://www.vogtvalves.com/
128	Higgins	Tracy Higgins	president	Higgins Ink Co., Inc.	Brooklyn	N. Y.	Printing and Publishing	https://www.higginsinks.com/
129	Hildreth	Melvin D. Hildreth	lawyer	[DNC Washington, D. C. Chairman]	Washington	D. C.	Law and Courts; Political Organizer	https://www.washingtonpost
130	Hilldring	John H. Hilldring	former Assistant Secretary of State	Department of State; [Assistant Secretary of State for Occupied Areas]; [later president General Aniline & Film, Swiss chemical firm]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/
131	Hoffman	Frederick J. Hoffman	president	Hydraulic Supply Mfg Co.	Seattle	Wash.	Manufacturing	https://books.google.com/bo
132	Hook	Charles R. Hook	president	American Rolling Mill Co. [Amrco Steel]	Middletown	Ohio.	Steel and Metals	https://en.wikipedia.org/wiki/
133	Horton	Mildred McAfee Horton	president	Wellesley College	Wellesley	Mass.	Education	https://en.wikipedia.org/wiki/
134	Hottel	Althea Hottel	president	American Association of University Women; [UPenn 1st dean of women]	Philadelphia	Pa.	Service Organization	https://www.thedp.com/artic
135	Hoyt	Edwin Palmer Hoyt	publisher	Denver Post; [The Oregonian, UPI, Colorado Springs Free Press; Collier's Weekly; CBS TV, American Heritage, Domestic Branch, FDR Office of War Information]	Denver	Colo.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
136	Humphrey	Hubert H. Humphrey	mayor		Minneapolis	Minn.	Government	https://en.wikipedia.org/wiki/
137	Hunt	Alice W. Hunt	president	Consumers League of Rhode Island	Providence	R. I.	Service Organization	https://www.jstor.org/stable/
138	Jennings	B. B. Jennings	president	Socony-Vacuum Oil Co.. Inc. [later Standard Oil, Mobil Oil, currently ExxonMobil]	New York	N. Y.	Petroleum	https://en.wikipedia.org/wiki/

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139	Jeppson	George N. Jeppson	chairman	Norton Co.	Worcester	Mass.	Manufacturing	https://en.wikipedia.org/wiki/
140	Johnson	Charles S. Johnson	president	Fisk University	Nashville	Tenn.	Education	https://en.wikipedia.org/wiki/
141	Johnson	Lloyd A. Johnson	president	National Motor Bearing Co.	Redwood City	Calif.	Automotive	https://friendlyhistorycorner.
142	Johnson	Robert L. Johnson	president	Temple University	Philadelphia	Pa.	Education	https://en.wikipedia.org/wiki/
143	Johnston	Eric Johnston	president	Motion Picture Association	Los Angeles	Calif.	Movies	https://en.wikipedia.org/wiki/
144	Jones	A. E. Jones	president	Irvington Varnish & Insulator Co.	Irvington	N. J.	Manufacturing	https://www.loc.gov/item/20
145	Jones	Harrison Jones	chairman	The Coca Cola Co.	Atlanta	Ga.	Food and Beverage	https://www.encyclopedia.co
146	Kaufmann	Edgar J. Kaufmann	president	Kaufmann Department Stores	Pittsburgh	Pa.	Retail	https://en.wikipedia.org/wiki/
147	Keresey	Henry Donnelly Keresey	president	Anaconda Wire & Cable Co.	New York,	N. Y.	Electricity	http://www.hudsonvalleyruin
148	King	Stanley King	president-emeritus	Amherst College	Amherst	Mass.	Education	https://en.wikipedia.org/wiki/
149	Kline	Allan B. Kline	president	Iowa Farm Bureau Federation	Des Moines	Iowa.	Service Orgranization	https://books.google.com/bo
150	Knight	O. A. Knight	president	Oil Workers International Union	Fort Worth	Tex.	Labor Relations	https://en.wikipedia.org/wiki/
151	Lane	E. H. Lane	president	The Lane Co. Inc.	Altavista	Va.	Manufacturing	https://www.encyclopedia.co
152	Lapham	Roger D. Lapham	mayor	City of San Francisco	San Francisco	Calif.	Government	http://www.foundsf.org/inde
153	Lasker	Albert D. Lasker	advertising expert	[Lord & Thomas Advertising; Chicago Cubs owner; Pepsodent owner; U.S. Shipping Board (1921)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
154	Lawrence	David L. Lawrence	mayor	City of Pittsburgh; [DNC PA Chairman (1934-40)]	Pittsburgh	Pa.	Government	https://en.wikipedia.org/wiki/
155	Lee	Mrs. Bradner W. Lee	former director	Chamber of Commerce	Los Angeles	Calif.	Service Orgranization	https://www.jlla.org/about-n
156	Leidesdorf	Samuel D. Leidesdorf	member	S. D. Leidesdorf Co.	New York	N. Y.	Accounting	https://en.wikipedia.org/wiki/
157	Levand	Louis Levand	publisher	Wichita Beacon	Wichita	Kans.	Media, Information and Telecom	https://www.loc.gov/item/sn
158	Levis	William E. Levis	chairman	Owens-Illinois Glass Co.	Toledo	Ohio.	Manufacturing	https://www.loc.gov/pictures
159	Lewisohn	Sam A. Lewisohn	member	Adolph Lewisohn & Sons	New York	N. Y.	Mining; Chemicals	https://en.wikipedia.org/wiki/
160	Linen, Jr,	James A. Linen, Jr,	chairman	[Time magazine (1945-60); International Educational Publishing Co.; [American Red Cross chairman; Council of Foreign Relations (CFR)]	Scranton	Pa.	Publishing	https://www.latimes.com/arc
161	Loengard	Richard O. Loengard	president	United Chromium. Inc.	New York	N. Y.	Mining	https://books.google.com/bo
162	Love	J. Spencer Love	president	Burlington Mills Corp.	Greensboro	N. C.	Textiles and Clothing	https://www.ncpedia.org/bio
163	Lowell	Ralph Lowell	chairman	Boston Safe Deposit & Trust Co.; [WGBH Educational Foundation (1951-70+)]	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/
164	Luke, Jr.	David L. Luke, Jr.	president	West Virginia Pulp & Paper Co. [WESVACO]	New York	N. Y.	Paper	https://foresthstory.org/rese
165	McCabe	Thomas B. McCabe	president	Scott Paper Co.; [Federal Reserve Board member and chairman (1948-51)]	Chester	Pa.	Paper	https://en.wikipedia.org/wiki/
166	McConnell	Francis J. McConnell	bishop	Methodist Church	Portland	Oreg.	Faith	https://en.wikipedia.org/wiki/
167	McIntyre	Brouwer D. McIntyre	president	Monroe Auto Equipment Co.	Monroe	Mich.	Automotive	https://www.automotivehallc
168	McRae	John Finley McRae	president	Merchants National Bank of Mobile	Mobile	Ala.	Banking and Finance	https://www.usbanklocations
169	MacNaughton	Ernest B. MacNaughton	president	First National Bank of Portland; [The Oregonian]	Portland	Oreg.	Banking and Finance	https://oregonencyclopedia.o
170	Madden	M. L. Madden	chairman	Hollingsworth & Whitney Co.	Boston	Mass.	Paper	https://en.wikipedia.org/wiki/
171	Mallory	Philip R. Mallory	chairman	P. R. Mallory & Co.. Inc.; [now Duracell]	Miami	Fla.	Batteries	https://en.wikipedia.org/wiki/
172	Meany	George Meany	secretary-treasurer	[American Federation of Labor]; A. F. of L. [AFL-CIO (1955)]	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/

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173	Mellon	Richard K. Mellon	chairman	Mellon Natl. Bank & Trust Co.	Pittsburgh	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/
174	Melville	Ward Melville	president	Melville Shoe Corp.; [Stony Brook University benefactor]	New York	N. Y.	Textiles and Clothing	https://en.wikipedia.org/wiki/
175	Menninger	William C. Menninger	general secretary	The Menninger Foundation; [Director of the Psychiatry Consultants Division, U.S. Army (1940-45)]	Topeka	Kans.	Healthcare	https://en.wikipedia.org/wiki/
176	Middleton	E. W. Middleton	Lawyer		Rochester	N. Y.		https://books.google.com/bo
177	Milbank	Albert G. Milbank	Lawyer	[Milbank, Tweed, Hope & Webb; Council on Foreign Relations (CFR); Pilgrims Society]	New York	N. Y.	Law and Courts	https://en.wikipedia.org/wiki/
178	Millar	Donald G. Millar	president	Greenfield Tap & Die Corp.	Greenfield	Mass.	Manufacturing	https://www.nytimes.com/19
179	Mitchell	H. L. Mitchell	president	National Farm Labor Union	Memphis	Tenn.	Labor Relations	https://en.wikipedia.org/wiki/
180	Mitchell	R. V. Mitchell	chairman	Harris-Seybold Co.	Cleveland	Ohio.	Media, Information and Telecom	https://case.edu/ech/articles/
181	Moore	Charles E. Moore	president	Moore Machinery Co.; [U.S. State Department Italy consultant (1947-49)]	San Francisco	Calif.	Manufacturing	https://en.wikipedia.org/wiki/
182	Morrison	De Lesseps S. Morrison	mayor	New Orleans	Louisiana	La.	Government	https://en.wikipedia.org/wiki/
183	Morrow	Mrs. Dwight Morrow	former acting-president	Smith College; [Pilgrims Society]	Englewood	N. J.	Education	https://en.wikipedia.org/wiki/
184	Muir	Malcolm Muir	publisher	Newsweek [(1937-59)]; [Business Week, Washington Post chair]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
185	Murchison	Charles H. Murchison	lawyer	[FCC Law and Courts]	Jacksonville	Fla.	Law and Courts	https://www.courtlistener.co
186	Murray	Philip Murray	president	Congress of Industrial Organizations [CIO]	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/
187	Murphy	D. Hayes Murphy	president	Wiremold Co.	Hartford	Conn.	Electricity	https://www.encyclopedia.co
188	Niebuhr	Reinhold Niebuhr	professor	Union Theological Seminary; [Americans for Democratic Action (ADA) founder (1947); International Rescue Committee (1933); Institute for Advanced Study]	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/
189	O'Callaghan, J.	F. E. O'Callaghan, Jr.	president	Shuler Axle Co.	Louisville	Ky.	Automotive	https://www.marshallfounda
190	Odegard	Peter H. Odegard	president	Reed College [1945-48]; University of California Berkley political science	Portland	Oreg.	Education	https://en.wikipedia.org/wiki/
191	O'Dwyer	William O'Dwyer	mayor	City of New York	New York	N. Y.	Government	https://en.wikipedia.org/wiki/
192	O'Neal	Edward A. O'Neal	president	American Farm Bureau Federation	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/
193	Orlow	Mrs. Abram Orlow	president	Women's Council B'nai B'rith	Washington	D. C.	Service Orgranization	https://www.jta.org/1947/04
194	Oxnam	G. Bromley Oxnam	bishop	Methodist Church	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/
195	Pack	Robert F. Pack	chairman	Northern States Power Co.	Minneapolis	Minn.	Electricity	https://en.wikipedia.org/wiki/
196	Palmer	Carleton H. Palmer	chairman	E. R. Squibb and Sons	New York	N. Y.	Pharmaceuticals, Chemicals	https://www.nytimes.com/19
197	Parkman	Henry Parkman	lawyer	[Under Secretary of War; International Authority to the Ruhr (1949); Marshall Plan Chief in France (1950)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/
198	Parsons	Reginald H. Parsons	president	Parsons Investment Co.	Seattle	Wash.	Banking and Finance	https://en.wikipedia.org/wiki/

	A	B	C	D	E	F	G	H
1	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY, formed Nov. 17, 1947							
2	(* .xlsx spreadsheet of this data attached to this PDF)							
3	<i>Surname</i>	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL</i>
199	Patterson	Morehead Patterson	chairman	American Machine & Foundry Co.; [Brookings Institution chair (1959)]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/
200	Pearl	Mrs. Norton H. Pearl	former president	American Legion Women's Auxiliary	Detroit	Mich.	Service Orgranization	https://www.alaforveterans.com/
201	Petersen	A. Q. Petersen	president	Wesson Oil and Snowdrift Co., Inc.	New Orleans	La.	Food and Beverage; Banking and Finance	https://aocs.onlinelibrary.wiley.com/
202	Petersen	Howard C. Petersen	vice-president	Fidelity Philadelphia Trust Co.; Cravath Swaine (1933-1941); EO to Undersecretary of War; Assistant Secretary of War (1945-47); Carnegie Endowment for International Peace trustee; Marshall Foundation chair; Export-Import Bank chair; Council on Foreign Relations (CFR); Pilgrims Society]	Philadelphia	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/
203	Pickett	Clarence E. Pickett	executive secretary	American Friends Service Commission; [Committee for Sane Nuclear Policy co-chair; Peace Corp adviser; United States Committee for Refugees director]	Philadelphia	Pa.	Service Orgranization; NGO	https://en.wikipedia.org/wiki/
204	Poling	Daniel A. Poling	editor	Christian Herald	New York	N. Y.	Printing and Publishing	https://en.wikipedia.org/wiki/
205	Polk	Louis Polk	president	Sheffield Corp.	Dayton	Ohio.	Precision Instruments	http://www.daytoninnovation.com/
206	Poor	Walter E. Poor	chairman	Sylvania Electric Products Co.	New York	N. Y.	Electronics	https://en.wikipedia.org/wiki/
207	Pope	Generoso Pope	publisher	Il Progresso Italo-Americano	New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/
208	Pope, Jr.	George A. Pope, Jr.	president	Pope and Talbot. Inc.	San Francisco	Calif.	Timber	http://www.fundinguniverse.com/
209	Potofsky	Jacob S. Potofsky	president	Amalgamated Clothing Workers of America	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/
210	Price	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Electricity; Banking and Finance	https://en.wikipedia.org/wiki/
211	Proctor	Redfield Proctor	president	Vermont Marble Co.; [Vermont Governor (1923-25)]	Proctor	Vt.	Mining	https://en.wikipedia.org/wiki/
212	Proskauer	Joseph M. Proskauer	chairman	American Jewish Committee; [Proskauer Rose Law (1902-ca 1961)]	New York	N. Y.	Service Orgranization	https://en.wikipedia.org/wiki/
213	Putnam	Claude U. Putnam	president	Markem Machine Co.	Keene	N. H.	Printing and Publishing	https://snaccooperative.org/
214	Randolph	A. Philip Randolph	president	Brotherhood of Sleeping Car Porters; [March on Washington (1963) organizer with Martin Luther King]	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/
215	Rhome	Frank P. Rhome	president	Lunkenheimer [Valve] Co.	Cincinnati	Ohio.	Manufacturing	http://clarkstreetblog.blogspot.com/
216	Rieve	Emil Rieve	general president	Textile Works Union of America	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/
217	Ringer	Walter M. Ringer	president	Foley Mfg. Co.	Minneapolis	Minn.	Manufacturing	https://www.startribune.com/
218	Rivers	Francis E. Rivers	judge	Municipal Court; [NAACP director (1965-70)]	New York	N. Y.	Law and Courts	https://www.nytimes.com/1947-12-17/us-politics/1947-12-17-us-politics.html
219	Robertson	D. B. Robertson	president	Brotherhood of Locomotive Firemen and Enginemen	Cleveland	Ohio.	Labor Relations	https://en.wikipedia.org/wiki/

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220	Rockefeller	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Government; Banking and Finance; Spy	https://en.wikipedia.org/wiki/
221	Roosevelt	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/
222	Roper, Jr.	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services	New York	N. Y.	Spy; Media, Information and Telecom	https://en.wikipedia.org/wiki/
223	Rosenthal	Morris S. Rosenthal	executive vice-president	Stein, Hall & Co.	New York	N. Y.	Manufacturing	https://journals.sagepub.com
224	Rosenwald	Lessing J. Rosenwald	chairman	Rosenwald Fund; [Sears chair (1932-39)]	Jenkintown	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/
225	Rubicam	Raymond Rubicam	founder	Young & Rubicam	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
226	Sanford	Anson J. Sanford	president	Cleveland Hardware & Forging Co.	Cleveland	Ohio.	Manufacturing	https://www.clevelandhardw
227	Sarnoff	David Sarnoff	president	Radio Corporation of America	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
228	Scala	Luigi Scala	president	Columbus National Bank	Providence	R. I.	Banking and Finance	https://www.usbanklocations
229	Scarlett	William Scarlett	bishop	Protestant Episcopal Church	St. Louis	Mo.	Faith	https://episcopalarchives.org/
230	Schaff	Frederic A. Schaff	chairman	Combustion Engineering Co. Inc.	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/
231	Scherman	Harry Scherman	president	Book-of-the-Month Club	New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/
232	Scott	Harry S. Scott	president	General Steamship Corp.; [Bohemian Club president]	San Francisco	Calif.	Shipping and Transporatation	https://www.sfgate.com/bay
233	Seaman	W. H. Seaman	president	National Roll and Foundry Co.	Avonmore	Pa.	Steel and Metals	https://www.newspapers.com
234	Searle	Clarence E. Searle	president	Worthington Pump & Machine Corp.	New York	N. Y.	Manufacturing	https://www.nytimes.com/19
235	Seymour	Charles Seymour	president	Yale University; [Skull and Bones (1908); Council on Foreign Relations founding member (1919)]	New Haven	Conn.	Education	https://en.wikipedia.org/wiki/
236	Shattuck	Mayo A. Shattuck	partner	Haussermann, Davison and Shattuck	Boston	Mass.	Law and Courts; Banking and Finance	https://fraser.stlouisfed.org/t
237	Shattuck	Henry L. Shattuck	lawyer	[Haussermann, Davison and Shattuck; Harvard treasurer (1929)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/
238	Sheil	Bernard J. Sheil	auxiliary bishop	Archdiocese of Chicago	Chicago	Ill.	Faith	https://en.wikipedia.org/wiki/
239	Shepherd	John Ben Shepherd	President	Junior Chamber of Commerce; [TX Secretary of State (1950-52); TX Law and Courts General (1953-57)]	Tulsa	Okla.	Service Orgranization	https://military.wikia.org/wik

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240	Shishkin	Boris Shishkin	economist	American Federation of Labor; [Special Assistant to Marshall Plan Averall Harriman in Paris (1948); AFL-CIO secretary; League of Industrial Democracy, successor of Intercollegiate Socialist Society (1921)]	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/
241	Shuster	George N. Shuster	president	Hunter College	New York	N. Y.	Education	https://www.encyclopedia.co
242	Sisto	J. A. Sisto	chairman	Barium Steel Corp.	New York	N. Y.	Steel and Metals; Banking and Finance	https://books.google.com/bo
243	Smith	Fred W. Smith	president	International Association of Lions Clubs	Chicago	Ill.	Service Orgranization; Banking and Finance	http://www.olptc.org/PIP/obi
244	Smith	Herbert E. Smith	president	United States Rubber Co.	New York	N. Y.	Rubber	https://www.wisconsinhistory
245	Smith	Paul Clifford Smith	editor	San Francisco Chronicle	San Francisco	Calif.	Media, Information and Telecom	https://asiafoundation.org/pe
246	Smith	Tom K. Smith	president	Boatmen's National Bank; [Under Secretary of the Treasury; Navy Procurement WWII]	St. Louis	Mo.	Banking and Finance	https://www.juniorachievement
247	Somervell	Brehon B. Somervell	president	Koppers Co.; [Army Services Force (1942-45)]	Pittsburgh	Pa.	Military; Mining	https://en.wikipedia.org/wiki/
248	Spang, Jr.	J. P. Spang, Jr.	president	Gillette Safety Razor Co.	South Boston	Mass.	Consumer Goods	https://www.nytimes.com/19
249	Spencer, Jr.	Charles E. Spencer, Jr.	president	First National Bank of Boston; [Federal Reserve Bank St. Louis (1945)]	Boston	Mass.	Banking and Finance	https://fraser.stlouisfed.org/f
250	Sproul	Robert G. Sproul	president	University of California	Berkeley	Calif.	Education	https://en.wikipedia.org/wiki/
251	Stackpole	J. H. Stackpole	chairman	Stackpole Carbon Co.	St. Mary's	Pa.	Mining	https://libraries.psu.edu/findi
252	Steinbrink	Meier Steinbrink	chairman	Anti-Defamation League; [New York Supreme Court Justice (1947)]	New York	N. Y.	Service Orgranization	https://www.jta.org/1947/05
253	Stover	Russell Stover	president	Russell Stover Candies	Kansas City	Mo.	Food and Beverage	https://en.wikipedia.org/wiki/
254	Strasser	Arhur L. Strasser	chairman	Stein, Hall & Co.	New York	N. Y.	Shipping and Transporatation	https://law.justia.com/cases/
255	Straus	Roger W. Straus	chairman	American Smelting & Refining Co.; [Macy's owner]	New York	N. Y.	Steel and Metals	https://en.wikipedia.org/wiki/
256	Strauss	Anna Lord Strauss	president	National League of Women Voters; [UN delegate (1951-52)]	Washington	D. C.	Service Orgranization	https://en.wikipedia.org/wiki/
257	Sulzberger	Arthur Hays Sulzberger	president	New York Times; [Pilgrims Society; Rockefeller Foundation trustee (1939-1957)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
258	Swing	Raymond Swing	radio commentator	[New York Evening News London Bureau (1930); Council for Democracy (1940) funded by Pilgrim Henry Luce; ABC, BBC, Blue Network]	Washington	D. C.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
259	Swope	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Electricity; Manufacturing; Government	https://en.wikipedia.org/wiki/
260	Symington	Charles J. Symington	chairman	Symington-Gould Co.	New York	N. Y.	Steel; manufacturing	https://www.nytimes.com/19
261	Taft	Charles P. Taft	president	Federal Council of Churches of Christ in America; [State Department economic affairs director (WWII)]	Cincinnati	Ohio.	Faith	https://en.wikipedia.org/wiki/
262	Taylor	Mrs. Mamie K. Taylor	executive	Georgia Power	Atlanta	Ga.	Electricity	https://www.newspapers.com

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263	Taylor	Reese H. Taylor	president	Union Oil Co. of California	Los Angeles	Calif.	Petroleum	https://de.wikipedia.org/wiki/
264	Ten Eyck	Barent Ten Eyck	lawyer	[Dewey Rackets]	New York	N. Y.	Law and Courts	https://www.fbcoverup.com/
265	Thompson	Ralph E. Thompson	president	Scott & Williams; [Gilbert Clock Corporation (1944)]	Boston	Mass.	Clothing; Manufacturing	http://www.laconiahistorical.com/
266	Tobias	Channing H. Tobias	director	Phelps Stokes Fund; [UN alternative delegate (1951); NAACP chair (1953)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/
267	Tobin	Daniel J. Tobin	president	International Brotherhood of Teamsters	Indianapolis	Ind.	Labor Relations	https://en.wikipedia.org/wiki/
268	Trammel	Niles Trammel	president	National Broadcasting Co.	New York	N. Y.	Media, Information and Telecom	https://babel.hathitrust.org/c
269	Twohy II	John Twohy II	president	Commonwealth Sand & Gravel Corp.	Norfolk	Va.	Mining	https://www.capitalconcrete.com/
270	Van Doren	Carl Van Doren	author		New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/
271	Von Kleinsmid	R. B Von Kleinsmid	president	University of Southern California; [Human Betterment Association (eugenics social science) (1913-)]	Los Angeles	Calif.	Education	https://en.wikipedia.org/wiki/
272	Wanger	Walter Wanger	president	Walter Wanger Productions	Culver City	Calif.	Movies	https://en.wikipedia.org/wiki/
273	Warburg	James P. Warburg	economist	[International Manhattan Bank president (1929-1931); Special Assistant to Coord. Of Information, William J. Donovan (1941); Overseas Branch Deputy Director of the War Office of Information (spying) (1942); Society for the Prevention of World War III (1947); Council on Foreign Relations (CFR) member; Pilgrims Society, brother;]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/
274	Wason	Robert R. Wason	president	Manning Maxwell & Moore. Inc.; [(National Association of Manufacturers president (1946).)]	New York	N. Y.	Railroad	https://digitalarchives.library.yale.edu/
275	Watson	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/
276	Welles	Sumner Welles	former under secretary of state	Department of State; [Under Secretary of State (1937-1943)]	Oxon Hill	Md.	Government	https://en.wikipedia.org/wiki/
277	Wells	H. B. Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000)]	Bloomington	Ind.	Education; Banking and Finance	https://en.wikipedia.org/wiki/
278	Whalen	Grover A. Whalen	chairman	Coty International Corp.	New York	N. Y.	Perfumes; Public Relations	https://en.wikipedia.org/wiki/
279	Wheeler, Jr.	Walter H. Wheeler, Jr.	president	Pitney-Bowes Postage Meter Co.	Stamford	Conn.	Shipping and Transportation	http://www.toastedink.com/
280	White	Walter White	secretary	National Association for Advancement of Colored People [NAACP]	New York	N. Y.	Service Organization	https://en.wikipedia.org/wiki/

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281	Whitehouse	Mrs. Norman De R. Whitehouse	president	Women's Action Committee for Lasting Peace; [Suffragist]	New York	N. Y.	Service Orgranization	http://www.nzdl.org/gsdlmod
282	Whitney	A. F. Whitney	president	Brotherhood of Railroad Trainmen	Cleveland	Ohio.	Labor Relations	https://en.wikipedia.org/wiki/
283	Whitney	John Hay Whitney	partner	J. H. Whitney & Co.; Yale Scroll and Key	New York	N. Y.	Government	https://en.wikipedia.org/wiki/
284	Williams	Lewis B. Williams	chairman	National City Bank of Cleveland	Cleveland	Ohio.	Banking and Finance	https://en.wikipedia.org/wiki/
285	Willkie	H. F. Willkie	vice president	Distillers Corp.-Seagram Ltd; [CIA Operations TICOM, MKUltra, Paperclip (1946-1951)]	Louisville	Ky.	Food and Beverage	https://www2.gwu.edu/~erp
286	Williston	Arthur L. Williston	engineer	[Civilian Selective Service proponent]	Dedham	Mass.	Consultant	https://babel.hathitrust.org/c
287	Wilson	John P. Wilson	lawyer		Chicago	Ill.	Law and Courts	https://chicagounbound.uchic
288	Wiman	Charles Deere Wiman	president	[John] Deere & Co.	Moline	Ill.	Manufacturing	https://en.wikipedia.org/wiki/
289	Winton	David J. Winton	chairman	Winton Lumber Co.;[C.I.A.; War Production Board Pulp and Paper chief (1940-46)]	Minneapolis	Minn.	Timber	https://www.startribune.com
290	Wise	Stephen S. Wise	president	[Zionist]; American Jewish Congress & World Jewish Congress	New York	N. Y.	Service Orgranization	https://www.worldjewishcon
291	Wolfe	James H. Wolfe	judge	Supreme Court of Utah	Salt Lake City	Utah.	Law and Courts	https://prabook.com/web/jar
292	Woll	Matthew Woll	president	The Union Labor Life Insurance Co.	New York	N. Y.	Insurance	https://en.wikipedia.org/wiki/
293	Wyatt	Wilson W. Wyatt	former national housing administrator	Federal Housing Administration	Louisville	Ky.	Government	https://en.wikipedia.org/wiki/
294	Young	Howard I. Young	president	American Zinc, Lead & Smelting Co.	St. Louis	Mo.	Mining	https://collections.shsmo.org
295	Young	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Media, Information & Telecom; Manufacturing	https://en.wikipedia.org/wiki/
296	Zanuck	Darryl Zanuck	vice president	Twenty Century-Fox Film Corp.	Beverly Hills	Calif.	Movies	https://en.wikipedia.org/wiki/
297	Zaritsky	Max Zaritsky	president	Millinery Workers Union	New York	N. Y.	Labor Relations	https://www.encyclopedia.co
298	Zellerbach	James D. Zellerbach	president	Crown Zellerbach Corp.	San Francisco	Calif.	Paper	https://en.wikipedia.org/wiki/
299	Zemurray	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Spy; Food and Beverage	https://en.wikipedia.org/wiki/

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2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
4	EXECUTIVE COMMITTEE							
5	Henry L. Stimson	national chairman; former secretary of war	United States; [Council on Foreign Relations (CFR)]	Washington	D. C.	Military	https://www.stimson.org/about/history/	
6	Henry L. Stimson	national chairman; former secretary of war	United States; [Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
7	Robert P. Patterson	chairman; former secretary of war	United States; Andrew Carnegie's executor	Washington	D. C.	Military	https://en.wikipedia.org/wiki/Robert_P._Patterson	
8	Robert P. Patterson	chairman; former secretary of war	United States; Andrew Carnegie's executor	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
9	Hugh Moore	treasurer; consultant	Department of State to the United Nations Commission	Washington	D. C.	Manufacturing	https://en.wikipedia.org/wiki/Hugh_Moore_(businessman)	
10	Hugh Moore	treasurer; consultant	Department of State to the United Nations Commission	Washington	D. C.	Manufacturing	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
11	Dean Acheson	former under-secretary of state	State Department; [former J.P. Morgan]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Dean_Acheson	
12	Dean Acheson	former under-secretary of state	State Department; [former J.P. Morgan]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
13	Winthrop W. Aldrich GBE	chairman	[Chase National Bank; honorary KBE Knight Commander of the British Empire (1947); U.S. Ambassador to the United Kingdom (1953-1957); British War Relief Society Inc. of USA president (1941); sister Lucy married John D. Rockefeller, Jr.; Internation Chamber of Commerce president (1947); Nelson A. Rockefeller's uncle; Son of Sen. Nelson Aldrich (Federal Reserve co-founder); Council on Foreign Relations (late 1920's); Equitable Trust Company president (1929)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Winthrop_W._Aldrich	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
14	Winthrop W. Aldrich GBE	chairman	[Chase National Bank; honorary KBE Knight Commander of the British Empire (1947); U.S. Ambassador to the United Kingdom (1953-1957); British War Relief Society Inc. of USA president (1941); sister Lucy married John D. Rockefeller, Jr.; Internation Chamber of Commerce president (1947); Nelson A. Rockefeller's uncle; Son of Sen. Nelson Aldrich (Federal Reserve co-founder); Council on Foreign Relations (late 1920's); Equitable Trust Company president (1929)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
15	Frank Altschul	partner	Lazard Frères; [Council on Foreign Relations (1938-)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Frank_Altschul	
16	Frank Altschul	partner	Lazard Frères; [Council on Foreign Relations (1938-)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
17	James B. Carey	secretary-treasurer	Congress of Industrial Organizations (CIO); sec-treas, International Ladies' Garment Workers' Union (ILGWU) NY	Pittsburgh	Penn.	Labor Relations	https://en.wikipedia.org/wiki/James_B._Carey	
18	[Charles G. Dawes]	ambassador	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Charles_G._Dawes	
19	[Charles G. Dawes]	founder	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Chigago	Ill.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
20	[Charles G. Dawes]	chairman	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Chigago	Ill.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	
21	[Charles G. Dawes]	recipient	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Oslo	No.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	
22	[Charles G. Dawes]	vice president	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Charles_G._Dawes	
23	[Charles G. Dawes]	director	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Charles_G._Dawes	

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2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
24	[Charles G. Dawes]	comptroller	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	
25	[Charles G. Dawes]	comptroller	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
26	Allen W. Dulles	senior staff consultant	[House Select Committee on Foreign Aid, aka the Herter Committee; Council on Foreign Relationship (CFR)]	Washington	D. C.	Spy	https://en.wikipedia.org/wiki/Allen_Dulles	
27	Allen W. Dulles	senior staff consultant	[House Select Committee on Foreign Aid, aka the Herter Committee; Council on Foreign Relationship (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
28	Clark M. Eichelberger	executive director	American Association of the United Nations (AAUN); [Council on Foreign Relations (1940-79)]	New York	N. Y.	United Nations	https://en.wikipedia.org/wiki/Clark_Eichelberger	
29	Clark M. Eichelberger	executive director	American Association of the United Nations (AAUN); [Council on Foreign Relations (1940-79)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
30	William Emerson	dean	Massachusetts Institute of Technology (MIT)	Boston	Mass.	Education	https://en.wikipedia.org/wiki/William_Emerson_(Ameri	
31	Herbert Feis	senior adviser	War Department; Council on Foreign Relations (CFR)]	Washington	D. C.	Economist	https://en.wikipedia.org/wiki/Herbert_Feis	
32	Herbert Feis	senior adviser	War Department; Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
33	Alger Hiss	president	Carnegie Endowment for International Peace; [Council on Foreign Relations (CFR); Pilgrims Society/MI6/MI6]	Washington	D. C.	Spy	https://en.wikipedia.org/wiki/Alger_Hiss	

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1	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL-1</i>	<i>URL-2</i>
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
34	Alger Hiss	president	Carnegie Endowment for International Peace; [Council on Foreign Relations (CFR); Pilgrims Society/MI6]	Washington	D. C.	Pilgrims Society/MI6	https://www.trevorloudon.tv/who-is-alger-hiss/	
35	[Thomas W. Lamont]	chairman	Council on Foreign Relations (CFR); Pilgrims Society; Banker's Trust director; First National Bank vice president; Jekyll Island Club, Geo. Member with J.P. Morgan to form Federal Reserve Bank (1910); J.P. Morgan & Co. partner (1911); Dawes Plan drafter (1919); New York Evening Post owner (1918-1922); Morgan Guaranty Trust vice chair; Harvard Corporation fellow]	New York	N. Y.	Banking and Finance	https://www.fbcoverup.com/docs/library/1938-01-01-C	
36	[Thomas W. Lamont]	chairman	Council on Foreign Relations (CFR); Pilgrims Society; Banker's Trust director; First National Bank vice president; Jekyll Island Club, Geo. Member with J.P. Morgan to form Federal Reserve Bank (1910); J.P. Morgan & Co. partner (1911); Dawes Plan drafter (1919); New York Evening Post owner (1918-1922); Morgan Guaranty Trust vice chair; Harvard Corporation fellow]	New York	N. Y.	Pilgrims Society/MI6	https://en.wikipedia.org/wiki/Thomas_W._Lamont	
37	[Henry R. Luce]	owner	[Yale Skull & Bones (1920); Time magazine owner (1923-); Fortune magazine owner (1930-); Sports Illustrated (1954-); Council on Foreign Relations (CFR)]	New York	N. Y.	Printing and Publishing	https://en.wikipedia.org/wiki/Henry_Luce	
38	[Henry R. Luce]	owner	[Yale Skull & Bones (1920); Time magazine owner (1923-); Fortune magazine owner (1930-); Sports Illustrated (1954-); Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
39	Herbert H. Lehman	candidate	[Democrat for New York Senate; Pilgrims Society/MI6/MI6]	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/Herbert_H._Lehman	
40	Herbert H. Lehman	candidate	[Democrat for New York Senate; Pilgrims Society/MI6/MI6]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
41	Frederick C. McKee	chairman	Committee on National Affairs; [China Lobby; election meddler; Council on Foreign Relations (CFR)]	New York	N. Y.	Political organizer	https://www.fbcoverup.com/docs/library/1949-04-27-t	
42	Frederick C. McKee	chairman	Committee on National Affairs; [China Lobby; election meddler; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	

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1	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL-1</i>	<i>URL-2</i>
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
43	Arthur W. Page	director	American Telephone & Telegraph Co. (AT&T); [Council on Foreign Relations (CFR); Carnegie Corporation NY trustee]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Arthur_W._Page	
44	Arthur W. Page	director	American Telephone & Telegraph Co. (AT&T); [Council on Foreign Relations (CFR); Carnegie Corporation NY trustee]	New York	N. Y.	Pilgrims Society/MI6	https://en.wikipedia.org/wiki/Arthur_W._Page	https://www.fbcoverup.com/docs/library/2017-PILGRIM
45	Philip D. Reed	chairman	General Electric Corp. (GE)	Schenectady	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Philip_D._Reed	
46	Philip D. Reed	chairman	General Electric Corp. (GE)	Schenectady	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
47								
48	[Alfred P. Sloan Jr.]	chairman	[General Motors (1923-1956); 30 Rockefeller Center offices (w/ MI6 Intrepid, Rockefeller Foundation); Pierre S. du Pont collaborator (explosives, 1920's); GMAC founder (1919); Sloan Fellows (MIT, London, 1931); Nazi collaborator; Council on Foreign Relations (CFR)]	Detroit	Mich.	Automotive	https://en.wikipedia.org/wiki/Alfred_P._Sloan	
49	[Alfred P. Sloan Jr.]	chairman	[General Motors (1923-1956); 30 Rockefeller Center offices (w/ MI6 Intrepid, Rockefeller Foundation); Pierre S. du Pont collaborator (explosives, 1920's); GMAC founder (1919); Sloan Fellows (MIT, London, 1931); Nazi collaborator; Council on Foreign Relations (CFR)]	Detroit	Mich.	Banking and Finance	https://www.fbcoverup.com/docs/library/1938-01-01-C	
50	[Alfred P. Sloan Jr.]	chairman	[General Motors (1923-1956); 30 Rockefeller Center offices (w/ MI6 Intrepid, Rockefeller Foundation); Pierre S. du Pont collaborator (explosives, 1920's); GMAC founder (1919); Sloan Fellows (MIT, London, 1931); Nazi collaborator; Council on Foreign Relations (CFR)]			Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
51	Herbert Bayard Swope	consultant	Associated Press; [Council on Foreign Relations (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Herbert_Bayard_Swope	
52	Herbert Bayard Swope	consultant	Associated Press; [Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
53	Mrs. Wendell L. Willkie	propaganda spokeswoman	Committee for the Marshall Plan to Aid European Recovery	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Wendell_Willkie	
54	Mrs. Wendell L. Willkie	propaganda spokeswoman	Committee for the Marshall Plan to Aid European Recovery	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	

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1	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL-1</i>	<i>URL-2</i>
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
55	John H. Ferguson	assistant to director	World Bank - International Bank for Reconstruction and Development (IBRD)	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/John_H._Ferguson	
56	John H. Ferguson	assistant to director	World Bank - International Bank for Reconstruction and Development (IBRD); [Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://tomjefferson1976.wordpress.com/2013/08/07/	
57	NATIONAL COUNCIL MEMBERS							
58	Charles E. Adams	chairman	Air Reduction Sales Co.	New York	N. Y.	Chemicals	https://books.google.com/books?id=NEA1AAAAIAAJ&pg	
59	Charles F. Adams, Jr.	president	Raytheon Manufacturing Co.	Waltham	Mass.	Military	https://en.wikipedia.org/wiki/Charles_Francis_Adams_I	
60	Charles F. Adams, Jr.	president	Raytheon Manufacturing Co.	Waltham	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
61	James Truslow Adams	historian	"The Inquiry" (Woodrow Wilson advisor)	Southport	Conn.	Spy	https://en.wikipedia.org/wiki/James_Truslow_Adams	
62	S. C. Allyn	president	National Cash Register Co.; [Council on Foreign Relations (CFR)]	Dayton	Ohio.	Media, Information and Telecom	https://www.libraries.wright.edu/community/outofthet	
63	S. C. Allyn	president	National Cash Register Co.; [Council on Foreign Relations (CFR)]	Dayton	Ohio.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
64	Dillon Anderson	lawyer	U.S. Army materiale, WWII	Houston	Tex.	Law and Courts	https://en.wikipedia.org/wiki/Dillon_Anderson	
65	Charles W. Armstrong	president	Kiwanis International	Chicago	Ill.	Service Orgranization	http://www.westervillekiwanis.org/kiwanisHistory.php	
66	George S. Armstrong	president	George S. Armstrong and Co.	New York	N. Y.	Printing and Publishing	https://books.google.com/books?id=3BcJs5dBvn4C&pg	
67	Henry A. Atkinson	general secretary	Church Peace Union, Carnegie Council	New York	N. Y.	Political organizer	https://en.wikipedia.org/wiki/Carnegie_Council_for_Eth	
68	Frank Aydelotte	director emeritus	Institute for Advanced Study; Rhodes Scholar; Rockefeller Foundation	Princeton	N. J.	Education	https://www.ias.edu/ideas/roberts-aydelotte	
69	H. S. Baker	president	Producers' Cotton Oil Co.	Fresno	Calif.	Textiles and Clothing	https://books.google.com/books?id=7_RKAQAIAAJ&pg	
70	Thomas J. Bannan	president	Western Gear Works	Seattle	Wash.	Manufacturing	https://cdnc.ucr.edu/cgi-bin/cdnc?a=d&d=HTES194302	
71	C. Julian Bartlett	president	Bartlett Chemicals. Inc.	New Orleans	La.	Chemicals	https://books.google.com/books?id=IMpGAQAAMAAJ&	
72	Robert P. Bass	industrial relations expert	[United Nations; Dublin Declaration; former NH Governor; Council on Foreign Relations (CFR)]	Peterboro	N. H.	Political organizer	https://en.wikipedia.org/wiki/Robert_P._Bass	
73	Robert P. Bass	industrial relations expert	[United Nations; Dublin Declaration; former NH Governor; Council on Foreign Relations (CFR)]	Peterboro	N. H.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
74	James P. Baxter III	president	Williams College; World Peace Foundation; Office of Strategic Services	Williamstown	Mass.	Education	https://en.wikipedia.org/wiki/James_Phinney_Baxter_III	
75	Sosthenes Behn	chairman	International Tel. & Tel. Co.; Western Electric International; C. Lorenz AG Berlin); Focke-Wulf (Luftwaffe fighter aircraft) ; Café HAG; Gestapo Circle of Friends (Wilhelm Keppler), I.G. Farben; Council on Foreign Relations (CFR))	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Sosthenes_Behn	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
76	Sosthenes Behn	chairman	International Tel. & Tel. Co.; Western Electric International; C. Lorenz AG Berlin); Focke-Wulf (Luftwaffe fighter aircraft) ; Café HAG; Gestapo Circle of Friends (Wilhelm Keppler), I.G. Farben; Council on Foreign Relations (CFR))	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/Sosthenes_Behn	
77	Sosthenes Behn	chairman	International Tel. & Tel. Co.; Western Electric International; C. Lorenz AG Berlin); Focke-Wulf (Luftwaffe fighter aircraft) ; Café HAG; Gestapo Circle of Friends (Wilhelm Keppler), I.G. Farben; Council on Foreign Relations (CFR))	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
78	Laird Bell KBE	lawyer	Chicago Council on Foreign Relations, chairman; University of Chicago, chancellor; Marshall Plan instigator	Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/Laird_Bell	
79	Laird Bell KBE	lawyer	Chicago Council on Foreign Relations, chairman; University of Chicago, chancellor; Marshall Plan instigator	Chicago	Ill.	Education	https://en.wikipedia.org/wiki/Laird_Bell	
80	Laird Bell KBE	lawyer	Chicago Council on Foreign Relations, chairman; University of Chicago, chancellor; Marshall Plan instigator	Chicago	Ill.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
81	R. G. Bellezza	president	Locke Insulator Corp.	Baltimore	Md.	Manufacturing	https://reference.insulators.info/publications/view/?id=	
82	Barry Bingham	publisher	Louisville Courier-Journal	Louisville	Ky.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Barry_Bingham_Jr.	
83	Harold Boeschenstein	president	Owens-Corning Fiberglas Corp.	Toledo	Ohio.	Manufacturing	https://www.plasticshof.org/members/harold-boeschen	
84	Harold Boeschenstein	president	Owens-Corning Fiberglas Corp.	Toledo	Ohio.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
85	Cary C. Boshamer	president	Clover Spinning Mills. Inc.	Clover	S. C.	Textiles and Clothing	https://www.findagrave.com/memorial/146610894/car	
86	Isaiah Bowman	president	Johns Hopkins University; [Dunbarton Oaks Conference; United Nations founding; Council on Foreign Relations	Baltimore	Md.	Government	https://en.wikipedia.org/wiki/Isaiah_Bowman	
87	Isaiah Bowman	president	Johns Hopkins University; [Dunbarton Oaks Conference; United Nations founding; Council on Foreign Relations	Baltimore	Md.	Education	https://en.wikipedia.org/wiki/Isaiah_Bowman	
88	Isaiah Bowman	president	Johns Hopkins University; [Dunbarton Oaks Conference; United Nations founding; Council on Foreign Relations	Baltimore	Md.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
89	Henry P. Bristol	president	Bristol-Myers Co.	New York	N. Y.	Pharmaceuticals	https://books.google.com/books?id=U65BqiNo1OgC&pg=	
90	Henry P. Bristol	president	Bristol-Myers Co.	New York	N. Y.	Chemicals	https://books.google.com/books?id=U65BqiNo1OgC&pg=	
91	Lee H. Bristol	vice president	Bristol-Myers Co.	New York	N. Y.	Pharmaceuticals	https://books.google.com/books?id=4zEgAAAAMAAJ&pg=	
92	Lee H. Bristol	vice president	Bristol-Myers Co.	New York	N. Y.	Chemicals	https://books.google.com/books?id=4zEgAAAAMAAJ&pg=	
93	D. K. Brown	president	Neenah Paper Co.	Neenah	Wis.	Paper	https://www.paperdiscoverycenter.org/halloffame/201	
94	Harvey W. Brown	president	International Association of Machinists	Washington	D. C.	Labor Relations	https://books.google.com/books?id=VtaS_ZSP4z0C&pg=	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
95	Rex I. Brown	president	Mississippi Power & Light Co.	Jackson	Miss.	Electricity	https://prabook.com/web/rex_ivan.brown/89454	
96	Richard P. Brown	chairman	Brown Instrument Co.	Philadelphia	Pa.	Media, Information and Telecom	https://books.google.com/books?id=QALnAAAAMAAJ&	
97	Mrs. J. L. Blair Buck	president	Federation of Women's Clubs	Washington	D. C.	Service Organization	https://www.lva.virginia.gov/public/dvb/bio.php?b=Buc	
98	Harvey H. Bundy	president	World Peace Foundation; [Carnegie Foundation (pres. 1952); Council on Foreign Relations (CFR)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Harvey_Hollister_Bundy	
99	Harvey H. Bundy	president	World Peace Foundation; [Carnegie Foundation (pres. 1952); Council on Foreign Relations (CFR)]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
100	Clayton R. Burt	chairman	Pratt and Whitney	West Hartford	Conn.	Manufacturing	https://www.prattandwhitney.com/Content/History.asp	
101	Miss Sally Butler	president	National Federation of Business and Professional Women's Clubs	New York	N. Y.	Law and Courts	https://news.google.com/newspapers?nid=2245&dat=1	
102	Charles C. Cabot	judge	Massachusetts Superior Court; Boston Bar Association; Pioneer Fund; Harvard Alumni Association	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Charles_Codman_Cabot	
103	Henry B. Cabot	chairman	New England Industrial Development Corp.; [Council on Foreign Relations (CFR)]	Boston	Mass.	Law and Courts	https://www.nytimes.com/1974/09/13/archives/henry-	
104	Henry B. Cabot	chairman	New England Industrial Development Corp.; [Council on Foreign Relations (CFR)]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
105	Ward M. Canaday	chairman	Willys-Overland Motors. Inc. [Jeep]	Toledo	Ohio.	Automotive	https://www.utoledo.edu/library/canaday/HTML_findin	
106	C. Alexander Capron	lawyer	Standard Oil, Henry Morgan Tilford, Law and Courts; Carnegie Estate ex. rel. with Robert P. Patterson	New York	N. Y.	Law and Courts	https://books.google.com/books?id=rPk7AAAIAAJ&pg	
107	Elmer T. Carlson	president	Trumbull Electric Mfg. Co. (General Electric)	Plainville	Conn.	Electricity	http://waywiser.fas.harvard.edu/people/2267/trumbull	
108	Harry Woodburn Chase	chancellor	New York University	New York	N. Y.	Education	https://en.wikipedia.org/wiki/Harry_Woodburn_Chase	
109	C. M. Chester	honorary chairman	General Foods Corp.	New York	N. Y.	Food and Beverage	https://en.wikipedia.org/wiki/General_Foods	
110	Robert Walston Chubb	lawyer	[St. Louis Bar Association]	St. Louis	Mo.	Law and Courts	https://openscholarship.wustl.edu/cgi/viewcontent.cgi?	
111	Evans Clark	executive director	Twentieth Century Fund; [Carnegie Corporation; later New York Times]	New York	N. Y.	Banking and Finance	https://fraser.stlouisfed.org/archival-collection/commit	
112	Evans Clark	executive director	Twentieth Century Fund; [later New York Times]	New York	N. Y.	Media, Information and Telecom	https://fraser.stlouisfed.org/archival-collection/commit	
113	Robert C. Clothier	president	Rutgers University	New Brunswick	N. J.	Education	https://en.wikipedia.org/wiki/Robert_Clarkson_Clothier	
114	H. D. Collier	chairman	Standard Oil Co. of Calif. [SOCAL]	San Francisco	Calif.	Petroleum	https://en.wikipedia.org/wiki/Chevron_Corporation	
115	Hugh M. Comer	president	Avondale Mills; [Governor of Alabama (1907-1911)]	Sylacauga	Ala.	Textiles and Clothing	https://en.wikipedia.org/wiki/B._B._Comer	
116	Hugh M. Comer	president	Avondale Mills; [Governor of Alabama (1907-1911)]	Sylacauga	Ala.	Government	https://en.wikipedia.org/wiki/B._B._Comer	
117	Karl Compton	president	Massachusetts Institute of Technology	Cambridge	Mass.	Education	https://en.wikipedia.org/wiki/Karl_Taylor_Compton	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
118	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Education	https://en.wikipedia.org/wiki/James_B._Conant	
119	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Government	https://en.wikipedia.org/wiki/James_B._Conant	
120	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Spy	https://en.wikipedia.org/wiki/James_B._Conant	https://www.fbcoverup.com
121	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIMS	
122	Emmett Corrigan	chairman	Albert Frank-Guenther Law; Chase National Bank	New York	N. Y.	Law and Courts	https://worldradiohistory.com/hd2/IDX-Business/Annual	
123	Emmett Corrigan	chairman	Albert Frank-Guenther Law; Chase National Bank	New York	N. Y.	Banking and Finance	https://worldradiohistory.com/hd2/IDX-Business/Annual	
124	J. Cheever Cowdin	chairman	Universal Pictures Co.. Inc.	Universal City	Calif.	Movies	https://en.wikipedia.org/wiki/John_Cheever_Cowdin	
125	Gardner Cowles, Jr.	president	Cowles Magazines. Inc.; Bilderberg Group	fies Moines	Iowa.	Publishing	https://en.wikipedia.org/wiki/Gardner_Cowles_Jr.	
126	William H. Crocker	president	Crocker First National Bank	San Francisco	Calif.	Banking and Finance	https://en.wikipedia.org/wiki/William_Henry_Crocker	
127	Richard J. Cronan	lawyer		New York	N. Y.	Law and Courts	https://www.google.com/books/edition/Dec_17_1947	
128	T. Morton Curry	president	Belleville Woolen Co.	Belleville	R. I.	Textiles and Clothing	https://www.govinfo.gov/content/pkg/GPO-CRECB-195	
129	Robert Cutler	president	Old Colony Trust Co.	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/Robert_Cutler	
130	Chester C. Davis	president	Federal Reserve Bank of St. Louis	St. Louis	Mo.	Banking and Finance	https://www.federalreservehistory.org/people/chester	
131	J. Holmes Davis	chairman	Spofford Mills. Inc.	Wilmington	N. C.	Textiles and Clothing	https://www.starnewsonline.com/photogallery/NC/201	
132	John W. Davis	lawyer	[Council on Foreign Relations (CFR)]	New York	N. Y.	Law and Courts	https://en.wikipedia.org/wiki/John_W._Davis	
133	John W. Davis	lawyer	[Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
134	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Henry_Pomeroy_Davison	
135	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Petroleum	https://en.wikipedia.org/wiki/Henry_Pomeroy_Davison	
136	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
137	John Dewey	professor	Columbia University	New York	N. Y.	Education	https://en.wikipedia.org/wiki/John_Dewey	
138	John Sloane Dickey	president	Dartmouth College	Hanover	N. H.	Education	https://en.wikipedia.org/wiki/John_Sloan_Dickey	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
139	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Spy	https://www.fbcoverup.com/docs/library/1938-01-01-C	
140	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Military	https://en.wikipedia.org/wiki/William_J._Donovan	https://isgp-studies.com/pi
141	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
142	James H. Douglas, Jr.	lawyer	[Secretary of the US Air Force (1957-59); Deputy Secretary of Defense (1959-61)]	Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/James_H._Douglas_Jr.	
143	James H. Douglas, Jr.	lawyer	[Secretary of the US Air Force (1957-59); Deputy Secretary of Defense (1959-61)]	Chicago	Ill.	Military	https://en.wikipedia.org/wiki/James_H._Douglas_Jr.	
144	Arthur G. Drefs	president	McQuay-Norris Mfg. Co.	St. Louis	Mo.	Automotive	https://en.wikipedia.org/wiki/McQuay-Norris	
145	Charles E. Dunlap	president	Berwind-White Coal Mining Co.	New York	N. Y.	Mining	https://en.wikipedia.org/wiki/Berwind_Corporation	
146	Ralph M. Eastman	vice president	State Street Trust Co.	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/State_Street_Bank_and_T	
147	Martin H. Eisenhart	president	Bausch & Lomb Optical Čo.	Rochester	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Bausch_%26_Lomb	
148	Charles P. Eisenhower	president	Universal Tool Co.	Dayton	Ohio.	Manufacturing	https://www.google.com/books/edition/Dec_17_1947	
149	George Fielding Eliot	journalist	[CBS Radio; New York Herald; Foreign Affairs; Zionist]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/George_Fielding_Eliot	
150	James A. Farley	former postmaster-general	[Knight of Malta;Hoover Commissio; Coca-Cola;DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/James_Farley	
151	James A. Farley	former postmaster-general	[Knight of Malta;Hoover Commissio; Coca-Cola;DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/James_Farley	
152	James A. Farley	former postmaster-general	[Knight of Malta;Hoover Commissio; Coca-Cola;DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
153	George Field	executive secretary	Freedom House; National Committee to Defend America by Aiding the Allies	New York	N. Y.	Spy	https://mronline.org/2007/01/03/the-freedom-house-f	
154	George Field	executive secretary	Freedom House; National Committee to Defend America by Aiding the Allies	New York	N. Y.	NGO	https://mronline.org/2007/01/03/the-freedom-house-f	
155	Lincoln Filene	president	William Filene's Sons Co.; [Twentieth Century Fund; Carnegie Corporation]	Boston	Mass.	Retail	https://en.wikipedia.org/wiki/Abraham_Lincoln_Filene	
156	Walter Fisher	lawyer	[Council on Foreign Relations (CFR, 1944-46)]	Chicago	Ill.	Law and Courts	https://www.chicagotribune.com/news/ct-xpm-1991-08	
157	E. D. Flintermann	president	Michigan Steel Casting Co.	Detroit	Mich.	Steel and Metals	https://books.google.com/books?id=UnO7_e4QaosC&p	
158	E. H. Foot	chairman	S. B. Foot Tanning Co.	Red Wing	Minn.	Clothing	https://en.wikipedia.org/wiki/S._B._Foot_Tanning_Com	
159	Allan Forbes	president	State Street Trust Co.	Boston	Mass.	Banking and Finance	http://onlinebooks.library.upenn.edu/webbin/book/loo	
160	Allan Forbes	president	State Street Trust Co.	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
161	W. Cameron Forbes	partner	J. M. Forbes & Čo.; [Council on Foreign Relations (CFR); Carnegie Corporation Washington trustee]]	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/William_Cameron_Forbes	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
162	W. Cameron Forbes	partner	J. M. Forbes & Čo.; [Council on Foreign Relations (CFR); Carnegie Corporation Washington trustee]]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
163	Harry Emerson Fosdick	pastor emeritus	Riverside Church; John Foster Dulles; John D. Rockefeller Jr.; Columbia University; Thesistic Evolution]	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/Harry_Emerson_Fosdick	
164	Harry Emerson Fosdick	pastor emeritus	Riverside Church; John Foster Dulles; John D. Rockefeller Jr.; Columbia University; Thesistic Evolution]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
165	John M. Franklin	president	United States Lines	New York	N. Y.	Shipping and Transporatation	https://en.wikipedia.org/wiki/United_States_Lines	
166	H. W. Fraser	president	Order of Railway Conductors	Washington	D. C.	Railroad	https://en.wikipedia.org/wiki/Harry_W._Fraser	
167	Joseph W. Frazer	chairman	Graham-Paige Motors Corp.; [General Motors; Chrysler]	Willow Run	Mich.	Automotive	https://en.wikipedia.org/wiki/Joseph_W._Frazer	
168	Walter D. Fuller	president	Curtis Publishing Co.	Philadelphia	Pa.	Publishing	https://en.wikipedia.org/wiki/Curtis_Publishing_Compa	
169	Thomas S. Gates	chairman	University of Pennsylvania; [Pilgrims Society]	Philadelphia	Pa.	Education	https://en.wikipedia.org/wiki/ https://www.fbcoverup.com	
170	E. L. Gerschke	president	Wisconsin Gasket Manufacturing Co.	Granville	Wis.	Manufacturing	https://books.google.com/books?id=MTNGwESkihMC&	
171	Truman K. Gibson, Jr.	lawyer		Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/Truman_Gibson	
172	Samuel H. Goldenson	rabbi	Temple Emanuel	New York	N. Y.	Faith	https://www.nytimes.com/1962/09/01/archives/rev-dr	
173	Frank Goldman	president	B'nai B'rith	Lowell	Mass.	Faith	https://www.jta.org/1965/03/17/archive/frank-goldma	
174	Arthur J. Goldsmith	director	B. G. Corp.	New York	N. Y.	Automotive	https://www.nytimes.com/1964/09/21/archives/arthur	
175	William T. Grant	chairman	W. T. Grant & Co.	New York	N. Y.	Retail	https://en.wikipedia.org/wiki/William_Thomas_Grant	
176	William T. Grant	chairman	W. T. Grant & Co.	New York	N. Y.	Pilgrims Society/MI6	https://en.wikipedia.org/wiki/William_Thomas_Grant	
177	William W. Grant	lawyer	[Council on Foreign Relations (CFR)]	Denver	Colo.	Law and Courts	https://books.google.com/books?id=MTNGwESkihMC&	
178	William W. Grant	lawyer	[Council on Foreign Relations (CFR)]	Denver	Colo.	Law and Courts	https://www.fbcoverup.com/docs/library/1938-01-01-C	
179	William Green	president	American Federation of Labor	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/William_Green_(U.S._labo	
180	Joseph Clark Grew	former under secretary ofState	Department of State; [Council on Foreign Relations (CFR)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Joseph_Grew	
181	Joseph Clark Grew	former under secretary ofState	Department of State; [Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
182	S. Kendrick Guernsey	president	Rotary International	Chicago	Ill.	Service Orgranization	https://www.rghfhome.org/first100/presidents/1947gu	
183	Helen Hall	head-worker	Henry Street Settlement	New York	N. Y.	Service Orgranization	https://en.wikipedia.org/wiki/Henry_Street_Settlement	
184	Robert Hanes	president	Wachovia Bank and Trust Co.	Winston-Salem	N. C.	Banking and Finance	https://en.wikipedia.org/wiki/Wachovia	
185	George L. Harrison	president	N. Y. Life Insurance Co.; Federal Reserve of New York; Yale Skull & Bones; Henry Stimson Secretary of War advisor	New York	N. Y.	Insurance	https://en.wikipedia.org/wiki/George_L._Harrison	
186	George M. Harrison	president	Brotherhood of Railway Clerks	Cincinnati	Ohio.	Labor Relations	https://ecommons.luc.edu/cgi/viewcontent.cgi?article=	
187	Rudolph S. Hecht	chairman	Mississippi Shipping Co. Inc.	New Orleans	La.	Shipping and Transporatation	http://www.usmm.org/wsa/operators.html	
188	H. J. Heinz II	president	H. J. Heinz Co.; [Carnegie Endowment for International Peace]	Pittsburgh	Pa.	Food and Beverage	https://en.wikipedia.org/wiki/ https://www.fbcoverup.com	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
189	H. J. Heinz II	president	H. J. Heinz Co.; [Carnegie Endowment for International Peace]	Pittsburgh	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
190	Oscar Heline	president	Iowa Grain Growers Association	Marcus	Iowa.	Agriculture	https://www.iowacorn.org/	
191	Edward H. Heller	partner	Schwabacher Co.	San Francisco	Calif.	Banking and Finance	http://www.onlinebiographies.info/ca/sf/heller-eh.htm	
192	W. L. Hemingway	chairman	Mercantile-Commerce Bank and Trust Co.	St. Louis	Mo.	Banking and Finance	https://en.wikipedia.org/wiki/Mercantile_Bancorporation	
193	Charles W. Hendel	professor	Yale University	New Haven	Conn.	Education	https://www.nytimes.com/1982/11/18/obituaries/dr-ch	
194	Leon Henderson	economist	[Russell Sage Foundation]	Washington	D. C.	Banking and Finance	https://www.encyclopedia.com/economics/encyclopedia	
195	G. A. Heuser	president	Henry Vogt Machine Co.. Inc.	Louisville	Ky.	Manufacturing	https://www.vogtvalves.com/company/	
196	Tracy Higgins	president	Higgins Ink Co., Inc.	Brooklyn	N. Y.	Printing and Publishing	https://www.higginsinks.com/about-us	
197	Melvin D. Hildreth	lawyer	[DNC Washington, D. C. Chairman]	Washington	D. C.	Law and Courts	https://www.washingtonpost.com/archive/opinions/19	
198	Melvin D. Hildreth	lawyer	[DNC Washington, D. C. Chairman]	Washington	D. C.	Political organizer	https://www.washingtonpost.com/archive/opinions/19	
199	John H. Hilldring	former Assistant Secretary of State	Department of State; [Assistant Secretary of State for Occupied Areas]; [later president General Aniline & Film, Swiss chemical firm]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/John_H._Hilldring	
200	Frederick J. Hoffman	president	Hydraulic Supply Mfg Co.	Seattle	Wash.	Manufacturing	https://books.google.com/books?id=6G8jAAAAMAAJ&p	
201	Charles R. Hook	president	American Rolling Mill Co. [Amrco Steel]	Middletown	Ohio.	Steel and Metals	https://en.wikipedia.org/wiki/Charles_R._Hook_Sr.	
202	Mildred McAfee Horton	president	Wellesley College	Wellesley	Mass.	Education	https://en.wikipedia.org/wiki/Mildred_H._McAfee	
203	Althea Hottel	president	American Association of University Women; [UPenn 1st dean of women]	Philadelphia	Pa.	Service Organization	https://www.thedp.com/article/2000/01/penns_first_d	
204	Edwin Palmer Hoyt	publisher	Denver Post; [The Oregonian, UPI, Colorado Springs Free Press; Collier's Weekly; CBS TV, American Heritage, Domestic Branch, FDR Office of War Information]	Denver	Colo.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Edwin_Palmer_Hoyt	
205	[Herbert C. Hoover]	president	;United States (1929-33); Council on Foreign Relations (CFR)]			Government	https://en.wikipedia.org/wiki/Herbert_Hoover	
206	[Herbert C. Hoover]	president	;United States (1929-33); Council on Foreign Relations (CFR)]			Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
207	Hubert H. Humphrey	mayor	City of Minneapolis	Minneapolis	Minn.	Government	https://en.wikipedia.org/wiki/Hubert_Humphrey	
208	Alice W. Hunt	president	Consumers League of Rhode Island	Providence	R. I.	Service Organization	https://www.jstor.org/stable/1011480?seq=1#metadat	
209	B. B. Jennings	president	Socony-Vacuum Oil Co.. Inc. [later Standard Oil, Mobil Oil, currently ExxonMobil]	New York	N. Y.	Petroleum	https://en.wikipedia.org/wiki/Brewster_Jennings	
210	George N. Jeppson	chairman	Norton Co.	Worcester	Mass.	Manufacturing	https://en.wikipedia.org/wiki/Norton_Abrasives	
211	Charles S. Johnson	president	Fisk University	Nashville	Tenn.	Education	https://en.wikipedia.org/wiki/Charles_S._Johnson	
212	Lloyd A. Johnson	president	National Motor Bearing Co.	Redwood City	Calif.	Automotive	https://friendlyhistorycorner.blogspot.com/2011/08/na	
213	Robert L. Johnson	president	Temple University	Philadelphia	Pa.	Education	https://en.wikipedia.org/wiki/Robert_Livingston_Johnson	
214	Eric Johnston	president	Motion Picture Association	Los Angeles	Calif.	Movies	https://en.wikipedia.org/wiki/Eric_Johnston	
215	A. E. Jones	president	Irvington Varnish & Insulator Co.	Irvington	N. J.	Manufacturing	https://www.loc.gov/item/2018722964/	
216	Harrison Jones	chairman	The Coca Cola Co.	Atlanta	Ga.	Food and Beverage	https://www.encyclopedia.com/social-sciences-and-law	

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2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
217	Harrison Jones	chairman	The Coca Cola Co.	Atlanta	Ga.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
218	Edgar J. Kaufmann	president	Kaufmann Department Stores	Pittsburgh	Pa.	Retail	https://en.wikipedia.org/wiki/Edgar_J._Kaufmann	
219	Henry Donnelly Keresey	president	Anaconda Wire & Cable Co.	New York,	N. Y.	Electricity	http://www.hudsonvalleyruins.org/yasinsac/anaconda/	
220	Stanley King	president-emeritus	Amherst College	Amherst	Mass.	Education	https://en.wikipedia.org/wiki/Stanley_King	
221	Allan B. Kline	president	Iowa Farm Bureau Federation	Des Moines	Iowa.	Service Orgranization	https://books.google.com/books?id=ltfAAAAIAAJ&pg=PA1	
222	O. A. Knight	president	Oil Workers International Union	CIO	Fort Worth	Labor Relations	https://en.wikipedia.org/wiki/International_Federation_of_Labor_Unions	
223	E. H. Lane	president	The Lane Co. Inc.	Altavista	Va.	Manufacturing	https://www.encyclopedia.com/books/politics-and-business-reference/encyclopedia-of-america/articles/lane-edward-h	
224	Roger D. Lapham	mayor	City of San Francisco	San Francisco	Calif.	Government	http://www.foundsf.org/index.php?title=Mayor_Roger_D._Lapham	
225	Albert D. Lasker	advertising expert	[Lord & Thomas Advertising; Chicago Cubs owner; Pepsodent owner; U.S. Shipping Board (1921)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Albert_Lasker	
226	David L. Lawrence	mayor	City of Pittsburgh; [DNC PA Chairman (1934-40)]	Pittsburgh	Pa.	Government	https://en.wikipedia.org/wiki/David_L._Lawrence	
227	Mrs. Bradner W. Lee	former director	Chamber of Commerce	Los Angeles	Calif.	Service Orgranization	https://www.jlla.org/about-new/our-history/past-presidents	
228	Samuel D. Leidesdorf	member	S. D. Leidesdorf Co.	New York	N. Y.	Accounting	https://en.wikipedia.org/wiki/Samuel_D._Leidesdorf	
229	Louis Levand	publisher	Wichita Beacon	Wichita	Kans.	Media, Information and Telecom	https://www.loc.gov/item/sn85032558/	
230	William E. Levis	chairman	Owens-Illinois Glass Co.	Toledo	Ohio.	Manufacturing	https://www.loc.gov/pictures/item/2016874547/	
231	Sam A. Lewisohn	member	Adolph Lewisohn & Sons; [Council on Foreign Relations (CFR)]	New York	N. Y.	Mining	https://en.wikipedia.org/wiki/Adolph_Lewisohn	
232	Sam A. Lewisohn	member	Adolph Lewisohn & Sons; [Council on Foreign Relations (CFR)]	New York	N. Y.	Chemicals	https://en.wikipedia.org/wiki/Adolph_Lewisohn	
233	Sam A. Lewisohn	member	Adolph Lewisohn & Sons; [Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-CFR	
234	James A. Linen, Jr,	chairman	[Time magazine (1945-60); International Educational Publishing Co.; [American Red Cross chairman; Council of Foreign Relations (CFR)]	Scranton	Pa.	Publishing	https://www.latimes.com/archives/la-xpm-1988-02-04-	
235	Richard O. Loengard	president	United Chromium. Inc.	New York	N. Y.	Mining	https://books.google.com/books?id=rJEtAAAAMAAJ&pg=PA1	
236	J. Spencer Love	president	Burlington Mills Corp.	Greensboro	N. C.	Textiles and Clothing	https://www.ncpedia.org/biography/love-james-spencer	
237	Ralph Lowell	chairman	Boston Safe Deposit & Trust Co.; [WGBH Educational Foundation (1951-70+)]	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/Ralph_Lowell	
238	David L. Luke, Jr.	president	West Virginia Pulp & Paper Co.	New York	N. Y.	Paper	https://foresthhistory.org/research-explore/archives-library	
239	Thomas B. McCabe	president	Scott Paper Co.; [Federal Reserve Board member and chairman (1948-51)]	Chester	Pa.	Paper	https://en.wikipedia.org/wiki/Thomas_B._McCabe	
240	Francis J. McConnell	bishop	Methodist Church	Portland	Oreg.	Faith	https://en.wikipedia.org/wiki/Francis_John_McConnell	
241	Brouwer D. McIntyre	president	Monroe Auto Equipment Co.	Monroe	Mich.	Automotive	https://www.automotivehalloffame.org/honoree/brouwer-d-mcintyre	
242	John Finley McRae	president	Merchants National Bank of Mobile	Mobile	Ala.	Banking and Finance	https://www.usbanklocations.com/the-merchants-national-bank-of-mobile	
243	Ernest B. MacNaughton	president	First National Bank of Portland; [The Oregonian]	Portland	Oreg.	Banking and Finance	https://oregonencyclopedia.org/articles/macnaughton-ernest-b	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
244	M. L. Madden	chairman	Hollingsworth & Whitney Co.	Boston	Mass.	Paper	https://en.wikipedia.org/wiki/Hollingsworth_%26_Whit	
245	Philip R. Mallory	chairman	P. R. Mallory & Co.. Inc.; [now Duracell]	Miami	Fla.	Batteries	https://en.wikipedia.org/wiki/P._R._Mallory_and_Co_In	
246	George Meany	secretary-treasurer	[American Federation of Labor]; A. F. of L. [AFL-CIO (1955)]	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/George_Meany	
247	George Meany	secretary-treasurer	[American Federation of Labor]; A. F. of L. [AFL-CIO (1955)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
248	Richard K. Mellon	chairman	Mellon Natl. Bank & Trust Co.; (Pilgrims Society, brother)]	Pittsburgh	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Richard_King_Mellon	
249	Richard K. Mellon	chairman	Mellon Natl. Bank & Trust Co.; (Pilgrims Society, brother)]	Pittsburgh	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
250	Ward Melville	president	Melville Shoe Corp.; [Stony Brook University benefactor]	New York	N. Y.	Textiles and Clothing	https://en.wikipedia.org/wiki/Ward_Melville	
251	William C. Menninger	general secretary	The Menninger Foundation; [Director of the Psychiatry Consultants Division, U.S. Army (1940-45)]	Topeka	Kans.	Healthcare	https://en.wikipedia.org/wiki/William_C._Menninger	
252	E. W. Middleton	Lawyer		Rochester	N. Y.	Law and Courts	https://books.google.com/books?id=MTNGwESkihMC&	
253	Albert G. Milbank	Lawyer	[Milbank, Tweed, Hope & Webb; Council on Foreign Relations (CFR); Pilgrims Society]	New York	N. Y.	Law and Courts	https://en.wikipedia.org/wiki/Milbank_LLP#Albert_G._M	
254	Albert G. Milbank	Lawyer	[Milbank, Tweed, Hope & Webb; Council on Foreign Relations (CFR); Pilgrims Society]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
255	Donald G. Millar	president	Greenfield Tap & Die Corp.	Greenfield	Mass.	Manufacturing	https://www.nytimes.com/1976/05/03/archives/obitua	
256	H. L. Mitchell	president	National Farm Labor Union	Memphis	Tenn.	Labor Relations	https://en.wikipedia.org/wiki/Southern_Tenant_Farmer	
257	R. V. Mitchell	chairman	Harris-Seybold Co.	Cleveland	Ohio.	Media, Information and Telecom	https://case.edu/ech/articles/h/harris-corp	
258	Charles E. Moore	president	Moore Machinery Co.; [U.S. State Department Italy consultant (1947-49)]	San Francisco	Calif.	Manufacturing	https://en.wikipedia.org/wiki/Charles_E._Moore	
259	De Lesseps S. Morrison	mayor	New Orleans	Louisiana	La.	Government	https://en.wikipedia.org/wiki/DeLesseps_Story_Morriso	
260	Mrs. Dwight Morrow	former acting-president	Smith College	Englewood	N. J.	Education	https://en.wikipedia.org/wiki/Elizabeth_Cutter_Morrow	
261	Mrs. Dwight Morrow	former acting-president	Smith College	Englewood	N. J.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1940-08-06-G	
262	Malcolm Muir	publisher	Newsweek [(1937-59)]; [Business Week, Washington Post chair; Council on Foreign Relations (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Malcolm_Muir	
263	Malcolm Muir	publisher	Newsweek [(1937-59)]; [Business Week, Washington Post chair; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
264	Charles H. Murchison	lawyer	[FCC Law and Courts]	Jacksonville	Fla.	Law and Courts	https://www.courtlistener.com/opinion/268548/jackso	
265	Philip Murray	president	Congress of Industrial Organizations [CIO]	Washington, D. C.		Labor Relations	https://en.wikipedia.org/wiki/Philip_Murray	
266	D. Hayes Murphy	president	Wiremold Co.	Hartford	Conn.	Electricity	https://www.encyclopedia.com/books/politics-and-busi	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
267	Reinhold Niebuhr	professor	Union Theological Seminary; [Americans for Democratic Action (ADA) founder (1947); International Rescue Committee (1933); Institute for Advanced Study]	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/Reinhold_Niebuhr	
268	F. E. O'Callaghan, Jr.	president	Shuler Axle Co.	Louisville	Ky.	Automotive	https://www.marshallfoundation.org/library/wp-content	
269	Peter H. Odegard	president	Reed College [1945-48]; University of California Berkley political science	Portland	Oreg.	Education	https://en.wikipedia.org/wiki/Peter_H._Odegard	
270	William O'Dwyer	mayor	City of New York	New York	N. Y.	Government	https://en.wikipedia.org/wiki/William_O'Dwyer	
271	Edward A. O'Neal	president	American Farm Bureau Federation	Washington		Labor Relations	https://en.wikipedia.org/wiki/American_Farm_Bureau	
272	Mrs. Abram Orlow	president	Women's Council B'nai B'rith	Washington	D."C.	Service Orgranization	https://www.jta.org/1947/04/27/archive/supreme-court	
273	G. Bromley Oxnam	bishop	Methodist Church	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/Garfield_Bromley_Oxnam	
274	Robert F. Pack	chairman	Northern States Power Co.	Minneapolis	Minn.	Electricity	https://en.wikipedia.org/wiki/Northern_States_Power	
275	Carleton H. Palmer	chairman	E. R. Squibb and Sons	New York	N. Y.	Pharmaceuticals	https://www.nytimes.com/1971/05/24/archives/carleton	
276	Carleton H. Palmer	chairman	E. R. Squibb and Sons	New York	N. Y.	Chemicals	https://www.nytimes.com/1971/05/24/archives/carleton	
277	Henry Parkman	lawyer	[Under Secretary of War; International Authority to the Ruhr (1949); Marshall Plan Chief in France (1950)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Henry_Parkman_Jr.	
278	Reginald H. Parsons	president	Parsons Investment Co.	Seattle	Wash.	Banking and Finance	https://en.wikipedia.org/wiki/Reginald_Parsons	
279	Morehead Patterson	chairman	American Machine & Foundry Co.; [Brookings Institution chair (1959)]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Morehead_Patterson	
280	Mrs. Norton H. Pearl	former president	American Legion Women's Auxiliary	Detroit	Mich.	Service Orgranization	https://www.alaforveterans.org/About/Past-National-P	
281	A. Q. Petersen	president	Wesson Oil and Snowdrift Co., Inc.	New Orleans	La.	Food and Beverage	https://aocs.onlinelibrary.wiley.com/doi/abs/10.1007/B	
282	A. Q. Petersen	president	Wesson Oil and Snowdrift Co., Inc.	New Orleans	La.	Banking and Finance	https://aocs.onlinelibrary.wiley.com/doi/abs/10.1007/B	
283	Howard C. Petersen	vice-president	Fidelity Philadelphia Trust Co.; Cravath Swaine (1933-1941); EO to Undersecretary of War; Assistant Secretary of War (1945-47); Carnegie Endowment for International Peace trustee; Marshall Foundation chair; Export-Import Bank chair; Council on Foreign Relations (CFR); Pilgrims Society]	Philadelphia	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Howard_C._Petersen	
284	Clarence E. Pickett	executive secretary	American Friends Service Commission; [Committee for Sane Nuclear Policy co-chair; Peace Corp adviser; United States Committee for Refugees director]	Philadelphia	Pa.	NGO	https://en.wikipedia.org/wiki/Clarence_Pickett	
285	Clarence E. Pickett	executive secretary	American Friends Service Commission; [Committee for Sane Nuclear Policy co-chair; Peace Corp adviser; United States Committee for Refugees director]	Philadelphia	Pa.	Service Orgranization	https://en.wikipedia.org/wiki/Clarence_Pickett	
286	Daniel A. Poling	editor	Christian Herald	New York	N. Y.	Printing and Publishing	https://en.wikipedia.org/wiki/Daniel_A._Poling	
287	Louis Polk	president	Sheffield Corp.	Dayton	Ohio.	Precision Instruments	http://www.daytoninnovationlegacy.org/uploads/4/2/3	
288	Walter E. Poor	chairman	Sylvania Electric Products Co.	New York	N. Y.	Electronics	https://en.wikipedia.org/wiki/Sylvania_Electric_Product	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
289	Generoso Pope	publisher	Il Progresso Italo-Americano	New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/Generoso_Pope	
290	George A. Pope, Jr.	president	Pope and Talbot. Inc.	San Francisco	Calif.	Timber	http://www.fundinguniverse.com/company-histories/pope-and-talbot-inc	
291	Jacob S. Potofsky	president	Amalgamated Clothing Workers of America	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/Jacob_Potofsky	
292	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Electricity	https://en.wikipedia.org/wiki/Westinghouse_Electric_Corporation	
293	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Westinghouse_Electric_Corporation	
294	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Manufacturing	https://en.wikipedia.org/wiki/Westinghouse_Electric_Corporation	
295	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
296	Redfield Proctor	president	Vermont Marble Co.; [Vermont Governor (1923-25)]	Proctor	Vt.	Mining	https://en.wikipedia.org/wiki/Redfield_Proctor_Jr.	
297	Joseph M. Proskauer	chairman	American Jewish Committee; [Proskauer Rose Law (1902-ca 1961)]	New York	N. Y.	Service Organization	https://en.wikipedia.org/wiki/Joseph_M._Proskauer	
298	Joseph M. Proskauer	chairman	American Jewish Committee; [Proskauer Rose Law (1902-ca 1961)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
299	Claude U. Putnam	president	Markem Machine Co.	Keene	N. H.	Printing and Publishing	https://snaccooperative.org/view/12930017	
300	A. Philip Randolph	president	Brotherhood of Sleeping Car Porters; [March on Washington (1963) organizer with Martin Luther King]	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/A._Philip_Randolph	
301	Frank P. Rhome	president	Lunkenheimer [Valve] Co.	Cincinnati	Ohio.	Manufacturing	http://clarkstreetblog.blogspot.com/2012/03/brief-history-of-lunkenheimer-valve-co	
302	Emil Rieve	general president	Textile Works Union of America	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/Emil_Rieve	
303	Walter M. Ringer	president	Foley Mfg. Co.	Minneapolis	Minn.	Manufacturing	https://www.startribune.com/obituaries/detail/928531	
304	Francis E. Rivers	judge	Municipal Court; [NAACP director (1965-70)]	New York	N. Y.	Law and Courts	https://www.nytimes.com/1975/07/29/archives/francis-rivers-dies-at-77	
305	D. B. Robertson	president	Brotherhood of Locomotive Firemen and Enginemen	Cleveland	Ohio.	Labor Relations	https://en.wikipedia.org/wiki/Brotherhood_of_Locomotive_Firemen_and_Enginemen	
306	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/Nelson_Rockefeller	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
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3	(* .xlsx spreadsheet of this data attached to this PDF)							
307	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Nelson_Rockefeller	
308	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/Nelson_Rockefeller	https://www.fbcoverup.com/docs/library/2017-PILGRIM
309	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
310	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter; Knights of	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Kermit_Roosevelt	
311	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter; Knights of	New York	N. Y.	Spy	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
312	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter; Knights of	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
313	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services; Council on Foreign Relations (CFR)]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/Elmo_Roper	
314	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services; Council on Foreign Relations (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Elmo_Roper	
315	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
316	Morris S. Rosenthal	executive vice-president	Stein, Hall & Co.	New York	N. Y.	Manufacturing	https://journals.sagepub.com/doi/abs/10.1177/000271	
317	Lessing J. Rosenwald	chairman	Rosenwald Fund; [Sears chair (1932-39); Council on Foreign Relations CFR]]	Jenkintown	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Lessing_J._Rosenwald	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
318	Lessing J. Rosenwald	chairman	Rosenwald Fund; [Sears chair (1932-39); Council on Foreign Relations CFR]	Jenkintown	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
319	Raymond Rubicam	founder	Young & Rubicam	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Raymond_Rubicam	
320	Raymond Rubicam	founder	Young & Rubicam	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
321	Anson J. Sanford	president	Cleveland Hardware & Forging Co.	Cleveland	Ohio.	Manufacturing	https://www.clevelandhardware.com/index.php	
322	David Sarnoff	president	Radio Corporation of America	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/David_Sarnoff	
323	David Sarnoff	president	National Broadcasting Co. (NBC)	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/David_Sarnoff	
324	David Sarnoff	president	National Broadcasting Co. (NBC)	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/David_Sarnoff	
325	David Sarnoff	president	National Broadcasting Co. (NBC)	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
326	Luigi Scala	president	Columbus National Bank	Providence	R. I.	Banking and Finance	https://www.usbanklocations.com/columbus-national-b	
327	William Scarlett	bishop	Protestant Episcopal Church	St. Louis	Mo.	Faith	https://episcopalarchives.org/church-awakens/exhibits/	
328	Frederic A. Schaff	chairman	Combustion Engineering Co. Inc.	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Combustion_Engineering	
329	Harry Scherman	president	Book-of-the-Month Club	New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/Harry_Scherman	
330	Harry S. Scott	president	General Steamship Corp.; [Bohemian Club president]	San Francisco	Calif.	Shipping and Transporatation	https://www.sfgate.com/bayarea/article/Harry-H-Scott-	
331	W. H. Seaman	president	National Roll and Foundry Co.	Avonmore	Pa.	Steel and Metals	https://www.newspapers.com/clip/6987853/w-h-seam	
332	Clarence E. Searle	president	Worthington Pump & Machine Corp.	New York	N. Y.	Manufacturing	https://www.nytimes.com/1965/05/14/archives/claren	
333	Charles Seymour	president	Yale University; [Skull and Bones (1908); Council on Foreign Relations founding member (1919)]	New Haven	Conn.	Education	https://en.wikipedia.org/wiki/Charles_Seymour	
334	Mayo A. Shattuck	partner	Haussermann, Davison and Shattuck	Boston	Mass.	Law and Courts	https://fraser.stlouisfed.org/title/commercial-financial-c	
335	Mayo A. Shattuck	partner	Haussermann, Davison and Shattuck	Boston	Mass.	Banking and Finance	https://fraser.stlouisfed.org/title/commercial-financial-c	
336	Henry L. Shattuck	lawyer	[Haussermann, Davison and Shattuck; Harvard treasurer (1929)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Henry_Lee_Shattuck	
337	Bernard J. Sheil	auxiliary bishop	Archdiocese of Chicago	Chicago	Ill.	Faith	https://en.wikipedia.org/wiki/Bernard_James_Sheil	
338	John Ben Shepherd	President	Junior Chamber of Commerce; [TX Secretary of State (1950-52); TX Law and Courts General (1953-57)]	Tulsa	Okla.	Service Orgranization	https://military.wikia.org/wiki/John_Ben_Shepperd	
339	Boris Shishkin	economist	American Federation of Labor; [Special Assistant to Marshall Plan Averall Harriman in Paris (1948); AFL-CIO secretary; League of Industrial Democracy, successor of Intercollegiate Socialist	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/Boris_Shishkin	
340	George N. Shuster	president	Hunter College	New York	N. Y.	Education	https://www.encyclopedia.com/religion/encyclopedias-	
341	J. A. Sisto	chairman	Barium Steel Corp.	New York	N. Y.	Steel and Metals	https://books.google.com/books?id=F5fZw_jsAl4C&pg=	
342	J. A. Sisto	chairman	Barium Steel Corp.	New York	N. Y.	Banking and Finance	https://books.google.com/books?id=F5fZw_jsAl4C&pg=	
343	Fred W. Smith	president	International Association of Lions Clubs	Chicago	Ill.	Service Orgranization	http://www.olptc.org/PIP/obits/Smith_F.pdf	
344	Fred W. Smith	president	International Association of Lions Clubs	Chicago	Ill.	Banking and Finance	http://www.olptc.org/PIP/obits/Smith_F.pdf	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
345	Herbert E. Smith	president	United States Rubber Co.	New York	N. Y.	Rubber	https://www.wisconsinhistory.org/Records/Image/IM84	
346	Paul Clifford Smith	editor	San Francisco Chronicle	San Francisco	Calif.	Media, Information and Telecom	https://asiafoundation.org/people/paul-c-smith/	
347	Tom K. Smith	president	Boatmen's National Bank; [Under Secretary of the Treasury; Navy	St. Louis	Mo.	Banking and Finance	https://www.juniorachievement.org/documents/19193	
348	Brehon B. Somervell	president	Koppers Co.; [Army Services Force (1942-45)	Pittsburgh	Pa.	Military	https://en.wikipedia.org/wiki/Brehon_B._Somervell	
349	Brehon B. Somervell	president	Koppers Co.; [Army Services Force (1942-45)	Pittsburgh	Pa.	Mining	https://en.wikipedia.org/wiki/Brehon_B._Somervell	
350	J. P. Spang, Jr.	president	Gillette Safety Razor Co.	South Boston	Mass.	Consumer Goods	https://www.nytimes.com/1938/12/23/archives/spang-	
351	Charles E. Spencer, Jr.	president	First National Bank of Boston; [Federal Reserve Bank St. Louis (1945); Council on Foreign Relations (CFR)]	Boston	Mass.	Banking and Finance	https://fraser.stlouisfed.org/files/docs/publications/arfr	
352	Charles E. Spencer, Jr.	president	First National Bank of Boston; [Federal Reserve Bank St. Louis (1945); Council on Foreign Relations (CFR)]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
353	Robert G. Sproul	president	University of California; [Federal Reserve New York chair; Council on Foreign Relations (CFR)]	Berkeley	Calif.	Education	https://en.wikipedia.org/wiki/Robert_Gordon_Sproul	
354	Robert G. Sproul	president	University of California; [Federal Reserve New York chair; Council on Foreign Relations (CFR)]	Berkeley	Calif.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
355	J. H. Stackpole	chairman	Stackpole Carbon Co.	St. Mary's	Pa.	Mining	https://libraries.psu.edu/findingaids/1798.htm	
356	Meier Steinbrink	chairman	Anti-Defamation League; [New York Supreme Court Justice (1947)]	New York	N. Y.	Service Orgranization	https://www.jta.org/1947/05/22/archive/judge-meir-st	
357	Russell Stover	president	Russell Stover Candies	Kansas City	Mo.	Food and Beverage	https://en.wikipedia.org/wiki/Russell_Stover	
358	Arhur L. Strasser	chairman	Stein, Hall & Co.	New York	N. Y.	Shipping and Transporatation	https://law.justia.com/cases/federal/appellate-courts/F	
359	Roger W. Straus	chairman	American Smelting & Refining Co.; [Macy's owner]	New York	N. Y.	Steel and Metals	https://en.wikipedia.org/wiki/Roger_Williams_Straus_Jr	
360	Anna Lord Strauss	president	National League of Women Voters; [UN delegate (1951-52)]	Washington	D. C.	Service Orgranization	https://en.wikipedia.org/wiki/Anna_Lord_Strauss	
361	Arthur Hays Sulzberger	president	New York Times; [Pilgrims Society/MI6; Rockefeller Foundation trustee (1939-1957); Council on Foreign Relationship (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Arthur_Hays_Sulzberger	
362	Arthur Hays Sulzberger	president	New York Times; [Pilgrims Society/MI6; Rockefeller Foundation trustee (1939-1957); Council on Foreign Relationship (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
363	Raymond Swing	radio commentator	[New York Evening News London Bureau (1930); Council for Democracy (1940) funded by Pilgrim Henry Luce; ABC, BBC, Blue Network; Council on Foreign Relations (CFR)]	Washington	D. C.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Raymond_Gram_Swing	
364	Raymond Swing	radio commentator	[New York Evening News London Bureau (1930); Council for Democracy (1940) funded by Pilgrim Henry Luce; ABC, BBC, Blue Network; Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
365	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Electricity	https://en.wikipedia.org/wiki/Gerard_Swope	
366	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Gerard_Swope	
367	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/Gerard_Swope	
368	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
369	Charles J. Symington	chairman	Symington-Gould Co.	New York	N. Y.	Steel and Metals	https://www.nytimes.com/1978/07/29/archives/charle	
370	Charles J. Symington	chairman	Symington-Gould Co.	New York	N. Y.	Manufacturing	https://www.nytimes.com/1978/07/29/archives/charle	
371	Charles P. Taft	president	Federal Council of Churches of Christ in America; [State Department economic affairs director (WWII)]	Cincinnati	Ohio.	Faith	https://en.wikipedia.org/wiki/Charles_Phelps_Taft_II	
372	Mrs. Mamie K. Taylor	executive	Georgia Power	Atlanta	Ga.	Electricity	https://www.newspapers.com/clip/20004335/the-atlan	
373	Reese H. Taylor	president	Union Oil Co. of California	Los Angeles	Calif.	Petroleum	https://de.wikipedia.org/wiki/Reese_H._Taylor_Jr.	
374	Barent Ten Eyck	lawyer	[Dewey Rackets]	New York	N. Y.	Law and Courts	https://www.fbcoverup.com/docs/library/1969-01-24-B	
375	Ralph E. Thompson	president	Scott & Williams; [Gilbert Clock Corporation (1944)]	Boston	Mass.	Clothing	http://www.laconiahistorical.org/exhibits.htm	
376	Ralph E. Thompson	president	Scott & Williams; [Gilbert Clock Corporation (1944)]	Boston	Mass.	Manufacturing	http://www.laconiahistorical.org/exhibits.htm	
377	Channing H. Tobias	director	Phelps Stokes Fund; [UN alternative delegate (1951); NAACP chair (1953)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Channing_Heggie_Tobias	
378	Daniel J. Tobin	president	International Brotherhood of Teamsters	Indianapolis	Ind.	Labor Relations	https://en.wikipedia.org/wiki/Daniel_J._Tobin	
379	Niles Trammel	president	National Broadcasting Co.	New York	N. Y.	Media, Information and Telecom	https://babel.hathitrust.org/cgi/pt?id=uiug.3011206644	
380	Niles Trammel	president	National Broadcasting Co.	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
381	John Twohy II	president	Commonwealth Sand & Gravel Corp.	Norfolk	Va.	Mining	https://www.capitalconcreteinc.com/our-history	
382	Carl Van Doren	author		New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/Carl_Van_Doren	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
383	R. B Von Kleinsmid	president	University of Southern California; [Human Betterment Association (eugenics social science) (1913-)]	Los Angeles	Calif.	Education	https://en.wikipedia.org/wiki/Rufus_B._von_KleinSmid	
384	Walter Wanger	president	Walter Wanger Productions	Culver City	Calif.	Movies	https://en.wikipedia.org/wiki/Walter_Wanger	
385	James P. Warburg	economist	[International Manhattan Bank president (1929-1931); Special Assistant to Coord. Of Information, William J. Donovan (1941); Overseas Branch Deputy Director of the War Office of Information (spying) (1942); Society for the Prevention of World War III (1947); Council on Foreign Relations (CFR) member]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/James_Warburg	
386	James P. Warburg	economist	[International Manhattan Bank president (1929-1931); Special Assistant to Coord. Of Information, William J. Donovan (1941); Overseas Branch Deputy Director of the War Office of Information (spying) (1942); Society for the Prevention of World War III (1947); Council on Foreign Relations (CFR) member]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
387	Robert R. Wason	president	Manning Maxwell & Moore. Inc.; [(National Association of Manufacturers president (1946).]	New York	N. Y.	Railroad	https://digitalarchives.library.newschool.edu/index.php	
388	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York, N. Y.		Media, Information and Telecom	https://en.wikipedia.org/wiki/Thomas_J._Watson	
389	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York, N. Y.		Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
390	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York, N. Y.		Spy	https://en.wikipedia.org/wiki/Thomas_J._Watson	
391	Sumner Welles	former under secretary of state	Department of State; [Under Secretary of State (1937-1943); Council on Foreign Relations (CFR)]	Oxon Hill	Md.	Government	https://en.wikipedia.org/wiki/Sumner_Welles	
392	Sumner Welles	former under secretary of state	Department of State; [Under Secretary of State (1937-1943); Council on Foreign Relations (CFR)]	Oxon Hill	Md.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
393	H. B. [Herman B.] Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000); Council on Foreign Relations (CFR)]	Bloomington	Ind.	Education	https://en.wikipedia.org/wiki/Herman_B_Wells	
394	H. B. [Herman B.] Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000); Council on Foreign Relations (CFR)]	Bloomington	Ind.	Banking and Finance	https://en.wikipedia.org/wiki/Herman_B_Wells	
395	H. B. [Herman B.] Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000); Council on Foreign Relations (CFR)]	Bloomington	Ind.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
396	Grover A. Whalen	chairman	Coty International Corp.	New York	N. Y.	Perfumes	https://en.wikipedia.org/wiki/Grover_Whalen	
397	Grover A. Whalen	chairman	Coty International Corp.	New York	N. Y.	Public Relations	https://en.wikipedia.org/wiki/Grover_Whalen	
398	Walter H. Wheeler, Jr.	president	Pitney-Bowes Postage Meter Co.	Stamford	Conn.	Shipping and Transporatation	http://www.toastedink.com/IBIS/timeline_test/index.ht	
399	Walter H. Wheeler,	president	Pitney-Bowes Postage Meter Co.	Stamford	Conn.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
400	Walter White	secretary	National Association for Advancement of Colored People [NAACP]	New York	N. Y. -	Service Orgranization	https://en.wikipedia.org/wiki/Walter_Francis_White	
401	Mrs. Norman De R. Whitehouse	president	Women's Action Committee for Lasting Peace; [Suffragist]	New York	N. Y.	Service Orgranization	http://www.nzdl.org/gsd/mod?e=extlink-00000-00---off	
402	A. F. Whitney	president	Brotherhood of Railroad Trainmen	Cleveland	Ohio.	Labor Relations	https://en.wikipedia.org/wiki/Alexander_F._Whitney	
403	John Hay Whitney	partner	J. H. Whitney & Co.; [Yale Scroll and Key; Council on Foreign Relations (CFR)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/John_Hay_Whitney	
404	John Hay Whitney	partner	J. H. Whitney & Co.; [Yale Scroll and Key; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
405	Lewis B. Williams	chairman	National City Bank of Cleveland	Cleveland	Ohio.	Banking and Finance	https://en.wikipedia.org/wiki/National_City_Corp.	
406	H. F. Willkie	vice president	Distillers Corp.-Seagram Ltd; [CIA Operations TICOM, MKUltra, Paperclip (1946-1951)]	Louisville	Ky.	Food and Beverage	https://www2.gwu.edu/~erpapers/myday/displaydoc.cf	
407	H. F. Willkie	vice president	Distillers Corp.-Seagram Ltd; [CIA Operations TICOM, MKUltra, Paperclip (1946-1951)]	Louisville	Ky.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	

	A	B	C	D	E	F	G	H
1	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL-1</i>	<i>URL-2</i>
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
408	Arthur L. Williston	engineer	[Civilian Selective Service propoment]	Dedham	Mass.	Consultant	https://babel.hathitrust.org/cgi/pt?id=uiug.3011211843	
409	John P. Wilson	lawyer		Chicago	Ill.	Law and Courts	https://chicagounbound.uchicago.edu/cgi/viewcontent.	
410	Charles Deere Wiman	president	[John] Deere & Co.	Moline	Ill.	Manufacturing	https://en.wikipedia.org/wiki/John_Deere	
411	David J. Winton	chairman	Winton Lumber Co.;[C.I.A.; War Production Board Pulp and Paper chief (1940-46)]	Minneapolis	Minn.	Timber	https://www.startribune.com/david-winton-a-philanthr	
412	Stephen S. Wise	president	[Zionist]; American Jewish Congress & World Jewish Congress	New York	N. Y.	Service Orgranization	https://www.worldjewishcongress.org/en/bio/rabbi-ste	
413	James H. Wolfe	judge	Supreme Court of Utah	Salt Lake City	Utah.	Law and Courts	https://prabook.com/web/james_h.wolfe/939887	
414	Matthew Woll	president	The Union Labor Life Insurance Co.	New York	N. Y.	Insurance	https://en.wikipedia.org/wiki/Ullico	
415	Wilson W. Wyatt	former national housing administrator	Federal Housing Administration	Louisville	Ky.	Government	https://en.wikipedia.org/wiki/Federal_Housing_Adminis	
416	Howard I. Young	president	American Zinc, Lead & Smelting Co.	St. Louis	Mo.	Mining	https://collections.shsmo.org/manuscripts/rolla/r0010	
417	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/General_Electric	
418	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/General_Electric	
419	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com https://www.fbcoverup.com	
420	Darryl Zanuck	vice president	Twentieth Century-Fox Film Corp.; [Council on Foreign Relations CFR]	Beverly Hills	Calif.	Movies	https://en.wikipedia.org/wiki/Darryl_F._Zanuck	
421	Darryl Zanuck	vice president	Twentieth Century-Fox Film Corp.; [Council on Foreign Relations CFR]	Beverly Hills	Calif.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
422	Max Zaritsky	president	Millinery Workers Union	New York	N. Y.	Labor Relations	https://www.encyclopedia.com/religion/encyclopedias-	
423	James D. Zellerbach	president	Crown Zellerbach Corp.	San Francisco	Calif.	Paper	https://en.wikipedia.org/wiki/Crown_Zellerbach	
424	James D. Zellerbach	president	Crown Zellerbach Corp.	San Francisco	Calif.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
425	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Spy	https://en.wikipedia.org/wiki/United_Fruit_Company	
426	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Food and Beverage	https://en.wikipedia.org/wiki/United_Fruit_Company	
427	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	

FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM 689

That in aiding nations who seek reconstruction in cooperation with each other and with us, we should found our assistance on the basic principles of human dignity and on a wise understanding of national differences, and should not attempt to impose our own particular ways of working toward the common end.

That in carrying out our aid program we should bear constantly in mind that our goal is the establishment of a world where stable economic conditions will allow peace and prosperity to flourish.

That in this joint task of European reconstruction the fullest feasible use should be made of the United Nations and its associated agencies.

And the committee also believes that to accept these principles is not enough. We, here in America, must also work for our beliefs. A committee on paper is a mere exercise; a committee in action can be a national force.

The committee already has begun to work. The members of the national council throughout the country are lending their support, and with the executive committee, whose chairman is Robert P. Patterson, we are engaged in presenting the issues to the American people so that they may understand the questions and provide their answers to the challenge.

The committee is distributing printed material, arranging for speakers, and working with other existing organizations for an increasing attention to the Marshall plan and support of its legitimate objectives. A petition to the Congress is being circulated calling for legislation to provide a sound and adequate program, in the light of Secretary Marshall's proposal, to aid European recovery.

But even this is not enough. Each of the members of the committee will also have to stir the minds of people in his own community and work for the achievement of an understanding deep enough to give the Marshall plan so firm a support that we will all "Think of our prosperity, our policy and our first principles as indivisibly connected with the facts of life everywhere."

COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY

National Chairman, Henry L. Stimson

EXECUTIVE COMMITTEE

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Hugh Moore, Treasurer	Alger Hiss
Dean Acheson	Herbert H. Lehman
Winthrop W. Aldrich	Frederick C. McKee
Frank Altschul	Arthur W. Page
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David Dubinsky	Herbert Bayard Swope
Allen W. Dulles	Mrs. Wendell L. Willkie
Clark M. Eichelberger	John H. Ferguson, Executive Director
William Emerson	

NATIONAL COUNCIL MEMBERS

Charles E. Adams, chairman, Air Reduction Sales Co., New York, N. Y.
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James Truslow Adams, historian, Southport, Conn.
S. C. Allyn, president, National Cash Register Co., Dayton, Ohio.
Dillon Anderson, lawyer, Houston, Tex.
Charles W. Armstrong, president, Kiwanis International, Chicago, Ill.
George S. Armstrong, president, George S. Armstrong and Co., New York, N. Y.
Henry A. Atkinson, general secretary, Church Peace Union, New York, N. Y.
Frank Aydelotte, director emeritus, Institute for Advanced Study, Princeton, N. J.
H. S. Baker, president, Producers Cotton Oil Co., Fresno, Calif.
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Robert P. Bass, industrial relations expert, Peterboro, N. H.
James P. Baxter III, president, Williams College, Williamstown, Mass.
Soethenes Behn, chairman, International Tel. & Tel. Co., New York, N. Y.
Laird Bell, lawyer, Chicago, Ill.
R. G. Bellezza, president, Locke Insulator Corp., Baltimore, Md.
Barry Bingham, publisher, Louisville Courier-Journal, Louisville, Ky.
Harold Boeschstein, president, Owens-Corning Fiberglas Corp., Toledo, Ohio.

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Henry P. Bristol, president, Bristol-Myers Co., New York, N. Y.
Lee H. Bristol, vice president, Bristol-Myers Co., New York, N. Y.
D. K. Brown, president, Neenah Paper Co., Neenah, Wis.
Harvey W. Brown, president, International Association of Machinists, Washington, D. C.

Rex I. Brown, president, Mississippi Power & Light Co., Jackson, Miss.
Richard P. Brown, chairman, Brown Instrument Co., Philadelphia, Pa.
Mrs. J. L. Blair Buck, president, Federation of Women's Clubs, Washington, D. C.
Harvey H. Bundy, president, World Peace Foundation, Boston, Mass.
Clayton R. Burt, chairman, Pratt and Whitney, West Hartford, Conn.
Miss Sally Butler, president, National Federation of Business and Professional Women's Clubs, New York, N. Y.

Charles C. Cabot, judge, Massachusetts Superior Court, Boston, Mass.
Henry B. Cabot, chairman, New England Industrial Development Corp., Boston, Mass.

Ward M. Canaday, chairman, Willys-Overland Motors, Inc., Toledo, Ohio.
C. Alexander Capron, lawyer, New York, N. Y.
Elmer T. Carlson, president, Trumbull Electric Mfg. Co., Plainville, Conn.
Harry Woodburn Chase, chancellor, New York University, New York, N. Y.
C. M. Chester, honorary chairman, General Foods Corp., New York, N. Y.
Robert Walston Chubb, lawyer, St. Louis, Mo.
Evans Clark, executive director, Twentieth Century Fund, New York, N. Y.
Robert C. Clothier, president, Rutgers University, New Brunswick, N. J.
H. D. Collier, chairman, Standard Oil Co. of Calif., San Francisco, Calif.
Hugh M. Comer, president, Avondale Mills, Sylacauga, Ala.
Karl Compton, president, Massachusetts Institute of Technology, Cambridge, Mass.

James Bryant Conant, president, Harvard University, Cambridge, Mass.
Emmett Corrigan, chairman, Albert Frank-Guenther Law, New York, N. Y.
J. Cheever Cowdin, chairman, Universal Pictures Co., Inc., Universal City, Calif.
Gardner Cowles, Jr., president, Cowles Magazines, Inc., Des Moines, Iowa.
William W. Crocker, president, Crocker First National Bank, San Francisco, Calif.
Richard J. Cronan, lawyer, New York, N. Y.

T. Morton Curry, president, Belleville Woolen Co., Belleville, R. I.
Robert Cutler, president, Old Colony Trust Co., Boston, Mass.
Chester C. Davis, president, Federal Reserve Bank of St. Louis, St. Louis, Mo.
J. Holmes Davis, chairman, Spofford Mills, Inc., Wilmington, N. C.
John W. Davis, lawyer, New York, N. Y.
Mrs. Henry P. Davison, philanthropist, New York, N. Y.
John Dewey, professor, Columbia University, New York, N. Y.
John Sloane Dickey, president, Dartmouth College, Hanover, N. H.
William J. Donovan, former director, Office of Strategic Services, New York, N. Y.
James H. Douglas, Jr., lawyer, Chicago, Ill.

Arthur G. Drefs, president, McQuay-Norris Mfg. Co., St. Louis, Mo.
Charles E. Dunlap, president, Berwind-White Coal Mining Co., New York, N. Y.
Ralph M. Eastman, vice president, State Street Trust Co., Boston, Mass.
Martin H. Eisenhart, president, Bausch & Lomb Optical Co., Rochester, N. Y.
Charles P. Eisenhauer, president, Universal Tool Co., Dayton, Ohio.
George Fielding Eliot, journalist, New York, N. Y.
James A. Farley, former postmaster-general, New York, N. Y.
George Field, executive secretary, Freedom House, New York, N. Y.
Lincoln Filene, president, William Filene's Sons Co., Boston, Mass.
Walter Fisher, lawyer, Chicago, Ill.

E. D. Flintermann, president, Michigan Steel Casting Co., Detroit, Mich.
E. H. Foot, chairman, S. B. Foot Tanning Co., Red Wing, Minn.
Allan Forbes, president, State Street Trust Co., Boston, Mass.
W. Cameron Forbes, partner, J. M. Forbes & Co., Boston, Mass.
Harry Emerson Fosdick, pastor emeritus, Riverside Church, New York, N. Y.
John M. Franklin, president, United States Lines, New York, N. Y.
H. W. Fraser, president, Order of Railway Conductors, Washington, D. C.
Joseph W. Frazer, chairman, Graham-Paige Motors Corp., Willow Run, Mich.
Walter D. Fuller, president, the Curtis Publishing Co., Philadelphia, Pa.
Thomas S. Gates, chairman, University of Pennsylvania, Philadelphia, Pa.
E. L. Gerschke, president, Wisconsin Gasket Manufacturing Co., Granville, Wis.
Truman K. Gibson, Jr., lawyer, Chicago, Ill.
Samuel H. Goldenson, rabbi, Temple Emanuel, New York, N. Y.

Cary C. Boshamer, president, Clover Spinning Mills, Inc., Clover, S. C.
Isaiah Bowman, president, Johns Hopkins University, Baltimore, Md.

Samuel H. Goldenson, rabbi, Temple Emanuel, New York, N. Y.
Frank Goldman, president, B'nai B'rith, Lowell, Mass.
Arthur J. Goldsmith, director, B. G. Corp., New York, N. Y.

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William T. Grant, chairman, W. T. Grant & Co., New York, N. Y.
William W. Grant, lawyer, Denver, Colo.
William Green, president, American Federation of Labor, Washington, D. C.
Joseph Clark Grew, former Under Secretary of State, Washington, D. C.
S. Kendrick Guernsey, president, Rotary International, Chicago, Ill.
Helen Hall, head-worker, Henry Street Settlement, New York, N. Y.
Robert Hanes, president, Wachovia Bank and Trust Co., Winston-Salem, N. C.
George L. Harrison, president, N. Y. Life Insurance Co., New York, N. Y.
George M. Harrison, president, Brotherhood of Railway Clerks, Cincinnati, Ohio.
Rudolph S. Hecht, chairman, Mississippi Shipping Co., Inc., New Orleans, La.
H. J. Heinz II, president, H. J. Heinz Co., Pittsburgh, Pa.
Oscar Heline, president, Iowa Grain Growers Association, Marcus, Iowa.
Edward H. Heller, partner, Schwabacher Co., San Francisco, Calif.
W. L. Hemingway, chairman, Mercantile-Commerce Bank and Trust Co., St. Louis, Mo.
Charles W. Hendel, professor, Yale University, New Haven, Conn.
Leon Henderson, economist, Washington, D. C.
G. A. Heuser, president, Henry Vogt Machine Co., Inc., Louisville, Ky.
Tracy Higgins, president, Higgins Ink Co., Inc., Brooklyn, N. Y.
Melvin D. Hildreth, lawyer, Washington, D. C.
John H. Hilldring, former Assistant Secretary of State, Washington, D. C.
Frederick J. Hoffman, president, Hydraulic Supply Mfg Co., Seattle, Wash.
Charles R. Hook, president, the American Rolling Mill Co., Middletown, Ohio.
Mildred McAfee Horton, president, Wellesley College, Wellesley, Mass.
Althea Hottel, president, American Association of University Women, Philadelphia, Pa.
Edwin Palmer Hoyt, publisher, Denver Post, Denver, Colo.
Hubert H. Humphrey, mayor, Minneapolis, Minn.
Alice W. Hunt, president, Consumers League of Rhode Island, Providence, R. I.
B. B. Jennings, president, Socony-Vacuum Oil Co., Inc., New York, N. Y.
George N. Jeppson, chairman, Norton Co., Worcester, Mass.
Charles S. Johnson, president, Fisk University, Nashville, Tenn.
Lloyd A. Johnson, president, National Motor Bearing Co., Redwood City, Calif.
Robert L. Johnson, president, Temple University, Philadelphia, Pa.
Eric Johnston, president, Motion Picture Association, Los Angeles, Calif.
A. E. Jones, president, Irvington Varnish & Insulator Co., Irvington, N. J.
Harrison Jones, chairman, The Coca Cola Co., Atlanta, Ga.
Edgar J. Kaufmann, president, Kaufmann Department Stores, Pittsburgh, Pa.
Henry Donnelly Keresey, president, Anaconda Wire & Cable Co., New York, N. Y.
Stanley King, president-emeritus, Amherst College, Amherst, Mass.
Allan B. Kline, president, Iowa Farm Bureau Federation, Des Moines, Iowa.
O. A. Knight, president, Oil Workers International Union, CIO, Fort Worth, Tex.
E. H. Lane, president, The Lane Co., Inc., Altavista, Va.
Roger D. Lapham, mayor of San Francisco, Calif.
Albert D. Lasker, advertising expert, New York, N. Y.
David L. Lawrence, mayor of Pittsburgh, Pa.
Mrs. Bradner W. Lee, Los Angeles, Calif.
Samuel D. Leidesdorf, member, S. D. Leidesdorf Co., New York, N. Y.
Louis Levand, publisher, Wichita Beacon, Wichita, Kans.
William E. Levis, chairman, Owens-Illinois Glass Co., Toledo, Ohio.
Sam A. Lewisohn, member of Adolph Lewisohn & Sons, New York, N. Y.
James A. Lineu, Jr., chairman, International Educational Publishing Co., Scranton, Pa.
Richard O. Loengard, president, United Chromium, Inc., New York, N. Y.
J. Spencer Love, president, Burlington Mills Corp., Greensboro, N. C.

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Richard K. Mellon, chairman, Mellon Natl. Bank & Trust Co., Pittsburgh, Pa.
Ward Melville, president, Melville Shoe Corp., New York, N. Y.
William C. Menninger, Genl. Secy., The Menninger Foundation, Topeka, Kans.
E. W. Middleton, Lawyer, Rochester, N. Y.
Albert G. Milbank, Lawyer, New York, N. Y.
Donald G. Millar, president, Greenfield Tap & Die Corp., Greenfield, Mass.
H. L. Mitchell, president, National Farm Labor Union, Memphis, Tenn.
R. V. Mitchell, chairman, Harris-Seybold Co., Cleveland, Ohio.
Charles E. Moore, president, Moore Machinery Co., San Francisco, Calif.
De Lesseps S. Morrison, mayor of New Orleans, La.
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William Scarlett, Bishop, Protestant Episcopal Church, St. Louis, Mo.

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James H. Wolfe, judge, Supreme Court of Utah, Salt Lake City, Utah.
Matthew Woll, president, The Union Labor Life Insurance Co., New York, N. Y.
Wilson W. Wyatt, former National Housing Administrator, Louisville, Ky.
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Max Zaritsky, president, Millinery Workers Union, New York, N. Y.
James D. Zellerbach, president, Crown Zellerbach Corp., San Francisco, Calif.
Samuel Zemurray, president, United Fruit Co., New Orleans, La.

Mr. ACHESON. That is significant because it shows the profound conviction of the great majority of Americans that American aid for European recovery is necessary. American aid is necessary not as an instinctive response, or not merely as an instinctive response to suffering abroad; it is necessary because our life and the peace and freedom on which our life depends are intimately interwoven with European recovery.

In the world which confronts us in 1948, the European recovery program is the front line of American security. When I was a boy my elders used to say the Navy was our first line of defense. We have learned in the last quarter century that vital as is the role of our military establishments, or of international military forces, our security and freedom depend in the first instance upon the actions of other nations and other peoples. These actions may gravely prejudice our security or greatly strengthen it. These actions are often forced by conditions largely or entirely beyond the control of the nations and people who take them—such as the ability to produce enough to live on. The course which the people of western Europe must take in the next 4 years is the most important decision affecting our national safety which is still open in the world today. The elemental necessity of the situation dictates that it should be a course which both they and we want.

They and we want them independent of outside dictation and of inside dictatorship, self-supporting and healthy in their individual and national lives. Our own safety is immeasurably increased if this is so. It is immeasurably weakened if any of them are weakened and

R. B. Von Kleinsmid, president, University of Southern California, Los Angeles, Calif.
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Arthur L. Williston, engineer, Dedham, Mass.

is so. It is immeasurably weakened if any of them are weakened and fall by internal action or external pressure, or both, into the closed police, military and economic system which already stretches from the Elbe to the Pacific. It can happen. It has happened to others.

At the end of the war we thought that everyone believed that enduring peace and economic recovery from the war was most assured by political settlement and economic programs which were firmly founded on agreement between the great powers. The United Nations would, it was planned, go forward from this start on the basis of principle and organization which would bring to the settlement of international questions the conscience of mankind and the justice of laws and procedures which dealt equally with the strong and the weak.

It is now plain that the Soviet Union does not intend to join in the task of political settlement or economic recovery on any basis which the other powers, or any nation wishing to maintain its own integrity, can accept. On the contrary the Soviet Union is doing its utmost to prevent recovery in Europe. The years of delay and obstruction have

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FIRST AND SECOND SESSIONS

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DECEMBER 17, 1947; JANUARY 12, 13, 14, 15, 20,

21, 22, 27, 28, 29, FEBRUARY 3, 4, 5, 10, 11, 12, 1948

Printed for the use of the Committee on Foreign Affairs

UNITES STATES

GOVERNMENT PRINTING OFFICE [GPO]

WASHINGTON : 1948

JC 1405, A2, 1948A

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H.R. 480, H.R. 4579, Pt. 1. (Dec. 17, 1947). U.S. Foreign Policy For A Post-War Recovery Program, or The first step being consideration of proposals for a European Recovery Program, Hearings, Committee on Foreign Affairs, Dec. 17, 1947 to Feb. 12, 1948, 1268 pgs. U.S. House, 80th Congress, 1st and 2nd Sessions. GPO.

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UNITED STATES FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM

HEARINGS

BEFORE THE

COMMITTEE ON FOREIGN AFFAIRS

HOUSE OF REPRESENTATIVES

EIGHTIETH CONGRESS

FIRST AND SECOND SESSIONS

ON

UNITED STATES FOREIGN POLICY FOR A
POST-WAR RECOVERY PROGRAM, THE FIRST
STEP BEING CONSIDERATION OF PROPOSALS
FOR A EUROPEAN RECOVERY PROGRAM,
INCLUDING H. R. 4840, H. R. 4579, AND
SIMILAR MEASURES

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DECEMBER 17, 1947; JANUARY 12, 13, 14, 15, 20, 21, 22, 27, 28, 29, FEBRUARY 3, 4, 5, 10, 11, 12, 1948

Printed for the use of the Committee on Foreign Affairs



UNITED STATES
GOVERNMENT PRINTING OFFICE
WASHINGTON : 1948

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**UNITED STATES FOREIGN POLICY FOR A POST-WAR
RECOVERY PROGRAM**

WEDNESDAY, DECEMBER 17, 1947

HOUSE OF REPRESENTATIVES,
COMMITTEE ON FOREIGN AFFAIRS,
Washington, D. C.

The committee met at 10 a. m., Hon. Charles A. Eaton (chairman) presiding.

Chairman EATON. The meeting will come to order.

We have as our first witness this morning Mr. Herter, who is the author of H. R. 4579. We will ask Mr. Herter to make a statement. (H. R. 4579 is as follows:)

[H. R. 4579, 80th Cong., 1st sess.]

WILLIAM Y. ELLIOTT, Staff Director
BOYD CRAWFORD, Administrative Officer

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(5) The adoption by recipient countries of fiscal, financial, and monetary programs designed to arrest inflation, to correct existing monetary weaknesses, to accomplish stabilization of exchanges, and generally to restore confidence in their currencies.

(6) The dissemination by recipient countries of full and continuous publicity regarding the purpose, source, character, and amounts of aid furnished by the United States, where such aid is not on the basis of commercial loans or normal commercial transactions.

(b) All agencies of the United States participating in the United States program of foreign aid (including United States representatives on international organizations) shall, in the exercise of their respective functions in this regard, be guided by the objectives set forth in this section.

FOREIGN AID COUNCIL

Sec. 11. (a) In order that facilities may exist to promote the maximum coordination possible in formulating, within the limits of available funds and subject to this Act, and in carrying out the foreign-aid programs of the United States by the various agencies of the United States participating in such programs, there is hereby created an interagency council to be known as the Foreign Aid Council (hereinafter called the "Council"), which shall consist of the Secretary of State (who shall be chairman), the Secretary of the Treasury, the Secretary of National Defense, the Secretary of Agriculture, the Secretary of Commerce, the directors of the Emergency Foreign Reconstruction Authority (hereinafter provided for), and the Chairman of the Board of Directors of the Export-Import Bank of Washington.

(b) The Council shall from time to time (1) advise and consult with the President with respect to the establishment by him, within the limits of available funds and subject to this Act, of the programs of United States aid to foreign countries, and (2) advise and consult with the President

A BILL To provide means for financing United States programs of foreign aid and to create agencies to carry out such programs

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That this Act may be cited as the "Emergency Foreign Reconstruction Act, 1948".

PART I—GENERAL PROGRAM

OBJECTIVES

SEC. 10. (a) It is essential to the future security and well-being of the United States that foreign countries which are themselves striving to rehabilitate and reconstruct their war-devastated economies but need assistance to achieve success in their efforts, be extended such assistance. It is the policy of the United States to act effectively in this regard under programs designed to achieve the following objectives without causing undue strain to the economy of the United States:

(1) Continuous application on the part of recipient countries, individually and jointly, of vigorous efforts directed to increasing the production of food and materials needed to meet not only their own essential internal needs but the needs of other countries as well, so that their deficits in essential commodities, articles, and materials will progressively decrease and their requirements from abroad be limited to a minimum consistent with sound economic balance.

(2) Continuous mutual help and cooperation among recipient countries directed to facilitating the economic interchange of goods and services among themselves, providing effective distribution and use of their own resources as well as of the resources received from abroad, and working toward the elimination of exchange controls, quota restrictions, and other obstacles to trade.

(3) The recognition by countries, other than the United States, which are in a position to supplement a program of aid, have the same incentive as the United States to do so, and enjoy access to United States supplies, of the desirability of cooperating in such program, each in relation to its ability to do so.

(4) Encouragement of private initiative to assume, as conditions permit, the emergency activities which have devolved on governments as a result of the economic devastation caused by the war.

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(2) subject to section 23, to determine in what form payment shall be made by any foreign country on account of such commodities, articles, machinery, or equipment made available by the Authority to such country;

(3) to purchase such commodities, articles, machinery, and equipment without regard to section 3709 of the Revised Statutes or other provisions of law relating to purchases by the United States;

(4) to make contracts and acquire and dispose of property in its own name;

(5) to engage in foreign exchange transactions;

(6) to adopt, alter, and use a corporate seal, which shall be judicially noticed;

(7) to sue and be sued, and to complain and defend, in its own name in any court of competent jurisdiction in the United States or in any Territory or possession thereof;

(8) to employ and fix the compensation of such personnel as it deems necessary to further such purposes and objects and to dismiss any of such personnel at pleasure, without regard to laws relating to the employment and compensation of officers and employees of the United States, except that so far as practicable clerical and stenographic personnel shall be employed from lists of eligibles furnished by the Civil Service Commission and the compensation of such personnel fixed in accordance with the applicable

and policies in connection therewith, and (c) advise and consult with its executive director (hereinafter provided for) regarding the execution of such programs and policies. The Council shall meet at least once in every calendar month.

(c) The chairman of the board of directors of the Emergency Foreign Reconstruction Authority (hereinafter provided for) shall be ex officio the executive director of the Council. As such he shall have the responsibility of (1) examining all of the various needs of foreign countries in connection with the rehabilitation and reconstruction of their war-devastated economies, (2) formulating for the consideration of the Council proposed programs of United States aid to such countries and proposed policies in connection therewith, and (3) providing for the efficient execution of any programs of foreign aid and policies in connection therewith by issuing, with the approval of the President and after advising and consulting with the Council, directives to the various departments and agencies participating in such programs. Every department or agency to which any such directive is issued shall, within the limits of the powers granted it by law, forthwith comply therewith.

(d) The Emergency Foreign Reconstruction Authority shall furnish the Council with a staff to assist the Council in the performance of its functions.

PART II—EMERGENCY BASIC REQUIREMENTS ASSISTANCE

EMERGENCY FOREIGN RECONSTRUCTION AUTHORITY

SEC. 20. (a) There is hereby created, as an independent agency of the United States, a corporation to be known as the Emergency Foreign Reconstruction Authority (hereinafter called the "Authority").

(b) The purposes and objects of the Authority shall be to assist the Foreign Aid Council and its executive director in the performance of their respective functions under selection 10; to meet the emergency needs of foreign countries for food, fuel, and fertilizer required to enable them to achieve success in their efforts to rehabilitate and reconstruct their war-devastated economies; and to make available to such countries limited categories of consumer goods (other than food, fuel, and fertilizer) that will provide incentives to production and distribution therein, and limited quantities of agricultural, mining, and other productive machinery and equipment that is urgently required therein, where, in either case, such countries are unable to finance immediately the purchase of such goods, machinery, or equipment. In connection with and in furtherance of such purposes and objects, the Authority shall have the power—

(1) to determine, prescribe, and conclude the arrangements under which such commodities, articles, machinery, and equipment will be made available to any foreign country;

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(b) The Chairman of the Board shall be the executive head of the Authority and executive director of the Foreign Aid Council.

(c) The Board shall have power to prescribe, amend, and repeal bylaws, rules, and regulations (1) governing the manner in which the business of the Authority shall be conducted and its powers exercised, (2) defining the functions and duties and prescribing the compensation of the officers of the Authority, and (3) determining and prescribing the manner in which obligations of the Authority shall be incurred and its expenditures allowed and paid. The Board may require bonds of any officer of the Authority (other than the Chairman) and fix the penalties thereof, and may dismiss any officer or employee of the Authority (other than the Chairman) at pleasure.

(d) The officers of the Authority shall consist of the Chairman of the Board, not more than two vice presidents, a treasurer, a secretary, and such special officers and representatives as the Board may prescribe. The officers (other than the Chairman) shall be appointed by the Board.

CAPITAL OF AUTHORITY

SEC. 22. (a) The Authority shall have a capital stock of \$500,000,000 subscribed by the United States. Payment for such capital stock shall be made by the Secretary of the Treasury at the call of the Board, and for this purpose the

compensation schedules in the Classification Act of 1923, as amended; and to contract for services;

(9) to create subsidiary corporations under the laws of foreign countries, where it is necessary or appropriate for the Authority to exercise its powers in foreign countries through subsidiary corporations created under the laws thereof; and

(10) generally to do all things necessary to the achievement of such purposes and objects, and the specification of particular powers in the foregoing paragraphs shall not in any manner limit the generality of the powers granted in this paragraph.

(c) The Authority shall not have any power to make loans payable in United States currency.

(d) The Authority shall have succession until January 1, 1954, whereupon all of its assets and liabilities shall vest in the Export-Import Bank of Washington, as liquidating agent, whose duty it shall be to wind up the affairs of the Authority as rapidly as possible consistently with orderly liquidation.

(e) The Authority shall be entitled to the free use of the United States mails in the same manner as the executive departments of the Government.

(f) Neither the Authority nor any of its functions, powers, or duties shall be transferred to or consolidated with any other department, agency, or corporation of the Government unless Congress shall hereafter otherwise by law provide.

(g) The Authority shall be subject to the Government Corporation Control Act to the same extent as wholly owned Government corporations listed in section 101 of that Act.

(h) The Authority is authorized to utilize the services, facilities, and personnel of any department or agency of the Government, with the consent of the head of such department or agency, and to reimburse the appropriations of such department or agency therefor.

(i) The Authority shall make a report of all its activities to the President once every three months (which shall include reports of the administration of local reconstruction funds provided for in section 24), and all such reports shall be submitted by the President to Congress.

MANAGEMENT OF AUTHORITY

Sec. 21. (a) The powers of the Authority shall be exercised by the Chairman of the board of directors of the Authority (who shall be a full-time officer of the Authority) under the direction of a board of directors (hereinafter called the "Board") consisting of the Chairman and seven other members, appointed by the President by and with the advice and consent of the Senate. All of the members shall be members of one or the other of the two major political parties, and not more than four shall be members of the same political party. Each member of the Board who is not also an officer of the Authority shall receive from the Authority a per diem of \$100 for each day during which he is in attendance at meetings of the Board. Vacancies in the Board shall be filled according to the manner in which the member causing such vacancy was appointed. Five members of the Board shall constitute a quorum for the transaction of business of the Board.

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FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM 5

respect then the exchange value shall be that currently fixed by the International Monetary Fund. So far as practicable, the consideration to be received shall include the furnishing to the United States, or agreeing to produce for the United States, for stockpiling purposes, strategic minerals that are produced, or whose production can be developed, in the recipient country (including its colonies and possessions).

USE OF FOREIGN CURRENCIES RECEIVED

Sec. 24. (a) The foreign currencies of the respective countries receiving aid from the Authority shall be used as local reconstruction funds in those countries as hereinafter provided.

(b) Each local reconstruction fund (which shall include the initial principal

the Secretary of the Treasury at the call of the Board, and for this purpose the Secretary of the Treasury is authorized to use as a public debt transaction the proceeds of any securities hereafter issued under the Second Liberty Bond Act, as amended, and the purposes for which securities may be issued under that Act are extended to include such purposes. Certificates evidencing stock ownership of the United States shall be issued by the Authority to the Secretary of the Treasury.

(b) The Authority is authorized to issue from time to time for purchase by the Secretary of the Treasury non-interest-bearing notes maturing not later than the date on which the Authority ceases to have succession; but the aggregate amount of such notes outstanding at any one time shall not exceed — times the authorized capital stock of the Authority. The Secretary of the Treasury is authorized and directed to purchase any notes of the Authority issued hereunder and for such purpose the Secretary of the Treasury is authorized to use as a public debt transaction the proceeds of any securities hereafter issued under the Second Liberty Bond Act, as amended, and the purposes for which securities may be issued under that Act are extended to include such purpose. There are authorized to be appropriated to the Authority from time to time sums to enable the Authority to retire notes issued by it hereunder.

(c) As of the 31st of December in each year and as soon as possible thereafter, an appraisal of all the assets and liabilities of the Authority shall be made by the Secretary of the Treasury for the purpose of determining its net worth. The value of assets shall, insofar as possible, be determined on the basis of market value at the time of appraisal, except that foreign currencies received in payment for commodities shall be assigned only a nominal value. A report of any such appraisal shall be submitted to the President as soon as possible after it has been made, and by him submitted to Congress.

PAYMENT FOR COMMODITIES FURNISHED TO FOREIGN COUNTRIES

Sec. 23. (a) The arrangements between the Authority and any foreign country for furnishing commodities, articles, machinery, and equipment described in section 20 (b) to such country shall provide for payment of full consideration therefor. The character of the consideration shall be that which the Authority deems to be the best obtainable in the light of the economic situation of the foreign country concerned, the relationship of the goods being furnished to the over-all plan of reconstruction and rehabilitation, and the objectives set forth in section 10 of this Act.

(b) To the extent that the Authority determines that securing consideration in United States currency, or in obligations payable in United States currency, is not feasible in the light of the factors set forth in subsection (a), the Authority may accept (1) local currency of the foreign country, (2) currencies of foreign countries other than the recipient country, (3) other consideration that has or will have a readily determinable market value, or (4) any combination of the foregoing, but consideration in the form of currencies of foreign countries other than the recipient country may not exceed 25 per centum of the value of the total consideration received. The exchange value of any foreign currency received shall be fixed in the arrangements concluded, but if agreement cannot be reached in this

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aiding in financing purchases by such countries of needed articles and commodities of a character normally financed by short term or intermediate credit."

EXTENSION OF POWER OF ALLOCATION UNDER SECOND WAR POWERS ACT, 1942

Sec. 31. Subsections (b) and (c) of section 1501 of the Second War Powers Act, 1942, as amended, are amended by striking out "February 29, 1942," in each of such subsections and inserting in lieu thereof "June 30, 1949".

EXPORT CONTROLS AND ALLOCATIONS

Sec. 32. (a) Section 6 (d) of the Act of July 2, 1940, entitled "An Act to expedite

sum, and any income therefrom and increment therein) shall, subject to the provisions of this section, be administered in such manner as may be prescribed in the arrangements concluded by the Authority with the recipient country in question. The expense of administering the fund may be paid from the fund. In concluding arrangements with the various recipient countries, the Authority shall endeavor to secure the inclusion of provisions to the effect that all disputes in respect of the use or administration of local reconstruction funds shall be submitted forthwith for final determination to a designated international agency or arbitral tribunal.

(c) Each local reconstruction fund shall be administered and utilized for the purpose of contributing to the rapid recovery of economic stability in the foreign country concerned and of developing new sources of wealth therein. To the extent necessary to achieve this purpose each such fund may be used—

(1) to purchase and sell securities, and otherwise to invest in enterprises and projects which will contribute to such recovery or develop new sources of wealth;

(2) to purchase in such country, at the request of the Secretary of National Defense, strategic and critical materials for stockpiling in the United States, and to develop natural resources for future stockpiling;

(3) to promote enterprises of mutual interest to the United States and such foreign country; and

(4) To aid in furnishing technical assistance to such foreign country to further its reconstruction efforts.

(d) The powers in respect of the administration and use of any local reconstruction fund in any foreign country shall be subject to the following limitations:

(1) Such powers shall be exercised so far as practicable to avoid exercising control over the management or operation of any enterprise or project in which sums in such fund may be invested.

(2) Such powers shall not be exercised so as to permit, without the approval of the International Monetary Fund, the exchange, directly or indirectly, of sums in the fund for United States currency or the currency of any other country that can be freely exchanged in world markets.

(3) Such powers shall not be exercised in a manner that will impair the monetary or fiscal policy of the recipient country.

(e) The Authority may authorize the sale for United States currency, at the original value or at a discount, in the discretion of the Authority, of all or any part of any local reconstruction fund either to the government of the foreign country in which it is being administered or to any person approved by the government of such country; and any foreign country in which such a fund is being administered shall at all times have the right to purchase all or any part of such fund in United States currency at such original value.

PART III—AMENDMENTS TO EXISTING LAWS

AMENDMENT OF EXPORT-IMPORT BANK ACT OF 1945

SEC. 30. (a) Section 4 of the Export-Import Bank Act of 1945 is amended—

(1) by striking out "\$1,000,000,000" and inserting in lieu thereof "\$"; and

(2) by striking out "\$825,000,000".

(b) The second sentence of section 2 (a) of the Export-Import Bank Act of 1945 is amended to read as follows: "The objects and purposes of the bank shall be (1) to aid in the financing and to facilitate exports and imports and the exchange of commodities between the United States or any of its Territories or insular possessions and any foreign country or the agencies or nationals thereof, and (2) to facilitate United States programs of aid to foreign countries in connection with the rehabilitation and reconstruction of their war-devastated economies by

the strengthening of the national defense", as amended, is amended by striking out "February 29, 1948" and inserting in lieu thereof "June 30, 1949".

(b) The powers, functions, and duties of the Secretary of Commerce under section 6 of the Second Decontrol Act of 1947 are hereby transferred to the Executive Director of the Foreign Aid Council. Such transfer shall take effect sixty days after the date on which the Chairman of the Board of Directors of the Emergency Foreign Reconstruction Authority first appointed under this Act qualifies and takes office.

Mr. JARMAN. Mr. Chairman, this is an all-important matter, a matter pertaining to which, as I understand it, the President will send a message to the Congress today or tomorrow.

I do not believe, in the first place, as I indicated by my vote, that such a matter should be taken up at the shank of the session when everybody is in a hurry to go home; further, I do not believe that such an important matter should be taken up without a quorum, and, therefore, I make the point of order that a quorum is not present.

Mr. VOYTS. Mr. Chairman, there are two actions that the committee can take. One is to adjourn and the other is to send the sergeant at arms for the absent members.

I ask the chairman to send the sergeant at arms for the absent members.

Mr. MUNDT. I second the motion, Mr. Chairman. This is a very important matter. We have dilly-dallied long enough.

Mr. JARMAN. I would suggest that is too important to dilly-dally on at this stage of the game, after you have tweedledeed and tweedledummed for 2 or 3 weeks on another matter.

Chairman EATON. If Mr. Crawford will act as the sergeant at arms we will ask him to go for the absent members.

I may say to our distinguished witness this morning that this committee has been under terrific and continuous strain for 36 days without a let-up. We are tired. I imagine that is why some of the members are not here this morning.

Mr. JARMAN. I thoroughly agree with the chairman and I want the witness to understand that the absence of the members and my point of order is not the least bit personal to him.

We will adjourn tomorrow or the next day and I don't think this is the time to take up such an important matter.

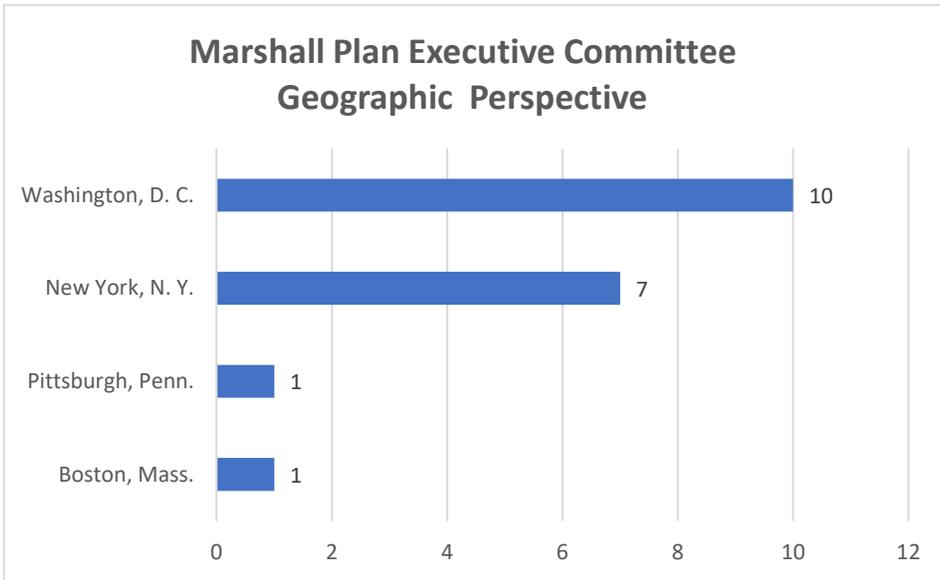
Chairman EATON. Off the record.

(Discussion off the record.)

Chairman EATON. The committee will be in order. A quorum is present.

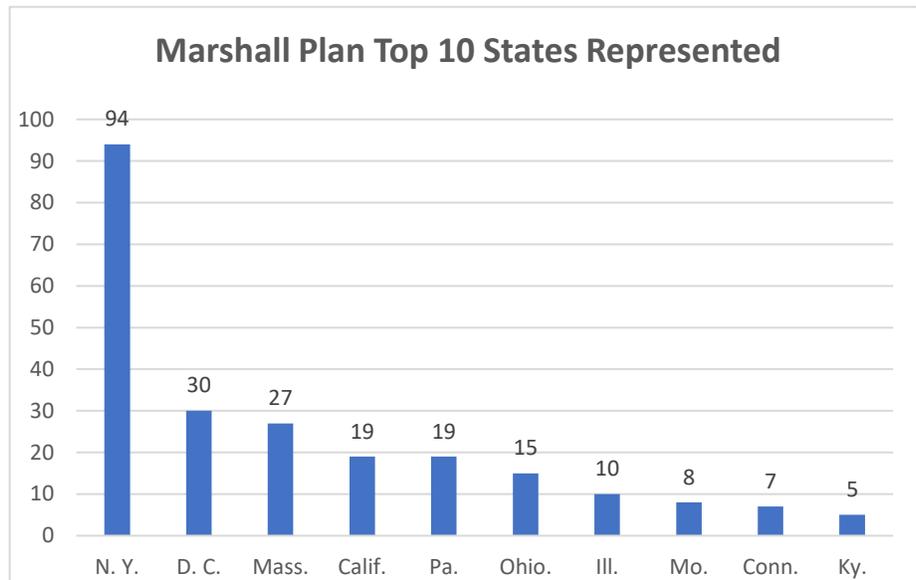
Our first witness is the distinguished member of the House, Mr. Herter, who will address us on the subject of H. R. 4579.

Boston, Mass.	1	5%
Pittsburgh, Penn.	1	5%
New York, N. Y.	7	37%
Washington, D. C.	10	53%



EXECUTIVE + COUNCIL

State	Count	%
N. Y.	94	32%
D. C.	30	10%
Mass.	27	9%
Calif.	19	7%
Pa.	19	7%
Ohio.	15	5%
Ill.	10	3%
Mo.	8	3%
Conn.	7	2%
Ky.	5	2%
La.	5	2%
Minn.	5	2%
Mich.	4	1%
N. J.	4	1%
Iowa.	3	1%
N. C.	3	1%
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R. I.	3	1%
Wash.	3	1%
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Wis.	2	1%
Miss.	1	0%
Okla.	1	0%
S. C.	1	0%
Utah.	1	0%
	292	100%



DEAN ACHESON Statement. (Dec. 17, 1947). H.R. 480, H.R. 4579, Pt. 1 , Dec. 17, 1947 to Feb. 12, 1948, US Foreign Policy For A Post-War Recovery. Marshall Plan funding. U.S. House, 80th Cong., 1st and 2nd Sess, pp. 689-694.

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	A	B	C	D	E	F	G	H
1	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL-1</i>	<i>URL-2</i>
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
4	EXECUTIVE COMMITTEE							
5	Henry L. Stimson	national chairman; former secretary of war	United States; [Council on Foreign Relations (CFR)]	Washington	D. C.	Military	https://www.stimson.org/about/history/	
6	Henry L. Stimson	national chairman; former secretary of war	United States; [Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
7	Robert P. Patterson	chairman; former secretary of war	United States; Andrew Carnegie's executor	Washington	D. C.	Military	https://en.wikipedia.org/wiki/Robert_P._Patterson	
8	Robert P. Patterson	chairman; former secretary of war	United States; Andrew Carnegie's executor	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
9	Hugh Moore	treasurer; consultant	Department of State to the United Nations Commission	Washington	D. C.	Manufacturing	https://en.wikipedia.org/wiki/Hugh_Moore_(businessman)	
10	Hugh Moore	treasurer; consultant	Department of State to the United Nations Commission	Washington	D. C.	Manufacturing	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
11	Dean Acheson	former under-secretary of state	State Department; [former J.P. Morgan]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Dean_Acheson	
12	Dean Acheson	former under-secretary of state	State Department; [former J.P. Morgan]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
13	Winthrop W. Aldrich GBE	chairman	[Chase National Bank; honorary KBE Knight Commander of the British Empire (1947); U.S. Ambassador to the United Kingdom (1953-1957); British War Relief Society Inc. of USA president (1941); sister Lucy married John D. Rockefeller, Jr.; Internation Chamber of Commerce president (1947); Nelson A. Rockefeller's uncle; Son of Sen. Nelson Aldrich (Federal Reserve co-founder); Council on Foreign Relations (late 1920's); Equitable Trust Company president (1929)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Winthrop_W._Aldrich	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
14	Winthrop W. Aldrich GBE	chairman	[Chase National Bank; honorary KBE Knight Commander of the British Empire (1947); U.S. Ambassador to the United Kingdom (1953-1957); British War Relief Society Inc. of USA president (1941); sister Lucy married John D. Rockefeller, Jr.; Internation Chamber of Commerce president (1947); Nelson A. Rockefeller's uncle; Son of Sen. Nelson Aldrich (Federal Reserve co-founder); Council on Foreign Relations (late 1920's); Equitable Trust Company president (1929)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
15	Frank Altschul	partner	Lazard Frères; [Council on Foreign Relations (1938-)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Frank_Altschul	
16	Frank Altschul	partner	Lazard Frères; [Council on Foreign Relations (1938-)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
17	James B. Carey	secretary-treasurer	Congress of Industrial Organizations (CIO); sec-treas, International Ladies' Garment Workers' Union (ILGWU) NY	Pittsburgh	Penn.	Labor Relations	https://en.wikipedia.org/wiki/James_B._Carey	
18	[Charles G. Dawes]	ambassador	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Charles_G._Dawes	
19	[Charles G. Dawes]	founder	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Chigago	Ill.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
20	[Charles G. Dawes]	chairman	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Chigago	Ill.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	
21	[Charles G. Dawes]	recipient	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Oslo	No.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	
22	[Charles G. Dawes]	vice president	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Charles_G._Dawes	
23	[Charles G. Dawes]	director	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Charles_G._Dawes	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
24	[Charles G. Dawes]	comptroller	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/Charles_G._Dawes	
25	[Charles G. Dawes]	comptroller	[U.S. Comptroller of the Currency (1898-1901); Central Trust Company of Illinois (1901); U.S. Bureau of the Budget (1921-22); Nobel Prize (1925) re. German reparations; U.S. vice president (1925-29); U.S. Ambassador to United Kingdom (1929-1931); Pilgrims Society (1929-1951); City National Bank and Trust Company (1932-1951); Council on Foreign Relations (CFR) (1938-1951)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
26	Allen W. Dulles	senior staff consultant	[House Select Committee on Foreign Aid, aka the Herter Committee; Council on Foreign Relationship (CFR)]	Washington	D. C.	Spy	https://en.wikipedia.org/wiki/Allen_Dulles	
27	Allen W. Dulles	senior staff consultant	[House Select Committee on Foreign Aid, aka the Herter Committee; Council on Foreign Relationship (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
28	Clark M. Eichelberger	executive director	American Association of the United Nations (AAUN); [Council on Foreign Relations (1940-79)]	New York	N. Y.	United Nations	https://en.wikipedia.org/wiki/Clark_Eichelberger	
29	Clark M. Eichelberger	executive director	American Association of the United Nations (AAUN); [Council on Foreign Relations (1940-79)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
30	William Emerson	dean	Massachusetts Institute of Technology (MIT)	Boston	Mass.	Education	https://en.wikipedia.org/wiki/William_Emerson_(Ameri	
31	Herbert Feis	senior adviser	War Department; Council on Foreign Relations (CFR)]	Washington	D. C.	Economist	https://en.wikipedia.org/wiki/Herbert_Feis	
32	Herbert Feis	senior adviser	War Department; Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
33	Alger Hiss	president	Carnegie Endowment for International Peace; [Council on Foreign Relations (CFR); Pilgrims Society/MI6/MI6]	Washington	D. C.	Spy	https://en.wikipedia.org/wiki/Alger_Hiss	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
34	Alger Hiss	president	Carnegie Endowment for International Peace; [Council on Foreign Relations (CFR); Pilgrims Society/MI6]	Washington	D. C.	Pilgrims Society/MI6	https://www.trevorloudon.tv/who-is-alger-hiss/	
35	[Thomas W. Lamont]	chairman	Council on Foreign Relations (CFR); Pilgrims Society; Banker's Trust director; First National Bank vice president; Jekyll Island Club, Geo. Member with J.P. Morgan to form Federal Reserve Bank (1910); J.P. Morgan & Co. partner (1911); Dawes Plan drafter (1919); New York Evening Post owner (1918-1922); Morgan Guaranty Trust vice chair; Harvard Corporation fellow]	New York	N. Y.	Banking and Finance	https://www.fbcoverup.com/docs/library/1938-01-01-C	
36	[Thomas W. Lamont]	chairman	Council on Foreign Relations (CFR); Pilgrims Society; Banker's Trust director; First National Bank vice president; Jekyll Island Club, Geo. Member with J.P. Morgan to form Federal Reserve Bank (1910); J.P. Morgan & Co. partner (1911); Dawes Plan drafter (1919); New York Evening Post owner (1918-1922); Morgan Guaranty Trust vice chair; Harvard Corporation fellow]	New York	N. Y.	Pilgrims Society/MI6	https://en.wikipedia.org/wiki/Thomas_W._Lamont	
37	[Henry R. Luce]	owner	[Yale Skull & Bones (1920); Time magazine owner (1923-); Fortune magazine owner (1930-); Sports Illustrated (1954-); Council on Foreign Relations (CFR)]	New York	N. Y.	Printing and Publishing	https://en.wikipedia.org/wiki/Henry_Luce	
38	[Henry R. Luce]	owner	[Yale Skull & Bones (1920); Time magazine owner (1923-); Fortune magazine owner (1930-); Sports Illustrated (1954-); Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
39	Herbert H. Lehman	candidate	[Democrat for New York Senate; Pilgrims Society/MI6/MI6]	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/Herbert_H._Lehman	
40	Herbert H. Lehman	candidate	[Democrat for New York Senate; Pilgrims Society/MI6/MI6]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
41	Frederick C. McKee	chairman	Committee on National Affairs; [China Lobby; election meddler; Council on Foreign Relations (CFR)]	New York	N. Y.	Political organizer	https://www.fbcoverup.com/docs/library/1949-04-27-t	
42	Frederick C. McKee	chairman	Committee on National Affairs; [China Lobby; election meddler; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	

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2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
43	Arthur W. Page	director	American Telephone & Telegraph Co. (AT&T); [Council on Foreign Relations (CFR); Carnegie Corporation NY trustee]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Arthur_W._Page	
44	Arthur W. Page	director	American Telephone & Telegraph Co. (AT&T); [Council on Foreign Relations (CFR); Carnegie Corporation NY trustee]	New York	N. Y.	Pilgrims Society/MI6	https://en.wikipedia.org/wiki/Arthur_W._Page	https://www.fbcoverup.com/docs/library/2017-PILGRIM
45	Philip D. Reed	chairman	General Electric Corp. (GE)	Schenectady	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Philip_D._Reed	
46	Philip D. Reed	chairman	General Electric Corp. (GE)	Schenectady	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
47								
48	[Alfred P. Sloan Jr.]	chairman	[General Motors (1923-1956); 30 Rockefeller Center offices (w/ MI6 Intrepid, Rockefeller Foundation); Pierre S. du Pont collaborator (explosives, 1920's); GMAC founder (1919); Sloan Fellows (MIT, London, 1931); Nazi collaborator; Council on Foreign Relations (CFR)]	Detroit	Mich.	Automotive	https://en.wikipedia.org/wiki/Alfred_P._Sloan	
49	[Alfred P. Sloan Jr.]	chairman	[General Motors (1923-1956); 30 Rockefeller Center offices (w/ MI6 Intrepid, Rockefeller Foundation); Pierre S. du Pont collaborator (explosives, 1920's); GMAC founder (1919); Sloan Fellows (MIT, London, 1931); Nazi collaborator; Council on Foreign Relations (CFR)]	Detroit	Mich.	Banking and Finance	https://www.fbcoverup.com/docs/library/1938-01-01-C	
50	[Alfred P. Sloan Jr.]	chairman	[General Motors (1923-1956); 30 Rockefeller Center offices (w/ MI6 Intrepid, Rockefeller Foundation); Pierre S. du Pont collaborator (explosives, 1920's); GMAC founder (1919); Sloan Fellows (MIT, London, 1931); Nazi collaborator; Council on Foreign Relations (CFR)]			Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
51	Herbert Bayard Swope	consultant	Associated Press; [Council on Foreign Relations (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Herbert_Bayard_Swope	
52	Herbert Bayard Swope	consultant	Associated Press; [Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
53	Mrs. Wendell L. Willkie	propaganda spokeswoman	Committee for the Marshall Plan to Aid European Recovery	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Wendell_Willkie	
54	Mrs. Wendell L. Willkie	propaganda spokeswoman	Committee for the Marshall Plan to Aid European Recovery	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	

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1	<i>Full_Name</i>	<i>Position</i>	<i>Interlocking Organization</i>	<i>City</i>	<i>State</i>	<i>Industry_Segment</i>	<i>URL-1</i>	<i>URL-2</i>
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
55	John H. Ferguson	assistant to director	World Bank - International Bank for Reconstruction and Development (IBRD)	Washington	D. C.	Banking and Finance	https://en.wikipedia.org/wiki/John_H._Ferguson	
56	John H. Ferguson	assistant to director	World Bank - International Bank for Reconstruction and Development (IBRD); [Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://tomjefferson1976.wordpress.com/2013/08/07/	
57	NATIONAL COUNCIL MEMBERS							
58	Charles E. Adams	chairman	Air Reduction Sales Co.	New York	N. Y.	Chemicals	https://books.google.com/books?id=NEA1AAAAIAAJ&pg	
59	Charles F. Adams, Jr.	president	Raytheon Manufacturing Co.	Waltham	Mass.	Military	https://en.wikipedia.org/wiki/Charles_Francis_Adams_I	
60	Charles F. Adams, Jr.	president	Raytheon Manufacturing Co.	Waltham	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
61	James Truslow Adams	historian	"The Inquiry" (Woodrow Wilson advisor)	Southport	Conn.	Spy	https://en.wikipedia.org/wiki/James_Truslow_Adams	
62	S. C. Allyn	president	National Cash Register Co.; [Council on Foreign Relations (CFR)]	Dayton	Ohio.	Media, Information and Telecom	https://www.libraries.wright.edu/community/outofthet	
63	S. C. Allyn	president	National Cash Register Co.; [Council on Foreign Relations (CFR)]	Dayton	Ohio.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
64	Dillon Anderson	lawyer	U.S. Army materiale, WWII	Houston	Tex.	Law and Courts	https://en.wikipedia.org/wiki/Dillon_Anderson	
65	Charles W. Armstrong	president	Kiwanis International	Chicago	Ill.	Service Orgranization	http://www.westervillekiwanis.org/kiwanisHistory.php	
66	George S. Armstrong	president	George S. Armstrong and Co.	New York	N. Y.	Printing and Publishing	https://books.google.com/books?id=3BcJs5dBvn4C&pg	
67	Henry A. Atkinson	general secretary	Church Peace Union, Carnegie Council	New York	N. Y.	Political organizer	https://en.wikipedia.org/wiki/Carnegie_Council_for_Eth	
68	Frank Aydelotte	director emeritus	Institute for Advanced Study; Rhodes Scholar; Rockefeller Foundation	Princeton	N. J.	Education	https://www.ias.edu/ideas/roberts-aydelotte	
69	H. S. Baker	president	Producers' Cotton Oil Co.	Fresno	Calif.	Textiles and Clothing	https://books.google.com/books?id=7_RKAQAIAAJ&pg	
70	Thomas J. Bannan	president	Western Gear Works	Seattle	Wash.	Manufacturing	https://cdnc.ucr.edu/cgi-bin/cdnc?a=d&d=HTES194302	
71	C. Julian Bartlett	president	Bartlett Chemicals. Inc.	New Orleans	La.	Chemicals	https://books.google.com/books?id=IMpGAQAAMAAJ&	
72	Robert P. Bass	industrial relations expert	[United Nations; Dublin Declaration; former NH Governor; Council on Foreign Relations (CFR)]	Peterboro	N. H.	Political organizer	https://en.wikipedia.org/wiki/Robert_P._Bass	
73	Robert P. Bass	industrial relations expert	[United Nations; Dublin Declaration; former NH Governor; Council on Foreign Relations (CFR)]	Peterboro	N. H.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
74	James P. Baxter III	president	Williams College; World Peace Foundation; Office of Strategic Services	Williamstown	Mass.	Education	https://en.wikipedia.org/wiki/James_Phinney_Baxter_III	
75	Sosthenes Behn	chairman	International Tel. & Tel. Co.; Western Electric International; C. Lorenz AG Berlin); Focke-Wulf (Luftwaffe fighter aircraft) ; Café HAG; Gestapo Circle of Friends (Wilhelm Keppler), I.G. Farben; Council on Foreign Relations (CFR))	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Sosthenes_Behn	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
76	Sosthenes Behn	chairman	International Tel. & Tel. Co.; Western Electric International; C. Lorenz AG Berlin); Focke-Wulf (Luftwaffe fighter aircraft) ; Café HAG; Gestapo Circle of Friends (Wilhelm Keppler), I.G. Farben; Council on Foreign Relations (CFR))	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/Sosthenes_Behn	
77	Sosthenes Behn	chairman	International Tel. & Tel. Co.; Western Electric International; C. Lorenz AG Berlin); Focke-Wulf (Luftwaffe fighter aircraft) ; Café HAG; Gestapo Circle of Friends (Wilhelm Keppler), I.G. Farben; Council on Foreign Relations (CFR))	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
78	Laird Bell KBE	lawyer	Chicago Council on Foreign Relations, chairman; University of Chicago, chancellor; Marshall Plan instigator	Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/Laird_Bell	
79	Laird Bell KBE	lawyer	Chicago Council on Foreign Relations, chairman; University of Chicago, chancellor; Marshall Plan instigator	Chicago	Ill.	Education	https://en.wikipedia.org/wiki/Laird_Bell	
80	Laird Bell KBE	lawyer	Chicago Council on Foreign Relations, chairman; University of Chicago, chancellor; Marshall Plan instigator	Chicago	Ill.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
81	R. G. Bellezza	president	Locke Insulator Corp.	Baltimore	Md.	Manufacturing	https://reference.insulators.info/publications/view/?id=	
82	Barry Bingham	publisher	Louisville Courier-Journal	Louisville	Ky.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Barry_Bingham_Jr.	
83	Harold Boeschstein	president	Owens-Corning Fiberglas Corp.	Toledo	Ohio.	Manufacturing	https://www.plasticshof.org/members/harold-boeschstein	
84	Harold Boeschstein	president	Owens-Corning Fiberglas Corp.	Toledo	Ohio.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
85	Cary C. Boshamer	president	Clover Spinning Mills. Inc.	Clover	S. C.	Textiles and Clothing	https://www.findagrave.com/memorial/146610894/cary-c-boshamer	
86	Isaiah Bowman	president	Johns Hopkins University; [Dunbarton Oaks Conference; United Nations founding; Council on Foreign Relations	Baltimore	Md.	Government	https://en.wikipedia.org/wiki/Isaiah_Bowman	
87	Isaiah Bowman	president	Johns Hopkins University; [Dunbarton Oaks Conference; United Nations founding; Council on Foreign Relations	Baltimore	Md.	Education	https://en.wikipedia.org/wiki/Isaiah_Bowman	
88	Isaiah Bowman	president	Johns Hopkins University; [Dunbarton Oaks Conference; United Nations founding; Council on Foreign Relations	Baltimore	Md.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
89	Henry P. Bristol	president	Bristol-Myers Co.	New York	N. Y.	Pharmaceuticals	https://books.google.com/books?id=U65BqiNo1OgC&pg=	
90	Henry P. Bristol	president	Bristol-Myers Co.	New York	N. Y.	Chemicals	https://books.google.com/books?id=U65BqiNo1OgC&pg=	
91	Lee H. Bristol	vice president	Bristol-Myers Co.	New York	N. Y.	Pharmaceuticals	https://books.google.com/books?id=4zEgAAAAMAAJ&pg=	
92	Lee H. Bristol	vice president	Bristol-Myers Co.	New York	N. Y.	Chemicals	https://books.google.com/books?id=4zEgAAAAMAAJ&pg=	
93	D. K. Brown	president	Neenah Paper Co.	Neenah	Wis.	Paper	https://www.paperdiscoverycenter.org/halloffame/2017	
94	Harvey W. Brown	president	International Association of Machinists	Washington	D. C.	Labor Relations	https://books.google.com/books?id=VtaS_ZSP4z0C&pg=	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
95	Rex I. Brown	president	Mississippi Power & Light Co.	Jackson	Miss.	Electricity	https://prabook.com/web/rex_ivan.brown/89454	
96	Richard P. Brown	chairman	Brown Instrument Co.	Philadelphia	Pa.	Media, Information and Telecom	https://books.google.com/books?id=QALnAAAAMAAJ&	
97	Mrs. J. L. Blair Buck	president	Federation of Women's Clubs	Washington	D. C.	Service Organization	https://www.lva.virginia.gov/public/dvb/bio.php?b=Buc	
98	Harvey H. Bundy	president	World Peace Foundation; [Carnegie Foundation (pres. 1952); Council on Foreign Relations (CFR)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Harvey_Hollister_Bundy	
99	Harvey H. Bundy	president	World Peace Foundation; [Carnegie Foundation (pres. 1952); Council on Foreign Relations (CFR)]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
100	Clayton R. Burt	chairman	Pratt and Whitney	West Hartford	Conn.	Manufacturing	https://www.prattandwhitney.com/Content/History.asp	
101	Miss Sally Butler	president	National Federation of Business and Professional Women's Clubs	New York	N. Y.	Law and Courts	https://news.google.com/newspapers?nid=2245&dat=1	
102	Charles C. Cabot	judge	Massachusetts Superior Court; Boston Bar Association; Pioneer Fund; Harvard Alumni Association	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Charles_Codman_Cabot	
103	Henry B. Cabot	chairman	New England Industrial Development Corp.; [Council on Foreign Relations (CFR)]	Boston	Mass.	Law and Courts	https://www.nytimes.com/1974/09/13/archives/henry-	
104	Henry B. Cabot	chairman	New England Industrial Development Corp.; [Council on Foreign Relations (CFR)]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
105	Ward M. Canaday	chairman	Willys-Overland Motors. Inc. [Jeep]	Toledo	Ohio.	Automotive	https://www.utoledo.edu/library/canaday/HTML_findin	
106	C. Alexander Capron	lawyer	Standard Oil, Henry Morgan Tilford, Law and Courts; Carnegie Estate ex. rel. with Robert P. Patterson	New York	N. Y.	Law and Courts	https://books.google.com/books?id=rPk7AAAIAAJ&pg	
107	Elmer T. Carlson	president	Trumbull Electric Mfg. Co. (General Electric)	Plainville	Conn.	Electricity	http://waywiser.fas.harvard.edu/people/2267/trumbull	
108	Harry Woodburn Chase	chancellor	New York University	New York	N. Y.	Education	https://en.wikipedia.org/wiki/Harry_Woodburn_Chase	
109	C. M. Chester	honorary chairman	General Foods Corp.	New York	N. Y.	Food and Beverage	https://en.wikipedia.org/wiki/General_Foods	
110	Robert Walston Chubb	lawyer	[St. Louis Bar Association]	St. Louis	Mo.	Law and Courts	https://openscholarship.wustl.edu/cgi/viewcontent.cgi?	
111	Evans Clark	executive director	Twentieth Century Fund; [Carnegie Corporation; later New York Times]	New York	N. Y.	Banking and Finance	https://fraser.stlouisfed.org/archival-collection/commit	
112	Evans Clark	executive director	Twentieth Century Fund; [later New York Times]	New York	N. Y.	Media, Information and Telecom	https://fraser.stlouisfed.org/archival-collection/commit	
113	Robert C. Clothier	president	Rutgers University	New Brunswick	N. J.	Education	https://en.wikipedia.org/wiki/Robert_Clarkson_Clothier	
114	H. D. Collier	chairman	Standard Oil Co. of Calif. [SOCAL]	San Francisco	Calif.	Petroleum	https://en.wikipedia.org/wiki/Chevron_Corporation	
115	Hugh M. Comer	president	Avondale Mills; [Governor of Alabama (1907-1911)]	Sylacauga	Ala.	Textiles and Clothing	https://en.wikipedia.org/wiki/B._B._Comer	
116	Hugh M. Comer	president	Avondale Mills; [Governor of Alabama (1907-1911)]	Sylacauga	Ala.	Government	https://en.wikipedia.org/wiki/B._B._Comer	
117	Karl Compton	president	Massachusetts Institute of Technology	Cambridge	Mass.	Education	https://en.wikipedia.org/wiki/Karl_Taylor_Compton	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
118	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Education	https://en.wikipedia.org/wiki/James_B._Conant	
119	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Government	https://en.wikipedia.org/wiki/James_B._Conant	
120	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Spy	https://en.wikipedia.org/wiki/James_B._Conant	https://www.fbcoverup.com
121	James Bryant Conant	president	Harvard University; [National Defense Research Commission (1945); Carnegie Foundation for the Advancement of Teaching]	Cambridge	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIMS	
122	Emmett Corrigan	chairman	Albert Frank-Guenther Law; Chase National Bank	New York	N. Y.	Law and Courts	https://worldradiohistory.com/hd2/IDX-Business/Annual	
123	Emmett Corrigan	chairman	Albert Frank-Guenther Law; Chase National Bank	New York	N. Y.	Banking and Finance	https://worldradiohistory.com/hd2/IDX-Business/Annual	
124	J. Cheever Cowdin	chairman	Universal Pictures Co.. Inc.	Universal City	Calif.	Movies	https://en.wikipedia.org/wiki/John_Cheever_Cowdin	
125	Gardner Cowles, Jr.	president	Cowles Magazines. Inc.; Bilderberg Group	fies Moines	Iowa.	Publishing	https://en.wikipedia.org/wiki/Gardner_Cowles_Jr.	
126	William H. Crocker	president	Crocker First National Bank	San Francisco	Calif.	Banking and Finance	https://en.wikipedia.org/wiki/William_Henry_Crocker	
127	Richard J. Cronan	lawyer		New York	N. Y.	Law and Courts	https://www.google.com/books/edition/Dec_17_1947	
128	T. Morton Curry	president	Belleville Woolen Co.	Belleville	R. I.	Textiles and Clothing	https://www.govinfo.gov/content/pkg/GPO-CRECB-195	
129	Robert Cutler	president	Old Colony Trust Co.	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/Robert_Cutler	
130	Chester C. Davis	president	Federal Reserve Bank of St. Louis	St. Louis	Mo.	Banking and Finance	https://www.federalreservehistory.org/people/chester	
131	J. Holmes Davis	chairman	Spofford Mills. Inc.	Wilmington	N. C.	Textiles and Clothing	https://www.starnewsonline.com/photogallery/NC/201	
132	John W. Davis	lawyer	[Council on Foreign Relations (CFR)]	New York	N. Y.	Law and Courts	https://en.wikipedia.org/wiki/John_W._Davis	
133	John W. Davis	lawyer	[Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
134	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Henry_Pomeroy_Davison	
135	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Petroleum	https://en.wikipedia.org/wiki/Henry_Pomeroy_Davison	
136	Mrs. Henry P. Davison	philanthropist	[J.P. Morgan, Bankers Trust; Standard Oil; Federal Reserve Jekyll Island; Pilgrims Society]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
137	John Dewey	professor	Columbia University	New York	N. Y.	Education	https://en.wikipedia.org/wiki/John_Dewey	
138	John Sloane Dickey	president	Dartmouth College	Hanover	N. H.	Education	https://en.wikipedia.org/wiki/John_Sloan_Dickey	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
139	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Spy	https://www.fbcoverup.com/docs/library/1938-01-01-C	
140	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Military	https://en.wikipedia.org/wiki/William_J._Donovan	https://isgp-studies.com/pi
141	William J. Donovan	former director	Office of Strategic Services; [Council on Foreign Relations (CFR); Knight of Malta]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
142	James H. Douglas, Jr.	lawyer	[Secretary of the US Air Force (1957-59); Deputy Secretary of Defense (1959-61)]	Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/James_H._Douglas_Jr.	
143	James H. Douglas, Jr.	lawyer	[Secretary of the US Air Force (1957-59); Deputy Secretary of Defense (1959-61)]	Chicago	Ill.	Military	https://en.wikipedia.org/wiki/James_H._Douglas_Jr.	
144	Arthur G. Drefs	president	McQuay-Norris Mfg. Co.	St. Louis	Mo.	Automotive	https://en.wikipedia.org/wiki/McQuay-Norris	
145	Charles E. Dunlap	president	Berwind-White Coal Mining Co.	New York	N. Y.	Mining	https://en.wikipedia.org/wiki/Berwind_Corporation	
146	Ralph M. Eastman	vice president	State Street Trust Co.	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/State_Street_Bank_and_T	
147	Martin H. Eisenhart	president	Bausch & Lomb Optical Čo.	Rochester	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Bausch_%26_Lomb	
148	Charles P. Eisenhower	president	Universal Tool Co.	Dayton	Ohio.	Manufacturing	https://www.google.com/books/edition/Dec_17_1947	
149	George Fielding Eliot	journalist	[CBS Radio; New York Herald; Foreign Affairs; Zionist]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/George_Fielding_Eliot	
150	James A. Farley	former postmaster-general	[Knight of Malta;Hoover Commissio; Coca-Cola;DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/James_Farley	
151	James A. Farley	former postmaster-general	[Knight of Malta;Hoover Commissio; Coca-Cola;DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/James_Farley	
152	James A. Farley	former postmaster-general	[Knight of Malta;Hoover Commissio; Coca-Cola;DNC Chairman (1932-1940); 53rd Postmaster General (1933-40)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
153	George Field	executive secretary	Freedom House; National Committee to Defend America by Aiding the Allies	New York	N. Y.	Spy	https://mronline.org/2007/01/03/the-freedom-house-f	
154	George Field	executive secretary	Freedom House; National Committee to Defend America by Aiding the Allies	New York	N. Y.	NGO	https://mronline.org/2007/01/03/the-freedom-house-f	
155	Lincoln Filene	president	William Filene's Sons Co.; [Twentieth Century Fund; Carnegie Corporation]	Boston	Mass.	Retail	https://en.wikipedia.org/wiki/Abraham_Lincoln_Filene	
156	Walter Fisher	lawyer	[Council on Foreign Relations (CFR, 1944-46)]	Chicago	Ill.	Law and Courts	https://www.chicagotribune.com/news/ct-xpm-1991-08	
157	E. D. Flintermann	president	Michigan Steel Casting Co.	Detroit	Mich.	Steel and Metals	https://books.google.com/books?id=UnO7_e4QaosC&p	
158	E. H. Foot	chairman	S. B. Foot Tanning Co.	Red Wing	Minn.	Clothing	https://en.wikipedia.org/wiki/S._B._Foot_Tanning_Com	
159	Allan Forbes	president	State Street Trust Co.	Boston	Mass.	Banking and Finance	http://onlinebooks.library.upenn.edu/webbin/book/loo	
160	Allan Forbes	president	State Street Trust Co.	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
161	W. Cameron Forbes	partner	J. M. Forbes & Čo.; [Council on Foreign Relations (CFR); Carnegie Corporation Washington trustee]]	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/William_Cameron_Forbes	

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2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
162	W. Cameron Forbes	partner	J. M. Forbes & Čo.; [Council on Foreign Relations (CFR); Carnegie Corporation Washington trustee]]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
163	Harry Emerson Fosdick	pastor emeritus	Riverside Church; John Foster Dulles; John D. Rockefeller Jr.; Columbia University; Thesistic Evolution]	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/Harry_Emerson_Fosdick	
164	Harry Emerson Fosdick	pastor emeritus	Riverside Church; John Foster Dulles; John D. Rockefeller Jr.; Columbia University; Thesistic Evolution]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
165	John M. Franklin	president	United States Lines	New York	N. Y.	Shipping and Transporatation	https://en.wikipedia.org/wiki/United_States_Lines	
166	H. W. Fraser	president	Order of Railway Conductors	Washington	D. C.	Railroad	https://en.wikipedia.org/wiki/Harry_W._Fraser	
167	Joseph W. Frazer	chairman	Graham-Paige Motors Corp.; [General Motors; Chrysler]	Willow Run	Mich.	Automotive	https://en.wikipedia.org/wiki/Joseph_W._Frazer	
168	Walter D. Fuller	president	Curtis Publishing Co.	Philadelphia	Pa.	Publishing	https://en.wikipedia.org/wiki/Curtis_Publishing_Comp	
169	Thomas S. Gates	chairman	University of Pennsylvania; [Pilgrims Society]	Philadelphia	Pa.	Education	https://en.wikipedia.org/wiki/Thomas_S._Gates	https://www.fbcoverup.com
170	E. L. Gerschke	president	Wisconsin Gasket Manufacturing Co.	Granville	Wis.	Manufacturing	https://books.google.com/books?id=MTNGwESkihMC&	
171	Truman K. Gibson, Jr.	lawyer		Chicago	Ill.	Law and Courts	https://en.wikipedia.org/wiki/Truman_Gibson	
172	Samuel H. Goldenson	rabbi	Temple Emanuel	New York	N. Y.	Faith	https://www.nytimes.com/1962/09/01/archives/rev-dr	
173	Frank Goldman	president	B'nai B'rith	Lowell	Mass.	Faith	https://www.jta.org/1965/03/17/archive/frank-goldma	
174	Arthur J. Goldsmith	director	B. G. Corp.	New York	N. Y.	Automotive	https://www.nytimes.com/1964/09/21/archives/arthur	
175	William T. Grant	chairman	W. T. Grant & Co.	New York	N. Y.	Retail	https://en.wikipedia.org/wiki/William_Thomas_Grant	
176	William T. Grant	chairman	W. T. Grant & Co.	New York	N. Y.	Pilgrims Society/MI6	https://en.wikipedia.org/wiki/William_Thomas_Grant	
177	William W. Grant	lawyer	[Council on Foreign Relations (CFR)]	Denver	Colo.	Law and Courts	https://books.google.com/books?id=MTNGwESkihMC&	
178	William W. Grant	lawyer	[Council on Foreign Relations (CFR)]	Denver	Colo.	Law and Courts	https://www.fbcoverup.com/docs/library/1938-01-01-C	
179	William Green	president	American Federation of Labor	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/William_Green_(U.S._labo	
180	Joseph Clark Grew	former under secretary ofState	Department of State; [Council on Foreign Relations (CFR)]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/Joseph_Grew	
181	Joseph Clark Grew	former under secretary ofState	Department of State; [Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
182	S. Kendrick Guernsey	president	Rotary International	Chicago	Ill.	Service Orgranization	https://www.rghfhome.org/first100/presidents/1947gu	
183	Helen Hall	head-worker	Henry Street Settlement	New York	N. Y.	Service Orgranization	https://en.wikipedia.org/wiki/Henry_Street_Settlement	
184	Robert Hanes	president	Wachovia Bank and Trust Co.	Winston-Salem	N. C.	Banking and Finance	https://en.wikipedia.org/wiki/Wachovia	
185	George L. Harrison	president	N. Y. Life Insurance Co.; Federal Reserve of New York; Yale Skull & Bones; Henry Stimson Secretary of War advisor	New York	N. Y.	Insurance	https://en.wikipedia.org/wiki/George_L._Harrison	
186	George M. Harrison	president	Brotherhood of Railway Clerks	Cincinnati	Ohio.	Labor Relations	https://ecommons.luc.edu/cgi/viewcontent.cgi?article=	
187	Rudolph S. Hecht	chairman	Mississippi Shipping Co. Inc.	New Orleans	La.	Shipping and Transporatation	http://www.usmm.org/wsa/operators.html	
188	H. J. Heinz II	president	H. J. Heinz Co.; [Carnegie Endowment for International Peace]	Pittsburgh	Pa.	Food and Beverage	https://en.wikipedia.org/wiki/H._J._Heinz	https://www.fbcoverup.com

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
189	H. J. Heinz II	president	H. J. Heinz Co.; [Carnegie Endowment for International Peace]	Pittsburgh	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
190	Oscar Heline	president	Iowa Grain Growers Association	Marcus	Iowa.	Agriculture	https://www.iowacorn.org/	
191	Edward H. Heller	partner	Schwabacher Co.	San Francisco	Calif.	Banking and Finance	http://www.onlinebiographies.info/ca/sf/heller-eh.htm	
192	W. L. Hemingway	chairman	Mercantile-Commerce Bank and Trust Co.	St. Louis	Mo.	Banking and Finance	https://en.wikipedia.org/wiki/Mercantile_Bancorporation	
193	Charles W. Hendel	professor	Yale University	New Haven	Conn.	Education	https://www.nytimes.com/1982/11/18/obituaries/dr-ch	
194	Leon Henderson	economist	[Russell Sage Foundation]	Washington	D. C.	Banking and Finance	https://www.encyclopedia.com/economics/encyclopedia	
195	G. A. Heuser	president	Henry Vogt Machine Co.. Inc.	Louisville	Ky.	Manufacturing	https://www.vogtvalves.com/company/	
196	Tracy Higgins	president	Higgins Ink Co., Inc.	Brooklyn	N. Y.	Printing and Publishing	https://www.higginsinks.com/about-us	
197	Melvin D. Hildreth	lawyer	[DNC Washington, D. C. Chairman]	Washington	D. C.	Law and Courts	https://www.washingtonpost.com/archive/opinions/19	
198	Melvin D. Hildreth	lawyer	[DNC Washington, D. C. Chairman]	Washington	D. C.	Political organizer	https://www.washingtonpost.com/archive/opinions/19	
199	John H. Hilldring	former Assistant Secretary of State	Department of State; [Assistant Secretary of State for Occupied Areas]; [later president General Aniline & Film, Swiss chemical firm]	Washington	D. C.	Government	https://en.wikipedia.org/wiki/John_H._Hilldring	
200	Frederick J. Hoffman	president	Hydraulic Supply Mfg Co.	Seattle	Wash.	Manufacturing	https://books.google.com/books?id=6G8jAAAAMAAJ&p	
201	Charles R. Hook	president	American Rolling Mill Co. [Amrco Steel]	Middletown	Ohio.	Steel and Metals	https://en.wikipedia.org/wiki/Charles_R._Hook_Sr.	
202	Mildred McAfee Horton	president	Wellesley College	Wellesley	Mass.	Education	https://en.wikipedia.org/wiki/Mildred_H._McAfee	
203	Althea Hottel	president	American Association of University Women; [UPenn 1st dean of women]	Philadelphia	Pa.	Service Organization	https://www.thedp.com/article/2000/01/penns_first_d	
204	Edwin Palmer Hoyt	publisher	Denver Post; [The Oregonian, UPI, Colorado Springs Free Press; Collier's Weekly; CBS TV, American Heritage, Domestic Branch, FDR Office of War Information]	Denver	Colo.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Edwin_Palmer_Hoyt	
205	[Herbert C. Hoover]	president	;United States (1929-33); Council on Foreign Relations (CFR)]			Government	https://en.wikipedia.org/wiki/Herbert_Hoover	
206	[Herbert C. Hoover]	president	;United States (1929-33); Council on Foreign Relations (CFR)]			Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
207	Hubert H. Humphrey	mayor	City of Minneapolis	Minneapolis	Minn.	Government	https://en.wikipedia.org/wiki/Hubert_Humphrey	
208	Alice W. Hunt	president	Consumers League of Rhode Island	Providence	R. I.	Service Organization	https://www.jstor.org/stable/1011480?seq=1#metadata	
209	B. B. Jennings	president	Socony-Vacuum Oil Co.. Inc. [later Standard Oil, Mobil Oil, currently ExxonMobil]	New York	N. Y.	Petroleum	https://en.wikipedia.org/wiki/Brewster_Jennings	
210	George N. Jeppson	chairman	Norton Co.	Worcester	Mass.	Manufacturing	https://en.wikipedia.org/wiki/Norton_Abrasives	
211	Charles S. Johnson	president	Fisk University	Nashville	Tenn.	Education	https://en.wikipedia.org/wiki/Charles_S._Johnson	
212	Lloyd A. Johnson	president	National Motor Bearing Co.	Redwood City	Calif.	Automotive	https://friendlyhistorycorner.blogspot.com/2011/08/na	
213	Robert L. Johnson	president	Temple University	Philadelphia	Pa.	Education	https://en.wikipedia.org/wiki/Robert_Livingston_Johnson	
214	Eric Johnston	president	Motion Picture Association	Los Angeles	Calif.	Movies	https://en.wikipedia.org/wiki/Eric_Johnston	
215	A. E. Jones	president	Irvington Varnish & Insulator Co.	Irvington	N. J.	Manufacturing	https://www.loc.gov/item/2018722964/	
216	Harrison Jones	chairman	The Coca Cola Co.	Atlanta	Ga.	Food and Beverage	https://www.encyclopedia.com/social-sciences-and-law	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
217	Harrison Jones	chairman	The Coca Cola Co.	Atlanta	Ga.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
218	Edgar J. Kaufmann	president	Kaufmann Department Stores	Pittsburgh	Pa.	Retail	https://en.wikipedia.org/wiki/Edgar_J._Kaufmann	
219	Henry Donnelly Keresey	president	Anaconda Wire & Cable Co.	New York,	N. Y.	Electricity	http://www.hudsonvalleyruins.org/yasinsac/anaconda/	
220	Stanley King	president-emeritus	Amherst College	Amherst	Mass.	Education	https://en.wikipedia.org/wiki/Stanley_King	
221	Allan B. Kline	president	Iowa Farm Bureau Federation	Des Moines	Iowa.	Service Orgranization	https://books.google.com/books?id=ltfAAAAIAAJ&pg=Pa	
222	O. A. Knight	president	Oil Workers International Union	CIO	Fort Worth	Labor Relations	https://en.wikipedia.org/wiki/International_Federation_	
223	E. H. Lane	president	The Lane Co. Inc.	Altavista	Va.	Manufacturing	https://www.encyclopedia.com/books/politics-and-busi	
224	Roger D. Lapham	mayor	City of San Francisco	San Francisco	Calif.	Government	http://www.foundsf.org/index.php?title=Mayor_Roger_	
225	Albert D. Lasker	advertising expert	[Lord & Thomas Advertising; Chicago Cubs owner; Pepsodent owner; U.S. Shipping Board (1921)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Albert_Lasker	
226	David L. Lawrence	mayor	City of Pittsburgh; [DNC PA Chairman (1934-40)]	Pittsburgh	Pa.	Government	https://en.wikipedia.org/wiki/David_L._Lawrence	
227	Mrs. Bradner W. Lee	former director	Chamber of Commerce	Los Angeles	Calif.	Service Orgranization	https://www.jlla.org/about-new/our-history/past-presid	
228	Samuel D. Leidesdorf	member	S. D. Leidesdorf Co.	New York	N. Y.	Accounting	https://en.wikipedia.org/wiki/Samuel_D._Leidesdorf	
229	Louis Levand	publisher	Wichita Beacon	Wichita	Kans.	Media, Information and Telecom	https://www.loc.gov/item/sn85032558/	
230	William E. Levis	chairman	Owens-Illinois Glass Co.	Toledo	Ohio.	Manufacturing	https://www.loc.gov/pictures/item/2016874547/	
231	Sam A. Lewisohn	member	Adolph Lewisohn & Sons; [Council on Foreign Relations (CFR)]	New York	N. Y.	Mining	https://en.wikipedia.org/wiki/Adolph_Lewisohn	
232	Sam A. Lewisohn	member	Adolph Lewisohn & Sons; [Council on Foreign Relations (CFR)]	New York	N. Y.	Chemicals	https://en.wikipedia.org/wiki/Adolph_Lewisohn	
233	Sam A. Lewisohn	member	Adolph Lewisohn & Sons; [Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
234	James A. Linen, Jr,	chairman	[Time magazine (1945-60); International Educational Publishing Co.; [American Red Cross chairman; Council of Foreign Relations (CFR)]	Scranton	Pa.	Publishing	https://www.latimes.com/archives/la-xpm-1988-02-04-	
235	Richard O. Loengard	president	United Chromium. Inc.	New York	N. Y.	Mining	https://books.google.com/books?id=rJEtAAAAMAAJ&pg	
236	J. Spencer Love	president	Burlington Mills Corp.	Greensboro	N. C.	Textiles and Clothing	https://www.ncpedia.org/biography/love-james-spence	
237	Ralph Lowell	chairman	Boston Safe Deposit & Trust Co.; [WGBH Educational Foundation (1951-70+)]	Boston	Mass.	Banking and Finance	https://en.wikipedia.org/wiki/Ralph_Lowell	
238	David L. Luke, Jr.	president	West Virginia Pulp & Paper Co.	New York	N. Y.	Paper	https://foresthstory.org/research-explore/archives-libra	
239	Thomas B. McCabe	president	Scott Paper Co.; [Federal Reserve Board member and chairman (1948-51)]	Chester	Pa.	Paper	https://en.wikipedia.org/wiki/Thomas_B._McCabe	
240	Francis J. McConnell	bishop	Methodist Church	Portland	Oreg.	Faith	https://en.wikipedia.org/wiki/Francis_John_McConnell	
241	Brouwer D. McIntyre	president	Monroe Auto Equipment Co.	Monroe	Mich.	Automotive	https://www.automotivehalloffame.org/honoree/brouw	
242	John Finley McRae	president	Merchants National Bank of Mobile	Mobile	Ala.	Banking and Finance	https://www.usbanklocations.com/the-merchants-natic	
243	Ernest B. MacNaughton	president	First National Bank of Portland; [The Oregonian]	Portland	Oreg.	Banking and Finance	https://oregonencyclopedia.org/articles/macnaughton_	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
244	M. L. Madden	chairman	Hollingsworth & Whitney Co.	Boston	Mass.	Paper	https://en.wikipedia.org/wiki/Hollingsworth_%26_Whit	
245	Philip R. Mallory	chairman	P. R. Mallory & Co.. Inc.; [now Duracell]	Miami	Fla.	Batteries	https://en.wikipedia.org/wiki/P._R._Mallory_and_Co_In	
246	George Meany	secretary-treasurer	[American Federation of Labor]; A. F. of L. [AFL-CIO (1955)]	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/George_Meany	
247	George Meany	secretary-treasurer	[American Federation of Labor]; A. F. of L. [AFL-CIO (1955)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
248	Richard K. Mellon	chairman	Mellon Natl. Bank & Trust Co.; (Pilgrims Society, brother)]	Pittsburgh	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Richard_King_Mellon	
249	Richard K. Mellon	chairman	Mellon Natl. Bank & Trust Co.; (Pilgrims Society, brother)]	Pittsburgh	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
250	Ward Melville	president	Melville Shoe Corp.; [Stony Brook University benefactor]	New York	N. Y.	Textiles and Clothing	https://en.wikipedia.org/wiki/Ward_Melville	
251	William C. Menninger	general secretary	The Menninger Foundation; [Director of the Psychiatry Consultants Division, U.S. Army (1940-45)]	Topeka	Kans.	Healthcare	https://en.wikipedia.org/wiki/William_C._Menninger	
252	E. W. Middleton	Lawyer		Rochester	N. Y.	Law and Courts	https://books.google.com/books?id=MTNGwESkihMC&	
253	Albert G. Milbank	Lawyer	[Milbank, Tweed, Hope & Webb; Council on Foreign Relations (CFR); Pilgrims Society]	New York	N. Y.	Law and Courts	https://en.wikipedia.org/wiki/Milbank_LLPA#Albert_G._M	
254	Albert G. Milbank	Lawyer	[Milbank, Tweed, Hope & Webb; Council on Foreign Relations (CFR); Pilgrims Society]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
255	Donald G. Millar	president	Greenfield Tap & Die Corp.	Greenfield	Mass.	Manufacturing	https://www.nytimes.com/1976/05/03/archives/obitua	
256	H. L. Mitchell	president	National Farm Labor Union	Memphis	Tenn.	Labor Relations	https://en.wikipedia.org/wiki/Southern_Tenant_Farmer	
257	R. V. Mitchell	chairman	Harris-Seybold Co.	Cleveland	Ohio.	Media, Information and Telecom	https://case.edu/ech/articles/h/harris-corp	
258	Charles E. Moore	president	Moore Machinery Co.; [U.S. State Department Italy consultant (1947-49)]	San Francisco	Calif.	Manufacturing	https://en.wikipedia.org/wiki/Charles_E._Moore	
259	De Lesseps S. Morrison	mayor	New Orleans	Louisiana	La.	Government	https://en.wikipedia.org/wiki/DeLesseps_Story_Morriso	
260	Mrs. Dwight Morrow	former acting-president	Smith College	Englewood	N. J.	Education	https://en.wikipedia.org/wiki/Elizabeth_Cutter_Morrow	
261	Mrs. Dwight Morrow	former acting-president	Smith College	Englewood	N. J.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1940-08-06-G	
262	Malcolm Muir	publisher	Newsweek [(1937-59)]; [Business Week, Washington Post chair; Council on Foreign Relations (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Malcolm_Muir	
263	Malcolm Muir	publisher	Newsweek [(1937-59)]; [Business Week, Washington Post chair; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
264	Charles H. Murchison	lawyer	[FCC Law and Courts]	Jacksonville	Fla.	Law and Courts	https://www.courtlistener.com/opinion/268548/jackso	
265	Philip Murray	president	Congress of Industrial Organizations [CIO]	Washington, D. C.		Labor Relations	https://en.wikipedia.org/wiki/Philip_Murray	
266	D. Hayes Murphy	president	Wiremold Co.	Hartford	Conn.	Electricity	https://www.encyclopedia.com/books/politics-and-busi	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
267	Reinhold Niebuhr	professor	Union Theological Seminary; [Americans for Democratic Action (ADA) founder (1947); International Rescue Committee (1933); Institute for Advanced Study]	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/Reinhold_Niebuhr	
268	F. E. O'Callaghan, Jr.	president	Shuler Axle Co.	Louisville	Ky.	Automotive	https://www.marshallfoundation.org/library/wp-content	
269	Peter H. Odegard	president	Reed College [1945-48]; University of California Berkley political science	Portland	Oreg.	Education	https://en.wikipedia.org/wiki/Peter_H._Odegard	
270	William O'Dwyer	mayor	City of New York	New York	N. Y.	Government	https://en.wikipedia.org/wiki/William_O'Dwyer	
271	Edward A. O'Neal	president	American Farm Bureau Federation	Washington		Labor Relations	https://en.wikipedia.org/wiki/American_Farm_Bureau	
272	Mrs. Abram Orlow	president	Women's Council B'nai B'rith	Washington	D."C.	Service Orgranization	https://www.jta.org/1947/04/27/archive/supreme-court	
273	G. Bromley Oxnam	bishop	Methodist Church	New York	N. Y.	Faith	https://en.wikipedia.org/wiki/Garfield_Bromley_Oxnam	
274	Robert F. Pack	chairman	Northern States Power Co.	Minneapolis	Minn.	Electricity	https://en.wikipedia.org/wiki/Northern_States_Power	
275	Carleton H. Palmer	chairman	E. R. Squibb and Sons	New York	N. Y.	Pharmaceuticals	https://www.nytimes.com/1971/05/24/archives/carleton	
276	Carleton H. Palmer	chairman	E. R. Squibb and Sons	New York	N. Y.	Chemicals	https://www.nytimes.com/1971/05/24/archives/carleton	
277	Henry Parkman	lawyer	[Under Secretary of War; International Authority to the Ruhr (1949); Marshall Plan Chief in France (1950)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Henry_Parkman_Jr.	
278	Reginald H. Parsons	president	Parsons Investment Co.	Seattle	Wash.	Banking and Finance	https://en.wikipedia.org/wiki/Reginald_Parsons	
279	Morehead Patterson	chairman	American Machine & Foundry Co.; [Brookings Institution chair (1959)]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Morehead_Patterson	
280	Mrs. Norton H. Pearl	former president	American Legion Women's Auxiliary	Detroit	Mich.	Service Orgranization	https://www.alaforveterans.org/About/Past-National-P	
281	A. Q. Petersen	president	Wesson Oil and Snowdrift Co., Inc.	New Orleans	La.	Food and Beverage	https://aocs.onlinelibrary.wiley.com/doi/abs/10.1007/B	
282	A. Q. Petersen	president	Wesson Oil and Snowdrift Co., Inc.	New Orleans	La.	Banking and Finance	https://aocs.onlinelibrary.wiley.com/doi/abs/10.1007/B	
283	Howard C. Petersen	vice-president	Fidelity Philadelphia Trust Co.; Cravath Swaine (1933-1941); EO to Undersecretary of War; Assistant Secretary of War (1945-47); Carnegie Endowment for International Peace trustee; Marshall Foundation chair; Export-Import Bank chair; Council on Foreign Relations (CFR); Pilgrims Society]	Philadelphia	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Howard_C._Petersen	
284	Clarence E. Pickett	executive secretary	American Friends Service Commission; [Committee for Sane Nuclear Policy co-chair; Peace Corp adviser; United States Committee for Refugees director]	Philadelphia	Pa.	NGO	https://en.wikipedia.org/wiki/Clarence_Pickett	
285	Clarence E. Pickett	executive secretary	American Friends Service Commission; [Committee for Sane Nuclear Policy co-chair; Peace Corp adviser; United States Committee for Refugees director]	Philadelphia	Pa.	Service Orgranization	https://en.wikipedia.org/wiki/Clarence_Pickett	
286	Daniel A. Poling	editor	Christian Herald	New York	N. Y.	Printing and Publishing	https://en.wikipedia.org/wiki/Daniel_A._Poling	
287	Louis Polk	president	Sheffield Corp.	Dayton	Ohio.	Precision Instruments	http://www.daytoninnovationlegacy.org/uploads/4/2/3	
288	Walter E. Poor	chairman	Sylvania Electric Products Co.	New York	N. Y.	Electronics	https://en.wikipedia.org/wiki/Sylvania_Electric_Product	

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3	(* .xlsx spreadsheet of this data attached to this PDF)							
289	Generoso Pope	publisher	Il Progresso Italo-Americano	New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/Generoso_Pope	
290	George A. Pope, Jr.	president	Pope and Talbot. Inc.	San Francisco	Calif.	Timber	http://www.fundinguniverse.com/company-histories/pope-and-talbot-inc	
291	Jacob S. Potofsky	president	Amalgamated Clothing Workers of America	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/Jacob_Potofsky	
292	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Electricity	https://en.wikipedia.org/wiki/Westinghouse_Electric_Corporation	
293	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Westinghouse_Electric_Corporation	
294	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Manufacturing	https://en.wikipedia.org/wiki/Westinghouse_Electric_Corporation	
295	Gwilym A. Price	president	Westinghouse Electric Corp.; [Viacom, CBS]	Pittsburgh	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIMS-SOCIETY	
296	Redfield Proctor	president	Vermont Marble Co.; [Vermont Governor (1923-25)]	Proctor	Vt.	Mining	https://en.wikipedia.org/wiki/Redfield_Proctor_Jr.	
297	Joseph M. Proskauer	chairman	American Jewish Committee; [Proskauer Rose Law (1902-ca 1961)]	New York	N. Y.	Service Organization	https://en.wikipedia.org/wiki/Joseph_M._Proskauer	
298	Joseph M. Proskauer	chairman	American Jewish Committee; [Proskauer Rose Law (1902-ca 1961)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIMS-SOCIETY	
299	Claude U. Putnam	president	Markem Machine Co.	Keene	N. H.	Printing and Publishing	https://snaccooperative.org/view/12930017	
300	A. Philip Randolph	president	Brotherhood of Sleeping Car Porters; [March on Washington (1963) organizer with Martin Luther King]	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/A._Philip_Randolph	
301	Frank P. Rhome	president	Lunkenheimer [Valve] Co.	Cincinnati	Ohio.	Manufacturing	http://clarkstreetblog.blogspot.com/2012/03/brief-history-of-lunkenheimer-valve-co	
302	Emil Rieve	general president	Textile Works Union of America	New York	N. Y.	Labor Relations	https://en.wikipedia.org/wiki/Emil_Rieve	
303	Walter M. Ringer	president	Foley Mfg. Co.	Minneapolis	Minn.	Manufacturing	https://www.startribune.com/obituaries/detail/928531	
304	Francis E. Rivers	judge	Municipal Court; [NAACP director (1965-70)]	New York	N. Y.	Law and Courts	https://www.nytimes.com/1975/07/29/archives/francis-rivers-dies-at-77	
305	D. B. Robertson	president	Brotherhood of Locomotive Firemen and Enginemen	Cleveland	Ohio.	Labor Relations	https://en.wikipedia.org/wiki/Brotherhood_of_Locomotive_Firemen_and_Enginemen	
306	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/Nelson_Rockefeller	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
307	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Nelson_Rockefeller	
308	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/Nelson_Rockefeller	https://www.fbcoverup.com/docs/library/2017-PILGRIM
309	Nelson A. Rockefeller	former assistant secretary of state	Department of State; [Rockefeller Brothers Fund; American International Association for Economic and Social Development (1946); International Basic Economy Corporation (1947) founder; Vice President [1974-77]; CIA spy; Council on Foreign Relations (CFR); Pilgrims Society; General Education Board]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
310	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter; Knights of	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Kermit_Roosevelt	
311	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter; Knights of	New York	N. Y.	Spy	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
312	Mrs. Kermit Roosevelt		[National City Bank in Buenos Aires (1914-16); Roosevelt gallivanter; Knights of	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
313	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services; Council on Foreign Relations (CFR)]	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/Elmo_Roper	
314	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services; Council on Foreign Relations (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Elmo_Roper	
315	Elmo B. Roper, Jr.	former publicist	Office of Strategic Services; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
316	Morris S. Rosenthal	executive vice-president	Stein, Hall & Co.	New York	N. Y.	Manufacturing	https://journals.sagepub.com/doi/abs/10.1177/000271	
317	Lessing J. Rosenwald	chairman	Rosenwald Fund; [Sears chair (1932-39); Council on Foreign Relations CFR]]	Jenkintown	Pa.	Banking and Finance	https://en.wikipedia.org/wiki/Lessing_J._Rosenwald	

	A	B	C	D	E	F	G	H
1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
318	Lessing J. Rosenwald	chairman	Rosenwald Fund; [Sears chair (1932-39); Council on Foreign Relations CFR]	Jenkintown	Pa.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
319	Raymond Rubicam	founder	Young & Rubicam	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Raymond_Rubicam	
320	Raymond Rubicam	founder	Young & Rubicam	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
321	Anson J. Sanford	president	Cleveland Hardware & Forging Co.	Cleveland	Ohio.	Manufacturing	https://www.clevelandhardware.com/index.php	
322	David Sarnoff	president	Radio Corporation of America	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/David_Sarnoff	
323	David Sarnoff	president	National Broadcasting Co. (NBC)	New York	N. Y.	Spy	https://en.wikipedia.org/wiki/David_Sarnoff	
324	David Sarnoff	president	National Broadcasting Co. (NBC)	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/David_Sarnoff	
325	David Sarnoff	president	National Broadcasting Co. (NBC)	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
326	Luigi Scala	president	Columbus National Bank	Providence	R. I.	Banking and Finance	https://www.usbanklocations.com/columbus-national-b	
327	William Scarlett	bishop	Protestant Episcopal Church	St. Louis	Mo.	Faith	https://episcopalarchives.org/church-awakens/exhibits/	
328	Frederic A. Schaff	chairman	Combustion Engineering Co. Inc.	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Combustion_Engineering	
329	Harry Scherman	president	Book-of-the-Month Club	New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/Harry_Scherman	
330	Harry S. Scott	president	General Steamship Corp.; [Bohemian Club president]	San Francisco	Calif.	Shipping and Transporatation	https://www.sfgate.com/bayarea/article/Harry-H-Scott-	
331	W. H. Seaman	president	National Roll and Foundry Co.	Avonmore	Pa.	Steel and Metals	https://www.newspapers.com/clip/6987853/w-h-seam	
332	Clarence E. Searle	president	Worthington Pump & Machine Corp.	New York	N. Y.	Manufacturing	https://www.nytimes.com/1965/05/14/archives/claren	
333	Charles Seymour	president	Yale University; [Skull and Bones (1908); Council on Foreign Relations founding member (1919)]	New Haven	Conn.	Education	https://en.wikipedia.org/wiki/Charles_Seymour	
334	Mayo A. Shattuck	partner	Haussermann, Davison and Shattuck	Boston	Mass.	Law and Courts	https://fraser.stlouisfed.org/title/commercial-financial-c	
335	Mayo A. Shattuck	partner	Haussermann, Davison and Shattuck	Boston	Mass.	Banking and Finance	https://fraser.stlouisfed.org/title/commercial-financial-c	
336	Henry L. Shattuck	lawyer	[Haussermann, Davison and Shattuck; Harvard treasurer (1929)]	Boston	Mass.	Law and Courts	https://en.wikipedia.org/wiki/Henry_Lee_Shattuck	
337	Bernard J. Sheil	auxiliary bishop	Archdiocese of Chicago	Chicago	Ill.	Faith	https://en.wikipedia.org/wiki/Bernard_James_Sheil	
338	John Ben Shepherd	President	Junior Chamber of Commerce; [TX Secretary of State (1950-52); TX Law and Courts General (1953-57)]	Tulsa	Okla.	Service Orgranization	https://military.wikia.org/wiki/John_Ben_Shepperd	
339	Boris Shishkin	economist	American Federation of Labor; [Special Assistant to Marshall Plan Averall Harriman in Paris (1948); AFL-CIO secretary; League of Industrial Democracy, successor of Intercollegiate Socialist	Washington	D. C.	Labor Relations	https://en.wikipedia.org/wiki/Boris_Shishkin	
340	George N. Shuster	president	Hunter College	New York	N. Y.	Education	https://www.encyclopedia.com/religion/encyclopedias-	
341	J. A. Sisto	chairman	Barium Steel Corp.	New York	N. Y.	Steel and Metals	https://books.google.com/books?id=F5fZw_jsAl4C&pg=	
342	J. A. Sisto	chairman	Barium Steel Corp.	New York	N. Y.	Banking and Finance	https://books.google.com/books?id=F5fZw_jsAl4C&pg=	
343	Fred W. Smith	president	International Association of Lions Clubs	Chicago	Ill.	Service Orgranization	http://www.olptc.org/PIP/obits/Smith_F.pdf	
344	Fred W. Smith	president	International Association of Lions Clubs	Chicago	Ill.	Banking and Finance	http://www.olptc.org/PIP/obits/Smith_F.pdf	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
345	Herbert E. Smith	president	United States Rubber Co.	New York	N. Y.	Rubber	https://www.wisconsinhistory.org/Records/Image/IM84	
346	Paul Clifford Smith	editor	San Francisco Chronicle	San Francisco	Calif.	Media, Information and Telecom	https://asiafoundation.org/people/paul-c-smith/	
347	Tom K. Smith	president	Boatmen's National Bank; [Under Secretary of the Treasury; Navy	St. Louis	Mo.	Banking and Finance	https://www.juniorachievement.org/documents/19193	
348	Brehon B. Somervell	president	Koppers Co.; [Army Services Force (1942-45)	Pittsburgh	Pa.	Military	https://en.wikipedia.org/wiki/Brehon_B._Somervell	
349	Brehon B. Somervell	president	Koppers Co.; [Army Services Force (1942-45)	Pittsburgh	Pa.	Mining	https://en.wikipedia.org/wiki/Brehon_B._Somervell	
350	J. P. Spang, Jr.	president	Gillette Safety Razor Co.	South Boston	Mass.	Consumer Goods	https://www.nytimes.com/1938/12/23/archives/spang-	
351	Charles E. Spencer, Jr.	president	First National Bank of Boston; [Federal Reserve Bank St. Louis (1945); Council on Foreign Relations (CFR)]	Boston	Mass.	Banking and Finance	https://fraser.stlouisfed.org/files/docs/publications/arfr	
352	Charles E. Spencer, Jr.	president	First National Bank of Boston; [Federal Reserve Bank St. Louis (1945); Council on Foreign Relations (CFR)]	Boston	Mass.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
353	Robert G. Sproul	president	University of California; [Federal Reserve New York chair; Council on Foreign Relations (CFR)]	Berkeley	Calif.	Education	https://en.wikipedia.org/wiki/Robert_Gordon_Sproul	
354	Robert G. Sproul	president	University of California; [Federal Reserve New York chair; Council on Foreign Relations (CFR)]	Berkeley	Calif.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	
355	J. H. Stackpole	chairman	Stackpole Carbon Co.	St. Mary's	Pa.	Mining	https://libraries.psu.edu/findingaids/1798.htm	
356	Meier Steinbrink	chairman	Anti-Defamation League; [New York Supreme Court Justice (1947)]	New York	N. Y.	Service Orgranization	https://www.jta.org/1947/05/22/archive/judge-meir-st	
357	Russell Stover	president	Russell Stover Candies	Kansas City	Mo.	Food and Beverage	https://en.wikipedia.org/wiki/Russell_Stover	
358	Arhur L. Strasser	chairman	Stein, Hall & Co.	New York	N. Y.	Shipping and Transporatation	https://law.justia.com/cases/federal/appellate-courts/F	
359	Roger W. Straus	chairman	American Smelting & Refining Co.; [Macy's owner]	New York	N. Y.	Steel and Metals	https://en.wikipedia.org/wiki/Roger_Williams_Straus_Jr	
360	Anna Lord Strauss	president	National League of Women Voters; [UN delegate (1951-52)]	Washington	D. C.	Service Orgranization	https://en.wikipedia.org/wiki/Anna_Lord_Strauss	
361	Arthur Hays Sulzberger	president	New York Times; [Pilgrims Society/MI6; Rockefeller Foundation trustee (1939-1957); Council on Foreign Relationship (CFR)]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Arthur_Hays_Sulzberger	
362	Arthur Hays Sulzberger	president	New York Times; [Pilgrims Society/MI6; Rockefeller Foundation trustee (1939-1957); Council on Foreign Relationship (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIM	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
363	Raymond Swing	radio commentator	[New York Evening News London Bureau (1930); Council for Democracy (1940) funded by Pilgrim Henry Luce; ABC, BBC, Blue Network; Council on Foreign Relations (CFR)]	Washington	D. C.	Media, Information and Telecom	https://en.wikipedia.org/wiki/Raymond_Gram_Swing	
364	Raymond Swing	radio commentator	[New York Evening News London Bureau (1930); Council for Democracy (1940) funded by Pilgrim Henry Luce; ABC, BBC, Blue Network; Council on Foreign Relations (CFR)]	Washington	D. C.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
365	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Electricity	https://en.wikipedia.org/wiki/Gerard_Swope	
366	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/Gerard_Swope	
367	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/Gerard_Swope	
368	Gerard Swope	honorary chairman	International General Electric Co.; [Assistant Secretary of the Treasury (1942)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
369	Charles J. Symington	chairman	Symington-Gould Co.	New York	N. Y.	Steel and Metals	https://www.nytimes.com/1978/07/29/archives/charle	
370	Charles J. Symington	chairman	Symington-Gould Co.	New York	N. Y.	Manufacturing	https://www.nytimes.com/1978/07/29/archives/charle	
371	Charles P. Taft	president	Federal Council of Churches of Christ in America; [State Department economic affairs director (WWII)]	Cincinnati	Ohio.	Faith	https://en.wikipedia.org/wiki/Charles_Phelps_Taft_II	
372	Mrs. Mamie K. Taylor	executive	Georgia Power	Atlanta	Ga.	Electricity	https://www.newspapers.com/clip/20004335/the-atlan	
373	Reese H. Taylor	president	Union Oil Co. of California	Los Angeles	Calif.	Petroleum	https://de.wikipedia.org/wiki/Reese_H._Taylor_Jr.	
374	Barent Ten Eyck	lawyer	[Dewey Rackets]	New York	N. Y.	Law and Courts	https://www.fbcoverup.com/docs/library/1969-01-24-B	
375	Ralph E. Thompson	president	Scott & Williams; [Gilbert Clock Corporation (1944)]	Boston	Mass.	Clothing	http://www.laconiahistorical.org/exhibits.htm	
376	Ralph E. Thompson	president	Scott & Williams; [Gilbert Clock Corporation (1944)]	Boston	Mass.	Manufacturing	http://www.laconiahistorical.org/exhibits.htm	
377	Channing H. Tobias	director	Phelps Stokes Fund; [UN alternative delegate (1951); NAACP chair (1953)]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/Channing_Heggie_Tobias	
378	Daniel J. Tobin	president	International Brotherhood of Teamsters	Indianapolis	Ind.	Labor Relations	https://en.wikipedia.org/wiki/Daniel_J._Tobin	
379	Niles Trammel	president	National Broadcasting Co.	New York	N. Y.	Media, Information and Telecom	https://babel.hathitrust.org/cgi/pt?id=uiug.3011206644	
380	Niles Trammel	president	National Broadcasting Co.	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
381	John Twohy II	president	Commonwealth Sand & Gravel Corp.	Norfolk	Va.	Mining	https://www.capitalconcreteinc.com/our-history	
382	Carl Van Doren	author		New York	N. Y.	Publishing	https://en.wikipedia.org/wiki/Carl_Van_Doren	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
383	R. B Von Kleinsmid	president	University of Southern California; [Human Betterment Association (eugenics social science) (1913-)]	Los Angeles	Calif.	Education	https://en.wikipedia.org/wiki/Rufus_B._von_KleinSmid	
384	Walter Wanger	president	Walter Wanger Productions	Culver City	Calif.	Movies	https://en.wikipedia.org/wiki/Walter_Wanger	
385	James P. Warburg	economist	[International Manhattan Bank president (1929-1931); Special Assistant to Coord. Of Information, William J. Donovan (1941); Overseas Branch Deputy Director of the War Office of Information (spying) (1942); Society for the Prevention of World War III (1947); Council on Foreign Relations (CFR) member]	New York	N. Y.	Banking and Finance	https://en.wikipedia.org/wiki/James_Warburg	
386	James P. Warburg	economist	[International Manhattan Bank president (1929-1931); Special Assistant to Coord. Of Information, William J. Donovan (1941); Overseas Branch Deputy Director of the War Office of Information (spying) (1942); Society for the Prevention of World War III (1947); Council on Foreign Relations (CFR) member]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
387	Robert R. Wason	president	Manning Maxwell & Moore. Inc.; [(National Association of Manufacturers president (1946).]	New York	N. Y.	Railroad	https://digitalarchives.library.newschool.edu/index.php	
388	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York, N. Y.		Media, Information and Telecom	https://en.wikipedia.org/wiki/Thomas_J._Watson	
389	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York, N. Y.		Pilgrims Society/MI6	https://www.fbcoverup.com	https://www.fbcoverup.com
390	Thomas J. Watson	president	International Business Machines Corp. [IBM; Carnegie Endowment for International Peace; Religious Education Foundation]	New York, N. Y.		Spy	https://en.wikipedia.org/wiki/Thomas_J._Watson	
391	Sumner Welles	former under secretary of state	Department of State; [Under Secretary of State (1937-1943); Council on Foreign Relations (CFR)]	Oxon Hill	Md.	Government	https://en.wikipedia.org/wiki/Sumner_Welles	
392	Sumner Welles	former under secretary of state	Department of State; [Under Secretary of State (1937-1943); Council on Foreign Relations (CFR)]	Oxon Hill	Md.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
393	H. B. [Herman B.] Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000); Council on Foreign Relations (CFR)]	Bloomington	Ind.	Education	https://en.wikipedia.org/wiki/Herman_B_Wells	
394	H. B. [Herman B.] Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000); Council on Foreign Relations (CFR)]	Bloomington	Ind.	Banking and Finance	https://en.wikipedia.org/wiki/Herman_B_Wells	
395	H. B. [Herman B.] Wells	president	Indiana University; [Indiana Commission for Indiana Financial Institutions director, secretary (1931); State Department Office of Foreign Economic Cooperation (1943-44); United Nations delegate (1957); Lily Endowment director (1972-2000); Council on Foreign Relations (CFR)]	Bloomington	Ind.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
396	Grover A. Whalen	chairman	Coty International Corp.	New York	N. Y.	Perfumes	https://en.wikipedia.org/wiki/Grover_Whalen	
397	Grover A. Whalen	chairman	Coty International Corp.	New York	N. Y.	Public Relations	https://en.wikipedia.org/wiki/Grover_Whalen	
398	Walter H. Wheeler, Jr.	president	Pitney-Bowes Postage Meter Co.	Stamford	Conn.	Shipping and Transporatation	http://www.toastedink.com/IBIS/timeline_test/index.ht	
399	Walter H. Wheeler,	president	Pitney-Bowes Postage Meter Co.	Stamford	Conn.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
400	Walter White	secretary	National Association for Advancement of Colored People [NAACP]	New York	N. Y. -	Service Orgranization	https://en.wikipedia.org/wiki/Walter_Francis_White	
401	Mrs. Norman De R. Whitehouse	president	Women's Action Committee for Lasting Peace; [Suffragist]	New York	N. Y.	Service Orgranization	http://www.nzdl.org/gsdlmod?e=extlink-00000-00---off	
402	A. F. Whitney	president	Brotherhood of Railroad Trainmen	Cleveland	Ohio.	Labor Relations	https://en.wikipedia.org/wiki/Alexander_F._Whitney	
403	John Hay Whitney	partner	J. H. Whitney & Co.; [Yale Scroll and Key; Council on Foreign Relations (CFR)]	New York	N. Y.	Government	https://en.wikipedia.org/wiki/John_Hay_Whitney	
404	John Hay Whitney	partner	J. H. Whitney & Co.; [Yale Scroll and Key; Council on Foreign Relations (CFR)]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
405	Lewis B. Williams	chairman	National City Bank of Cleveland	Cleveland	Ohio.	Banking and Finance	https://en.wikipedia.org/wiki/National_City_Corp.	
406	H. F. Willkie	vice president	Distillers Corp.-Seagram Ltd; [CIA Operations TICOM, MKUltra, Paperclip (1946-1951)]	Louisville	Ky.	Food and Beverage	https://www2.gwu.edu/~erpapers/myday/displaydoc.cf	
407	H. F. Willkie	vice president	Distillers Corp.-Seagram Ltd; [CIA Operations TICOM, MKUltra, Paperclip (1946-1951)]	Louisville	Ky.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	

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1	Full_Name	Position	Interlocking Organization	City	State	Industry_Segment	URL-1	URL-2
2	COMMITTEE FOR THE MARSHALL PLAN TO AID EUROPEAN RECOVERY - Background Profiles, formed Nov. 17, 1947							
3	(* .xlsx spreadsheet of this data attached to this PDF)							
408	Arthur L. Williston	engineer	[Civilian Selective Service propoment]	Dedham	Mass.	Consultant	https://babel.hathitrust.org/cgi/pt?id=uiug.3011211843	
409	John P. Wilson	lawyer		Chicago	Ill.	Law and Courts	https://chicagounbound.uchicago.edu/cgi/viewcontent.	
410	Charles Deere Wiman	president	[John] Deere & Co.	Moline	Ill.	Manufacturing	https://en.wikipedia.org/wiki/John_Deere	
411	David J. Winton	chairman	Winton Lumber Co.;[C.I.A.; War Production Board Pulp and Paper chief (1940-46)]	Minneapolis	Minn.	Timber	https://www.startribune.com/david-winton-a-philanthr	
412	Stephen S. Wise	president	[Zionist]; American Jewish Congress & World Jewish Congress	New York	N. Y.	Service Orgranization	https://www.worldjewishcongress.org/en/bio/rabbi-ste	
413	James H. Wolfe	judge	Supreme Court of Utah	Salt Lake City	Utah.	Law and Courts	https://prabook.com/web/james_h.wolfe/939887	
414	Matthew Woll	president	The Union Labor Life Insurance Co.	New York	N. Y.	Insurance	https://en.wikipedia.org/wiki/Ullico	
415	Wilson W. Wyatt	former national housing administrator	Federal Housing Administration	Louisville	Ky.	Government	https://en.wikipedia.org/wiki/Federal_Housing_Adminis	
416	Howard I. Young	president	American Zinc, Lead & Smelting Co.	St. Louis	Mo.	Mining	https://collections.shsmo.org/manuscripts/rolla/r0010	
417	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Media, Information and Telecom	https://en.wikipedia.org/wiki/General_Electric	
418	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Manufacturing	https://en.wikipedia.org/wiki/General_Electric	
419	Owen D. Young	honorary chairman	General Electric Co.; [General Education Fund; Carnegie Corporation]	New York	N. Y.	Pilgrims Society/MI6	https://www.fbcoverup.com https://www.fbcoverup.com	
420	Darryl Zanuck	vice president	Twentieth Century-Fox Film Corp.; [Council on Foreign Relations CFR]	Beverly Hills	Calif.	Movies	https://en.wikipedia.org/wiki/Darryl_F._Zanuck	
421	Darryl Zanuck	vice president	Twentieth Century-Fox Film Corp.; [Council on Foreign Relations CFR]	Beverly Hills	Calif.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/1938-01-01-C	
422	Max Zaritsky	president	Millinery Workers Union	New York	N. Y.	Labor Relations	https://www.encyclopedia.com/religion/encyclopedias-	
423	James D. Zellerbach	president	Crown Zellerbach Corp.	San Francisco	Calif.	Paper	https://en.wikipedia.org/wiki/Crown_Zellerbach	
424	James D. Zellerbach	president	Crown Zellerbach Corp.	San Francisco	Calif.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	
425	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Spy	https://en.wikipedia.org/wiki/United_Fruit_Company	
426	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Food and Beverage	https://en.wikipedia.org/wiki/United_Fruit_Company	
427	Samuel Zemurray	president	United Fruit Co.	New Orleans	La.	Pilgrims Society/MI6	https://www.fbcoverup.com/docs/library/2017-PILGRIN	

FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM 689

That in aiding nations who seek reconstruction in cooperation with each other and with us, we should found our assistance on the basic principles of human dignity and on a wise understanding of national differences, and should not attempt to impose our own particular ways of working toward the common end.

That in carrying out our aid program we should bear constantly in mind that our goal is the establishment of a world where stable economic conditions will allow peace and prosperity to flourish.

That in this joint task of European reconstruction the fullest feasible use should be made of the United Nations and its associated agencies.

And the committee also believes that to accept these principles is not enough. We, here in America, must also work for our beliefs. A committee on paper is a mere exercise; a committee in action can be a national force.

The committee already has begun to work. The members of the national council throughout the country are lending their support, and with the executive committee, whose chairman is Robert P. Patterson, we are engaged in presenting the issues to the American people so that they may understand the questions and provide their answers to the challenge.

The committee is distributing printed material, arranging for speakers, and working with other existing organizations for an increasing attention to the Marshall plan and support of its legitimate objectives. A petition to the Congress is being circulated calling for legislation to provide a sound and adequate program, in the light of Secretary Marshall's proposal, to aid European recovery.

But even this is not enough. Each of the members of the committee will also have to stir the minds of people in his own community and work for the achievement of an understanding deep enough to give the Marshall plan so firm a support that we will all "Think of our prosperity, our policy and our first principles as indivisibly connected with the facts of life everywhere."

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Samuel Zemurray, president, United Fruit Co., New Orleans, La.

Mr. ACHESON. That is significant because it shows the profound conviction of the great majority of Americans that American aid for European recovery is necessary. American aid is necessary not as an instinctive response, or not merely as an instinctive response to suffering abroad; it is necessary because our life and the peace and freedom on which our life depends are intimately interwoven with European recovery.

In the world which confronts us in 1948, the European recovery program is the front line of American security. When I was a boy my elders used to say the Navy was our first line of defense. We have learned in the last quarter century that vital as is the role of our military establishments, or of international military forces, our security and freedom depend in the first instance upon the actions of other nations and other peoples. These actions may gravely prejudice our security or greatly strengthen it. These actions are often forced by conditions largely or entirely beyond the control of the nations and people who take them—such as the ability to produce enough to live on. The course which the people of western Europe must take in the next 4 years is the most important decision affecting our national safety which is still open in the world today. The elemental necessity of the situation dictates that it should be a course which both they and we want.

They and we want them independent of outside dictation and of inside dictatorship, self-supporting and healthy in their individual and national lives. Our own safety is immeasurably increased if this is so. It is immeasurably weakened if any of them are weakened and

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is so. It is immeasurably weakened if any of them are weakened and fall by internal action or external pressure, or both, into the closed police, military and economic system which already stretches from the Elbe to the Pacific. It can happen. It has happened to others.

At the end of the war we thought that everyone believed that enduring peace and economic recovery from the war was most assured by political settlement and economic programs which were firmly founded on agreement between the great powers. The United Nations would, it was planned, go forward from this start on the basis of principle and organization which would bring to the settlement of international questions the conscience of mankind and the justice of laws and procedures which dealt equally with the strong and the weak.

It is now plain that the Soviet Union does not intend to join in the task of political settlement or economic recovery on any basis which the other powers, or any nation wishing to maintain its own integrity, can accept. On the contrary the Soviet Union is doing its utmost to prevent recovery in Europe. The years of delay and obstruction have

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UNITED STATES FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM

HEARINGS

BEFORE THE

COMMITTEE ON FOREIGN AFFAIRS

HOUSE OF REPRESENTATIVES

EIGHTIETH CONGRESS

FIRST AND SECOND SESSIONS

ON

UNITED STATES FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM, THE FIRST STEP BEING CONSIDERATION OF PROPOSALS FOR A PART 1

DECEMBER 17, 1947; JANUARY 12, 13, 14, 15, 20,
21, 22, 27, 28, 29, FEBRUARY 3, 4, 5, 10, 11, 12, 1948

Printed for the use of the Committee on Foreign Affairs

UNITES STATES

GOVERNMENT PRINTING OFFICE [GPO]

WASHINGTON : 1948

JC 1405, A2, 1948A

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BOYD CRAWFORD, Administrative Officer

Full HOUSE HEARING RECORD (1,268 pgs.)

H.R. 480, H.R. 4579, Pt. 1. (Dec. 17, 1947). U.S. Foreign Policy For A Post-War Recovery Program, or The first step being consideration of proposals for a European Recovery Program, Hearings, Committee on Foreign Affairs, Dec. 17, 1947 to Feb. 12, 1948, 1268 pgs. U.S. House, 80th Congress, 1st and 2nd Sessions. GPO.

[https://www.fbcoverup.com/docs/library/1947-12-17-HR-4840-HR-4579-Eaton-Comm-Pt-1-\(Dec-17-1947-to-Feb-12-1948\)-US-Frgn-Plcy-For-A-Post-War-Rcvry-Prog-Marshall-Plan-House-Frgn-Affrs-Comm-80th-Cong-1st-and-2nd-Sess-GPO-began-Dec-17-1947.pdf](https://www.fbcoverup.com/docs/library/1947-12-17-HR-4840-HR-4579-Eaton-Comm-Pt-1-(Dec-17-1947-to-Feb-12-1948)-US-Frgn-Plcy-For-A-Post-War-Rcvry-Prog-Marshall-Plan-House-Frgn-Affrs-Comm-80th-Cong-1st-and-2nd-Sess-GPO-began-Dec-17-1947.pdf)

DEAN ACHESON STATEMENT AND TESTOMONY (pp. 687-744)

Statement of Hon. Dean Acheson, Member of the Executive Committee, Committee for the Marshall Plan

DEAN ACHESON TESTIMONY. (Dec. 17, 1947). H.R. 480, H.R. 4579, Pt. 1, U.S. Foreign Policy For A Post-War Recovery Program, or The first step being consideration of proposals for a European Recovery Program, Hearings, Committee on Foreign Affairs, Dec. 17, 1947 to Feb. 12, 1948, 1268 pgs, pp. 687-744. U.S. House, 80th Congress, 1st and 2nd Sessions. GPO.

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UNITED STATES FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM

HEARINGS

BEFORE THE

COMMITTEE ON FOREIGN AFFAIRS

HOUSE OF REPRESENTATIVES

EIGHTIETH CONGRESS

FIRST AND SECOND SESSIONS

ON

UNITED STATES FOREIGN POLICY FOR A
POST-WAR RECOVERY PROGRAM, THE FIRST
STEP BEING CONSIDERATION OF PROPOSALS
FOR A EUROPEAN RECOVERY PROGRAM,
INCLUDING H. R. 4840, H. R. 4579, AND
SIMILAR MEASURES

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PART 1.

DECEMBER 17, 1947; JANUARY 12, 13, 14, 15, 20, 21, 22, 27, 28, 29, FEBRUARY 3, 4, 5, 10, 11, 12, 1948

Printed for the use of the Committee on Foreign Affairs



UNITED STATES
GOVERNMENT PRINTING OFFICE
WASHINGTON : 1948

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**UNITED STATES FOREIGN POLICY FOR A POST-WAR
RECOVERY PROGRAM**

WEDNESDAY, DECEMBER 17, 1947

HOUSE OF REPRESENTATIVES,
COMMITTEE ON FOREIGN AFFAIRS,
Washington, D. C.

The committee met at 10 a. m., Hon. Charles A. Eaton (chairman) presiding.

Chairman EATON. The meeting will come to order.

We have as our first witness this morning Mr. Herter, who is the author of H. R. 4579. We will ask Mr. Herter to make a statement. (H. R. 4579 is as follows:)

[H. R. 4579, 80th Cong., 1st sess.]

WILLIAM Y. ELLIOTT, *Staff Director*
BOYD CRAWFORD, *Administrative Officer*

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(5) The adoption by recipient countries of fiscal, financial, and monetary programs designed to arrest inflation, to correct existing monetary weaknesses, to accomplish stabilization of exchanges, and generally to restore confidence in their currencies.

(6) The dissemination by recipient countries of full and continuous publicity regarding the purpose, source, character, and amounts of aid furnished by the United States, where such aid is not on the basis of commercial loans or normal commercial transactions.

(b) All agencies of the United States participating in the United States program of foreign aid (including United States representatives on international organizations) shall, in the exercise of their respective functions in this regard, be guided by the objectives set forth in this section.

FOREIGN AID COUNCIL

Sec. 11. (a) In order that facilities may exist to promote the maximum coordination possible in formulating, within the limits of available funds and subject to this Act, and in carrying out the foreign-aid programs of the United States by the various agencies of the United States participating in such programs, there is hereby created an interagency council to be known as the Foreign Aid Council (hereinafter called the "Council"), which shall consist of the Secretary of State (who shall be chairman), the Secretary of the Treasury, the Secretary of National Defense, the Secretary of Agriculture, the Secretary of Commerce, the directors of the Emergency Foreign Reconstruction Authority (hereinafter provided for), and the Chairman of the Board of Directors of the Export-Import Bank of Washington.

(b) The Council shall from time to time (1) advise and consult with the President with respect to the establishment by him, within the limits of available funds and subject to this Act, of the programs of United States aid to foreign countries, and (2) advise and consult with the President in connection therewith.

A BILL To provide means for financing United States programs of foreign aid and to create agencies to carry out such programs

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That this Act may be cited as the "Emergency Foreign Reconstruction Act, 1948".

PART I—GENERAL PROGRAM

OBJECTIVES

SEC. 10. (a) It is essential to the future security and well-being of the United States that foreign countries which are themselves striving to rehabilitate and reconstruct their war-devastated economies but need assistance to achieve success in their efforts, be extended such assistance. It is the policy of the United States to act effectively in this regard under programs designed to achieve the following objectives without causing undue strain to the economy of the United States:

(1) Continuous application on the part of recipient countries, individually and jointly, of vigorous efforts directed to increasing the production of food and materials needed to meet not only their own essential internal needs but the needs of other countries as well, so that their deficits in essential commodities, articles, and materials will progressively decrease and their requirements from abroad be limited to a minimum consistent with sound economic balance.

(2) Continuous mutual help and cooperation among recipient countries directed to facilitating the economic interchange of goods and services among themselves, providing effective distribution and use of their own resources as well as of the resources received from abroad, and working toward the elimination of exchange controls, quota restrictions, and other obstacles to trade.

(3) The recognition by countries, other than the United States, which are in a position to supplement a program of aid, have the same incentive as the United States to do so, and enjoy access to United States supplies, of the desirability of cooperating in such program, each in relation to its ability to do so.

(4) Encouragement of private initiative to assume, as conditions permit, the emergency activities which have devolved on governments as a result of the economic devastation caused by the war.

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FOREIGN POLICY FOR A POST-WAR RECOVERY PROGRAM 3

(2) subject to section 23, to determine in what form payment shall be made by any foreign country on account of such commodities, articles, machinery, or equipment made available by the Authority to such country;

(3) to purchase such commodities, articles, machinery, and equipment without regard to section 3709 of the Revised Statutes or other provisions of law relating to purchases by the United States;

(4) to make contracts and acquire and dispose of property in its own name;

(5) to engage in foreign exchange transactions;

(6) to adopt, alter, and use a corporate seal, which shall be judicially noticed;

(7) to sue and be sued, and to complain and defend, in its own name in any court of competent jurisdiction in the United States or in any Territory or possession thereof;

(8) to employ and fix the compensation of such personnel as it deems necessary to further such purposes and objects and to dismiss any of such personnel at pleasure, without regard to laws relating to the employment and compensation of officers and employees of the United States, except that so far as practicable clerical and stenographic personnel shall be employed from lists of eligibles furnished by the Civil Service Commission and the compensation of such personnel fixed in accordance with the applicable

and policies in connection therewith, and (c) advise and consult with its executive director (hereinafter provided for) regarding the execution of such programs and policies. The Council shall meet at least once in every calendar month.

(c) The chairman of the board of directors of the Emergency Foreign Reconstruction Authority (hereinafter provided for) shall be ex officio the executive director of the Council. As such he shall have the responsibility of (1) examining all of the various needs of foreign countries in connection with the rehabilitation and reconstruction of their war-devastated economies, (2) formulating for the consideration of the Council proposed programs of United States aid to such countries and proposed policies in connection therewith, and (3) providing for the efficient execution of any programs of foreign aid and policies in connection therewith by issuing, with the approval of the President and after advising and consulting with the Council, directives to the various departments and agencies participating in such programs. Every department or agency to which any such directive is issued shall, within the limits of the powers granted it by law, forthwith comply therewith.

(d) The Emergency Foreign Reconstruction Authority shall furnish the Council with a staff to assist the Council in the performance of its functions.

PART II—EMERGENCY BASIC REQUIREMENTS ASSISTANCE

EMERGENCY FOREIGN RECONSTRUCTION AUTHORITY

SEC. 20. (a) There is hereby created, as an independent agency of the United States, a corporation to be known as the Emergency Foreign Reconstruction Authority (hereinafter called the "Authority").

(b) The purposes and objects of the Authority shall be to assist the Foreign Aid Council and its executive director in the performance of their respective functions under selection 10; to meet the emergency needs of foreign countries for food, fuel, and fertilizer required to enable them to achieve success in their efforts to rehabilitate and reconstruct their war-devastated economies; and to make available to such countries limited categories of consumer goods (other than food, fuel, and fertilizer) that will provide incentives to production and distribution therein, and limited quantities of agricultural, mining, and other productive machinery and equipment that is urgently required therein, where, in either case, such countries are unable to finance immediately the purchase of such goods, machinery, or equipment. In connection with and in furtherance of such purposes and objects, the Authority shall have the power—

(1) to determine, prescribe, and conclude the arrangements under which such commodities, articles, machinery, and equipment will be made available to any foreign country;

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(b) The Chairman of the Board shall be the executive head of the Authority and executive director of the Foreign Aid Council.

(c) The Board shall have power to prescribe, amend, and repeal bylaws, rules, and regulations (1) governing the manner in which the business of the Authority shall be conducted and its powers exercised, (2) defining the functions and duties and prescribing the compensation of the officers of the Authority, and (3) determining and prescribing the manner in which obligations of the Authority shall be incurred and its expenditures allowed and paid. The Board may require bonds of any officer of the Authority (other than the Chairman) and fix the penalties thereof, and may dismiss any officer or employee of the Authority (other than the Chairman) at pleasure.

(d) The officers of the Authority shall consist of the Chairman of the Board, not more than two vice presidents, a treasurer, a secretary, and such special officers and representatives as the Board may prescribe. The officers (other than the Chairman) shall be appointed by the Board.

CAPITAL OF AUTHORITY

SEC. 22. (a) The Authority shall have a capital stock of \$500,000,000 subscribed by the United States. Payment for such capital stock shall be made by the Secretary of the Treasury at the call of the Board, and for this purpose the

compensation schedules in the Classification Act of 1923, as amended; and to contract for services;

(9) to create subsidiary corporations under the laws of foreign countries, where it is necessary or appropriate for the Authority to exercise its powers in foreign countries through subsidiary corporations created under the laws thereof; and

(10) generally to do all things necessary to the achievement of such purposes and objects, and the specification of particular powers in the foregoing paragraphs shall not in any manner limit the generality of the powers granted in this paragraph.

(c) The Authority shall not have any power to make loans payable in United States currency.

(d) The Authority shall have succession until January 1, 1954, whereupon all of its assets and liabilities shall vest in the Export-Import Bank of Washington, as liquidating agent, whose duty it shall be to wind up the affairs of the Authority as rapidly as possible consistently with orderly liquidation.

(e) The Authority shall be entitled to the free use of the United States mails in the same manner as the executive departments of the Government.

(f) Neither the Authority nor any of its functions, powers, or duties shall be transferred to or consolidated with any other department, agency, or corporation of the Government unless Congress shall hereafter otherwise by law provide.

(g) The Authority shall be subject to the Government Corporation Control Act to the same extent as wholly owned Government corporations listed in section 101 of that Act.

(h) The Authority is authorized to utilize the services, facilities, and personnel of any department or agency of the Government, with the consent of the head of such department or agency, and to reimburse the appropriations of such department or agency therefor.

(i) The Authority shall make a report of all its activities to the President once every three months (which shall include reports of the administration of local reconstruction funds provided for in section 24), and all such reports shall be submitted by the President to Congress.

MANAGEMENT OF AUTHORITY

Sec. 21. (a) The powers of the Authority shall be exercised by the Chairman of the board of directors of the Authority (who shall be a full-time officer of the Authority) under the direction of a board of directors (hereinafter called the "Board") consisting of the Chairman and seven other members, appointed by the President by and with the advice and consent of the Senate. All of the members shall be members of one or the other of the two major political parties, and not more than four shall be members of the same political party. Each member of the Board who is not also an officer of the Authority shall receive from the Authority a per diem of \$100 for each day during which he is in attendance at meetings of the Board. Vacancies in the Board shall be filled according to the manner in which the member causing such vacancy was appointed. Five members of the Board shall constitute a quorum for the transaction of business of the Board.

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respect then the exchange value shall be that currently fixed by the International Monetary Fund. So far as practicable, the consideration to be received shall include the furnishing to the United States, or agreeing to produce for the United States, for stockpiling purposes, strategic minerals that are produced, or whose production can be developed, in the recipient country (including its colonies and possessions).

USE OF FOREIGN CURRENCIES RECEIVED

Sec. 24. (a) The foreign currencies of the respective countries receiving aid from the Authority shall be used as local reconstruction funds in those countries as hereinafter provided.

(b) Each local reconstruction fund (which shall include the initial principal

the Secretary of the Treasury at the call of the Board, and for this purpose the Secretary of the Treasury is authorized to use as a public debt transaction the proceeds of any securities hereafter issued under the Second Liberty Bond Act, as amended, and the purposes for which securities may be issued under that Act are extended to include such purposes. Certificates evidencing stock ownership of the United States shall be issued by the Authority to the Secretary of the Treasury.

(b) The Authority is authorized to issue from time to time for purchase by the Secretary of the Treasury non-interest-bearing notes maturing not later than the date on which the Authority ceases to have succession; but the aggregate amount of such notes outstanding at any one time shall not exceed — times the authorized capital stock of the Authority. The Secretary of the Treasury is authorized and directed to purchase any notes of the Authority issued hereunder and for such purpose the Secretary of the Treasury is authorized to use as a public debt transaction the proceeds of any securities hereafter issued under the Second Liberty Bond Act, as amended, and the purposes for which securities may be issued under that Act are extended to include such purpose. There are authorized to be appropriated to the Authority from time to time sums to enable the Authority to retire notes issued by it hereunder.

(c) As of the 31st of December in each year and as soon as possible thereafter, an appraisal of all the assets and liabilities of the Authority shall be made by the Secretary of the Treasury for the purpose of determining its net worth. The value of assets shall, insofar as possible, be determined on the basis of market value at the time of appraisal, except that foreign currencies received in payment for commodities shall be assigned only a nominal value. A report of any such appraisal shall be submitted to the President as soon as possible after it has been made, and by him submitted to Congress.

PAYMENT FOR COMMODITIES FURNISHED TO FOREIGN COUNTRIES

Sec. 23. (a) The arrangements between the Authority and any foreign country for furnishing commodities, articles, machinery, and equipment described in section 20 (b) to such country shall provide for payment of full consideration therefor. The character of the consideration shall be that which the Authority deems to be the best obtainable in the light of the economic situation of the foreign country concerned, the relationship of the goods being furnished to the over-all plan of reconstruction and rehabilitation, and the objectives set forth in section 10 of this Act.

(b) To the extent that the Authority determines that securing consideration in United States currency, or in obligations payable in United States currency, is not feasible in the light of the factors set forth in subsection (a), the Authority may accept (1) local currency of the foreign country, (2) currencies of foreign countries other than the recipient country, (3) other consideration that has or will have a readily determinable market value, or (4) any combination of the foregoing, but consideration in the form of currencies of foreign countries other than the recipient country may not exceed 25 per centum of the value of the total consideration received. The exchange value of any foreign currency received shall be fixed in the arrangements concluded, but if agreement cannot be reached in this

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aiding in financing purchases by such countries of needed articles and commodities of a character normally financed by short term or intermediate credit."

EXTENSION OF POWER OF ALLOCATION UNDER SECOND WAR POWERS ACT, 1942

Sec. 31. Subsections (b) and (c) of section 1501 of the Second War Powers Act, 1942, as amended, are amended by striking out "February 29, 1942," in each of such subsections and inserting in lieu thereof "June 30, 1949".

EXPORT CONTROLS AND ALLOCATIONS

Sec. 32. (a) Section 6 (d) of the Act of July 2, 1940, entitled "An Act to expedite

sum, and any income therefrom and increment therein) shall, subject to the provisions of this section, be administered in such manner as may be prescribed in the arrangements concluded by the Authority with the recipient country in question. The expense of administering the fund may be paid from the fund. In concluding arrangements with the various recipient countries, the Authority shall endeavor to secure the inclusion of provisions to the effect that all disputes in respect of the use or administration of local reconstruction funds shall be submitted forthwith for final determination to a designated international agency or arbitral tribunal.

(c) Each local reconstruction fund shall be administered and utilized for the purpose of contributing to the rapid recovery of economic stability in the foreign country concerned and of developing new sources of wealth therein. To the extent necessary to achieve this purpose each such fund may be used—

(1) to purchase and sell securities, and otherwise to invest in enterprises and projects which will contribute to such recovery or develop new sources of wealth;

(2) to purchase in such country, at the request of the Secretary of National Defense, strategic and critical materials for stockpiling in the United States, and to develop natural resources for future stockpiling;

(3) to promote enterprises of mutual interest to the United States and such foreign country; and

(4) To aid in furnishing technical assistance to such foreign country to further its reconstruction efforts.

(d) The powers in respect of the administration and use of any local reconstruction fund in any foreign country shall be subject to the following limitations:

(1) Such powers shall be exercised so far as practicable to avoid exercising control over the management or operation of any enterprise or project in which sums in such fund may be invested.

(2) Such powers shall not be exercised so as to permit, without the approval of the International Monetary Fund, the exchange, directly or indirectly, of sums in the fund for United States currency or the currency of any other country that can be freely exchanged in world markets.

(3) Such powers shall not be exercised in a manner that will impair the monetary or fiscal policy of the recipient country.

(e) The Authority may authorize the sale for United States currency, at the original value or at a discount, in the discretion of the Authority, of all or any part of any local reconstruction fund either to the government of the foreign country in which it is being administered or to any person approved by the government of such country; and any foreign country in which such a fund is being administered shall at all times have the right to purchase all or any part of such fund in United States currency at such original value.

PART III—AMENDMENTS TO EXISTING LAWS

AMENDMENT OF EXPORT-IMPORT BANK ACT OF 1945

SEC. 30. (a) Section 4 of the Export-Import Bank Act of 1945 is amended—

(1) by striking out "\$1,000,000,000" and inserting in lieu thereof "\$"; and

(2) by striking out "\$825,000,000".

(b) The second sentence of section 2 (a) of the Export-Import Bank Act of 1945 is amended to read as follows: "The objects and purposes of the bank shall be (1) to aid in the financing and to facilitate exports and imports and the exchange of commodities between the United States or any of its Territories or insular possessions and any foreign country or the agencies or nationals thereof, and (2) to facilitate United States programs of aid to foreign countries in connection with the rehabilitation and reconstruction of their war-devastated economies by

the strengthening of the national defense", as amended, is amended by striking out "February 29, 1948" and inserting in lieu thereof "June 30, 1949".

(b) The powers, functions, and duties of the Secretary of Commerce under section 6 of the Second Decontrol Act of 1947 are hereby transferred to the Executive Director of the Foreign Aid Council. Such transfer shall take effect sixty days after the date on which the Chairman of the Board of Directors of the Emergency Foreign Reconstruction Authority first appointed under this Act qualifies and takes office.

Mr. JARMAN. Mr. Chairman, this is an all-important matter, a matter pertaining to which, as I understand it, the President will send a message to the Congress today or tomorrow.

I do not believe, in the first place, as I indicated by my vote, that such a matter should be taken up at the shank of the session when everybody is in a hurry to go home; further, I do not believe that such an important matter should be taken up without a quorum, and, therefore, I make the point of order that a quorum is not present.

Mr. VOYTS. Mr. Chairman, there are two actions that the committee can take. One is to adjourn and the other is to send the sergeant at arms for the absent members.

I ask the chairman to send the sergeant at arms for the absent members.

Mr. MUNDT. I second the motion, Mr. Chairman. This is a very important matter. We have dilly-dallied long enough.

Mr. JARMAN. I would suggest that is too important to dilly-dally on at this stage of the game, after you have tweedledeed and tweedledummed for 2 or 3 weeks on another matter.

Chairman EATON. If Mr. Crawford will act as the sergeant at arms we will ask him to go for the absent members.

I may say to our distinguished witness this morning that this committee has been under terrific and continuous strain for 36 days without a let-up. We are tired. I imagine that is why some of the members are not here this morning.

Mr. JARMAN. I thoroughly agree with the chairman and I want the witness to understand that the absence of the members and my point of order is not the least bit personal to him.

We will adjourn tomorrow or the next day and I don't think this is the time to take up such an important matter.

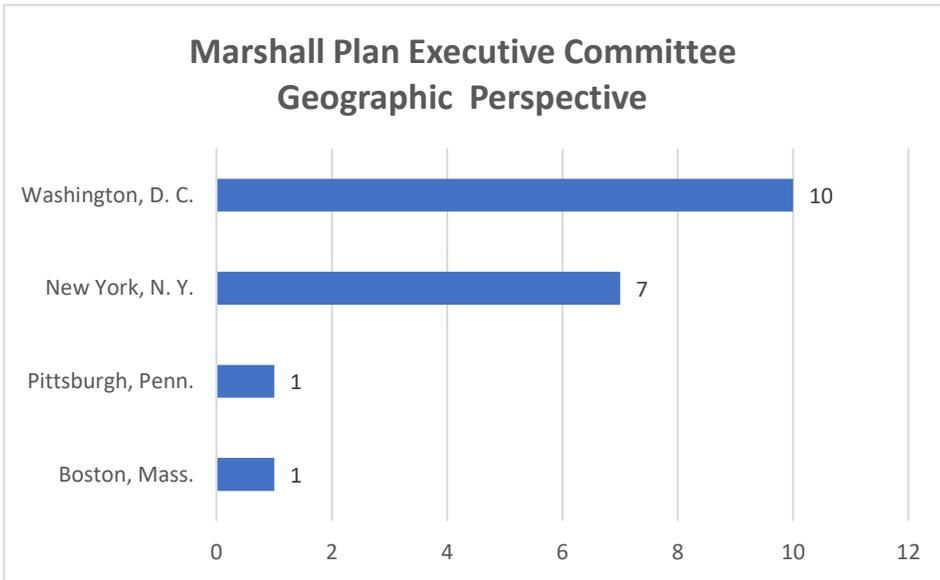
Chairman EATON. Off the record.

(Discussion off the record.)

Chairman EATON. The committee will be in order. A quorum is present.

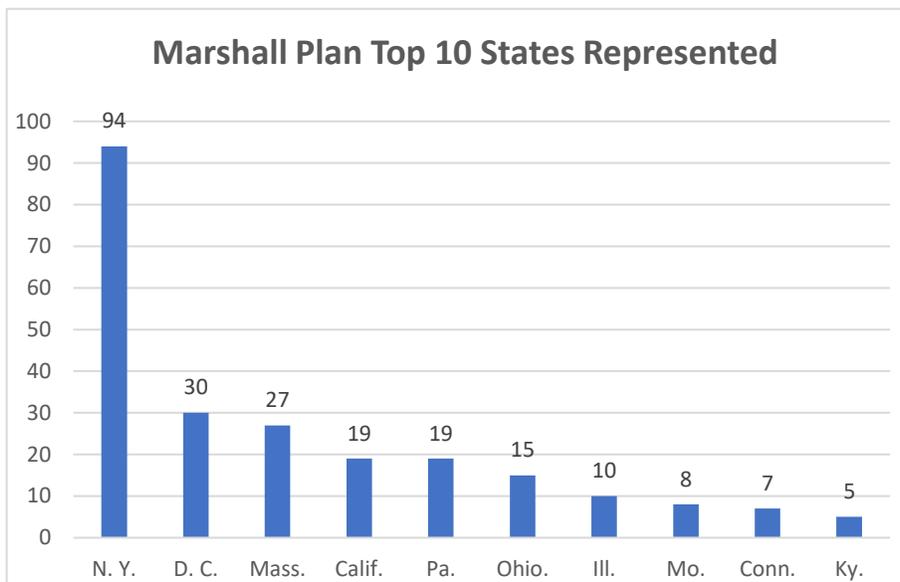
Our first witness is the distinguished member of the House, Mr. Herter, who will address us on the subject of H. R. 4579.

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Pittsburgh, Penn.	1	5%
New York, N. Y.	7	37%
Washington, D. C.	10	53%



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Wis.	2	1%
Miss.	1	0%
Okla.	1	0%
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	292	100%



Industry_Segment	Count	%
	347	
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Batteries	1	0%
Consultant	1	0%
Consumer Goods	1	0%
Economist	1	0%
Electronics	1	0%
Healthcare	1	0%
Perfume	1	0%
Public Relations	1	0%
Rubber	1	0%
United Nations	1	0%
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