

Mandatory Input*

Auto-calculation*

Please ensure that any automatic calculations are inline with the desired bid value

Project Budget Ke	y Information
Supplier	TorchlightGroup Limited
Project name	Lebanon British Supoort Police Programme
ITT number	3093
Project start date	August 2019
Project end date	March 2022
Prepared by	Ian Whilock

Project Outputs				
Output	Output Description	Staff Cost	Operational Cost	Total Cost
Total Contract Value		9,788,560	3,898,307	13,686,867
All	Programmme Support Costs	0	1,310,632	1,310,632
1	Inception report	217,565	86,875	304,440
2	Deeper, More Sustainable Community	1,149,013	400,000	1,549,013
3	Stronger Police Delivery	2,576,393	1,200,000	3,776,393
4	Management Systems Development	2,090,727	0	2,090,727
5	Accountability	893,588	120,000	1,013,588
6	Stakeholder & Programme Mgmt	1,717,215	0	1,717,215
7	MEAL, Gender, Disability & Research	1,144,060	780,800	1,924,860
8	0	0	0	0
9	0	0	0	0
10	0	0	0	0
11	0	0	0	0
12	0	0	0	0
13	0	0	0	0
14	0	0	0	0
15	0	0	0	0
16	0	0	0	0
17	0	0	0	0
18	0	0	0	0
19	0	0	0	0
20	0	0	0	0
21	0	0	0	0
22	0	0	0	0
23	0	0	0	0

Financial Totals			
Year	Staff Cost	Operational Cost	Total Cost
Year 1	2,504,080	1,194,483	3,698,563
Year 2	4,074,720	1,421,276	5,495,996
Year 3	3,209,760	1,282,548	4,492,308
Year 4	0	0	0
Total Contract Value	9,788,560	3,898,307	13,686,867

Consortia Partner / Subcontractor Split	Organisation Name	Tier (if applicable) - Tier 1 or Tier 2 Only	Total cost
Total Contract Value		Her 1 or Her 2 Only	13,686,867
Lead Supplier	TorchlightGroup Limited	-	10,219,152
Consortia Partner / Subcontractor One	First Call Partners		2,845,980
Consortia Partner / Subcontractor Two	B&S		621,735
Consortia Partner / Subcontractor Three			0
Consortia Partner / Subcontractor Four			0
Consortia Partner / Subcontractor Five			0
Consortia Partner / Subcontractor Six			0
Consortia Partner / Subcontractor Seven			0
Consortia Partner / Subcontractor Eight			0
Consortia Partner / Subcontractor Nine			0
Consortia Partner / Subcontractor Ten			0
Consortia Partner / Subcontractor Eleven			0
Consortia Partner / Subcontractor Twelve			0
Consortia Partner / Subcontractor Thirteen			0
Consortia Partner / Subcontractor Fourteen			0
Consortia Partner / Subcontractor Fifteen			0
Consortia Partner / Subcontractor			0
Sixteen Consortia Partner / Subcontractor			0
Seventeen Consortia Partner / Subcontractor			0
Eighteen Consortia Partner / Subcontractor			0
Nineteen Consortia Partner / Subcontractor			0
Twenty			U

All costs stated in GBP

Phase Totals			
Phase	Staff Cost	Operational Cost	Total Cost
Inception	257,345	86,875	344,220
Implementation	9,531,215	3,811,432	13,342,647
Exit	0	0	0
Total Contract Value	9,788,560	3,898,307	13,686,867

Daily Rate Fee		
Total Staff Costs (Fees)	Total Project Days	Average Daily Rate Fee
9,788,560	16,071	609

Commercial Evaluatio	n	
Evaluaton	Weighting	Criteria / Calculation
Total Contract Value VfM Staffing Rates - Total Average Dailv Rates Financial methodology and planning	150 75 75	Please see Attachment 1 (Instructions and Evaluation Criteria) of the Invitation to Tender Please see Attachment 1 (Instructions and Evaluation Criteria) of the Invitation to Tender Please see Attachment 1 (Instructions and Evaluation Criteria) of the Invitation to Tender
Total	300	

Price Schedule Instructions

Tab	Field	Instructions	Examples
		Projects delivered overseas outside of the EEC are not subject to VAT as the service is provided outside the scope of UK and EC VAT.	
		Supply to the FCO is B2B (Business to Business), this is accepted by HMR&C (FCO is VAT registered). Public Notice 741A "Place of Supply of Services" applies (Link to 741A - https://www.gov.uk/guidance/vat-place-of-supply-of-services-notice-741a)	
General	General	- Para 2.1 establishes an outside the Scope of UK and EC VAT for a supply of services that is made outside the EC - Para 3.6.1 Recipient with more than one establishment – An embassy is such an establishment.	N/A
		On this basis of the above, generally supply is outside the scope of UK and EC VAT as services are enjoyed outside UK/EC.	
		The above is unchanged by who administers the invoices and navments etc. All costs within the budget must be in GBP. Beneficiaries operating in another currency must convert to GBP and the source and value of any exchange rates used should	
General	General	be referenced in the budget. Ineligible costs (applicable to all budget categories):	N/A
General	General	- Lobbying UK government, i.e. activities which aim to influence or attempt to influence Parliament, UK government or political activity, or UK legislative or regulatory action - Input VAT reclaimable by the Contractor from HMRC - Activities which may lead to civil unrest; - Activities which discriminate against any group on the basis of age, gender reassignment, disability, race, colour, ethnicity, sex and sexual orientation, pregnancy and maternity, religion or belief - Interest payments or service charge payments for finance leases - Gifts - Statutory fines, criminal fines or penalties - Payments for works or activities that are fully funded by other sources whether in cash or in kind, for example if premises are provided free of charge, the FCO will not contribute to a notional rent - Activities in breach of EU legislation on State Aid - Bad debts to related parties - Payments for unfair dismissal or other compensation - Replacement or refund of any funds lost to fraud, corruption, bribery, theft, terrorist financing or other misuse of funds - The cost of any import, customs duties or any other taxes or similar charges applied by local Governments or by any local public authority - Fundraising (with the exception of any agreed allocated costs not attributable to the project (Non-project attributable costs - NPAC) - Inflation or foreign exchange rate fluctuations - Depreciation (with the exception of any agreed allocated NPAC costs) - Debt repayment - Costs associated with preparing bid prior to a formal agreement being executed	N/A
		- Costs incurred prior to a formal agreement being executed	
General	General	The Authority reserves to the right to invalidate offers if Daily Rates or tenders are deemed to be nominal or abnormally low.	
Staff Costs	Year	Applicable Financial Year (the FCO Financial Year is 1 April - 31 March)	1
	Project Stage	Please enter project stage under which the individual input is allocated (i.e. Inception, Implementation or Exit)	Inception
	Output	Number Output identified in the "Output.Activity" tab	1
Staff Costs	Activity	Number Activity identified in the "Output.Activity" tab in relation to each Output	1
	Band / Job Family / Job Role	Band 1: Project Director, Partners and Senior Consultants with extensive (indicative guide of 8yr+) high-level international experience in their sector, including considerable experience of managing consulting teams. Accountable for overall quality of deliverables. Relevant post-graduate degree or equivalent Band 2: Project Manager or Consultants with considerable international experience (Indicative guide of 4yr+) in their sector, including experience of managing a consulting team and/or leading on work streams within a significant project. Relevant degree or equivalent Band 3: Junior Consultants or Analyst with some relevant experience in their field and degree level qualification or equivalent. Assists work streams within a project. Undertakes research, analysis and fieldwork. Band 4: Admin Assistant. A back office role but may be project based. Collates and manages project data and reporting, supervises meetings, travel and general administrative functions. (Project based, not part of central overhead costs.)	1
	Name	Please enter the Name of each of the allocated resource that corresponds to the applicable Framework Band/Job Family.	John Smith
	Job Title	Please enter the Job Title for each of the allocated resource	Research Manager
The second secon	Consortium Partner /		
Staff Costs	Consortium Partner / Subcontractor	Where applicable, please indicate the organisation name of the Consortium Partner that each named individual belongs to/works for	Jo Blogs Limited
Staff Costs Staff Costs	Subcontractor Country / Region	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life	Кепуа
Staff Costs Staff Costs	Subcontractor	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost	
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Staff Costs Staff Costs Staff Costs Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage.	Solution 100
Staff Costs Staff Costs Staff Costs Staff Costs Staff Costs Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calulation. This figure must not exceed the Framework Rates.	Kenya 350 100 50 500
Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calulation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family.	Kenya 350 100 50 500 600
Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calulation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family . Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maxiumum.	Kenya 350 100 50 500
Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calulation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family.	Kenya 350 100 50 500 600
Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximum for the applicable Band/Job Family . Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member.	Kenya 350 100 50 500 600 100 40 20000
Staff Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family . Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost.	Kenya 350 100 50 500 600 100 40
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family . Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maxiumum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation	Kenya 350 100 50 500 600 100 40 20000
Staff Costs Operational Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family . Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where the call off is simply a goods based requirement. In which case staff time will be	Kenya
Staff Costs Operational Costs Operational Costs Operational Costs Operational Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maxiumum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total appease per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where	Kenya 350 100 50 500 600 100 40 20000 N/A
Staff Costs Operational Costs Operational Costs Operational Costs Operational Costs Operational Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maximum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where th	Kenya 350 35
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output Activity	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maxiumum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total appease per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where	Kenya 350 35
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calulation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maximum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where the	Section Sect
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output Activity Expense Type	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability insurance. MB: In high risk locations groject specific medevae should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Baily Fee Rate Maxiumum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where	Kenya 350 100 50 500 600 100 40 20000 N/A N/A N/A 1 Inception 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage;
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General Year Project Stage Output Activity Expense Type Description	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NB: In high risk locations project specific medevac should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maxiumum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maxiumum. Automatic Calculation. Total input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made where	Kenya 350 100 50 500 600 100 40 20000 N/A N/A I Inception 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage; Office Usage
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output Activity Expense Type Description Relevance to Project Consortium Partner / Subcontractor	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NBI: In high risk locations grotes specific medevas should be included as an operational cost. - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Saff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximumum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maximumum. Automatic Calculation. Toli input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Toli separate parameters of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receiption for an individual staff member. Expenses are at actual cost and must be receiption for an in	Kenya 350 100 50 500 600 100 40 20000 N/A N/A N/A 1 Inception 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage;
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output Activity Expense Type Description Relevance to Project Consortium Partner / Subcontractor Quantity	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability insurance. NB: In high risk locations project specific medevas should be included as an operational cost - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance, Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expense per annum for an individual staff member. All actual expenses in support of the Contract is April - 31 March's in th	Kenya 350 100 50 500 600 100 40 20000 N/A N/A N/A 1 Inception 1 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage; Office Usage Jo Blogs Limited 5
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output Activity Expense Type Description Relevance to Project Consortium Partner / Subcontractor	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability Insurance. NBI: In high risk locations grotes specific medevas should be included as an operational cost. - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Saff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximumum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maximumum. Automatic Calculation. Toli input days per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Toli separate parameters of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receiption for an individual staff member. Expenses are at actual cost and must be receiption for an in	Kenya 350 100 50 500 600 100 40 20000 N/A N/A 1 Inception 1 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage; Office Usage Jo Blogs Limited 5 100
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General General Year Project Stage Output Activity Expense Type Description Relevance to Project Consortium Partner / Subcontractor Quantity Rate	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability insurance. Nel: in high risk focations projects specific medeava should be included as an operational cost. - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, laptops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit / Not-for-profit "Surplus". Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximum for the applicable Band/Job Family . Automatic Calculation. Total count applied to the Framework Daily Fee Rate Maximum. Automatic Calculation. Total response per annum for an individual staff member. Please enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total expresse per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All goods and equipment during any call down will be at cost. Expenses are at actual cost and must be receipted. Exceptions will be made wh	Kenya 350 100 50 500 600 100 40 20000 N/A N/A N/A 1 Inception 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage; Office Usage Jo Blogs Limited 5 100 UK - Heathrow
Staff Costs Operational Costs	Subcontractor Country / Region Direct Labour Overhead Margin/Surplus Total Daily Rate Fee Framework Maximum Total Daily Rate Fee Discount Total Number of input days Total General Year Project Stage Output Activity Expense Type Description Relevance to Project Consortium Partner / Subcontractor Quantity Rate Country / Region (Airline Travel Only) From	Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work Direct Labour cost i.e. wage. All costs associated with standard employment benefit i.e. sick leave with pay, pension, non-working days, travel days, health and life assurance. All Taxes & Insurance i.e. Employer's liability insurance. NSI, in light right (sociations projects sectific medeaves, abould be included as an operational cost. - Existing premises and office cost allocation (i.e. Premises, Premises maintenance, Premises utilities, Office costs, Premises and office depreciation). Tools of the trade (i.e. mobile phones, Japtops). - Support Function cost allocation (i.e. Human Resources, Finance, Information Technology, Generic R&E, Policy, General Training incl. SAFE, HEAT or similar hostile environment training). - Governance and strategic development cost allocation (i.e. Audit, Insurance. Legal, Consultancy) - All costs associated with the recruitment and dismissal of Staff, training costs and any other consumable costs associated with their employment - Head Office allocation i.e. Management, Sales, Licences and Royalties Profit, Not-for-profit "Surplus", Express as a number rather than a percentage. Automatic Calculation. This figure must not exceed the Framework Rates. Please enter the Framework Daily Fee Rate Maximum for the applicable Band/Job Family. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maximum. Automatic Calculation. Discount applied to the Framework Daily Fee Rate Maximum for an individual staff member. Hease enter the quantity of days assigned to each of the allocated resources each month in columns U:AF Automatic Calculation. Total input days per annum for an individual staff member. All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation All actual expenses in support of the Contract. For example, Security, Travel by Road, Sea and Air, Office	Kenya 350 100 50 500 600 100 40 20000 N/A N/A 1 Inception 1 1 Airline Travel Return Flight Collection of data; Protection of personnel; Equipment storage; Office Usage Jo Blogs Limited 5 100



Mandatory Input* Auto-calculation*

Project Output / Activity

Please detail your outputs and activties for the contract period (unless the fields are already pre-populated)

Example

1	Supporting Public Service Broadcasters	1	Audience Analysis
Output No.	Output Description	Activity No.	Activity Description
All	Programmme Support Costs	All	Programme Support Costs
1	Inception report	1	Stakeholder mapping and inception
2	Deeper, More Sustainable Community	2	Establishment of governorate-level Community Safety Partnerships
3	Stronger Police Delivery	3	Formation and development of CSPs projects
4	Management Systems Development	4	Support policing commanders to implement local Community Safety Plans and local policing plans
5	Accountability	5	Mentoring development & implementation of national / Regional / Local Policing Plan
6	Stakeholder & Programme Mgmt	6	Training & Development to improve community policing capability
7	MEAL, Gender, Disability & Research	7	Capacity-building work with local civil society groups
8		8	Finance & Resource & HR Planning Support and Mentoring at local and Regional level
9		9	Facilitate of CSP planning, implementation and M&E workshops and other forums
10		10	Review of existing custody facilities and provide a needs analysis and requirements assessment
11		11	refurbishment of police stations at local level in support of the Local Policing and Community Safety Plans
12		12	Development of processes and procedure to improve resource aloocation eg patrol management,
13		13	Provide training and mentoring to improve patrol function, public order response, custody and detention procedures
14		14	Training and SOPs for responding to crime such as victim care, secure and preserve evidence and crime scenes, dealing with suspected offender, interviewing witnesses, and conducting local enquiries.
15		15	Review and undertake functional analysis for police service activities
16		16	Develop and operationalise Command, Control and Coordination (C3) centres in each of the Territorial Gendarmerie regional commands
17		17	Support to developing inter-agency corordination mechanisms supported by clarification of roles and responsibilities across the SSAs
18		18	Support the Design & Development of an Intelligence led Policing model
19		19	We will train and mentor C3 operators and put in place the mechanisms and schedule for daily, weekly and monthly evidence-based reporting from Territorial commands to Beirut
20		20	Support to development of vertical co-ordination systems and processes.
21		21	Support to ISF Mobile Training Teams
22		22	Upgrade Human Resource Strategy
23		23	Scope and Functional needs analysis for Information Systems and Iformation Management Systems
24		24	Support development of an estates strategy
25		25	Support implementation of Finance and Resource planning system
26		26	Functional needs analsys on Information Management System
27		27	Support the design and implementation of a performance management system
28		28	Provide advice & support to the Strategic Plan implementation process
29		29	Communications : Corporate and Stratcoms
30		30	Scope and pilot provision of Strategic Leadership and Management Training across Mid level ISF officers
31		31	Review exisiting effectiveness of ISF Code of conduct and Complaints processes
32		32	Support to Capacity building of secretariat of the command council
33		33	Support to governance oversight and consultation forums
34		34	Strat comms
35		35	Recommendations for implementation for Complaints and accountability mechansims
36		36	Programme Oversight and Governance Board
37		37	Stakeholder Engagement & Programme Mgmt
38		38	MEAL, Gender, Disability & Research



Mandatory Input*
Auto-calculation*

Staff Costs

Please detail your full costs for the entire contract period.

If you do not complete all mandatory fields your bid will be considered incomplete and may not be accepted.

All supporting information for completing this form has been included in the "Instructions" tab.

								Consortium Partner /						_									$\overline{}$				
Year	Project Stage	Output No	Output Description	. Activity Description	Band / Job Family /	Name	Job Title	Subcontractor (if	Country / Region	Direct Labour	Overhead	Margin/Surplus	Total Daily Rate	Framework Maximum Total	Discount	April Ma	ay June	July	August	September	October	November	December	January	February	March T	Total Number o
Teal	Project Stage	Output No.	Output Description Activity No.	. Activity Description	Job Role	Name	Job Title	applicable) *Enter Partners on "Overview" tab	Country / Region	(GBP)	(GBP)	(GBP)	Fee (GBP)	Daily Rate Fee (GBP)	(GBP)	Арі II IVIа	iy Julie	July	August	September	October	November	December	January	rebluary	IVIdicii	input days
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar	1	Doug McKenna	Programme Director	Overview tub	UK	646.75	248.75	99.5	995	1500	505				5	5							10
Year 1	Implementation	3	Stronger Police Deliver 17	Support to developing in	1	Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505					0.7	0.4	0.3	0.3	0.3	0.3	0.3	2.6
Year 1	Implementation	3	Stronger Police Deliver 20	Support to developmen	1	Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505					0.7	0.4	0.3	0.3	0.3	0.3	0.3	2.6
Year 1	Implementation	4	Management Systems I 23	Scope and Functional ne	1	Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505					1.4	0.8	0.6	0.6	0.6	0.6	0.6	5.2
Year 1	Implementation	4	Management Systems I 26	Functional needs analsy	1	Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505					1.4	0.8	0.6	0.6	0.6	0.6	0.6	5.2
Year 1	Implementation	4	Management Systems I 27	Support the design and	1	Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505					1.4	0.8	0.6	0.6	0.6	0.6	0.6	5.2
Year 1	Implementation		Accountability 32	Support to Capacity buil		Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505					1.4	0.8	0.6	0.6	0.6	0.6	0.6	5.2
Year 1	Inception		Inception report 1	Stakeholder mapping ar		Henry Smith	Technical Director	First Call Partners	UK	646.75	248.75	99.5	995	1500	505					5							5
Year 1	Implementation		Deeper, More Sustaina 2	Establishment of govern	1	Henry Smith	Technical Director	First Call Partners	UK	646.75	248.75	99 5	995	1500	505					1.4	1.4	1.4	1 4	1 4	1.4	1.4	9.8
Year 1	Implementation		Deeper, More Sustaina 3	Formation and develop	1	Henry Smith	Technical Director	First Call Partners	UK	646.75	248.75	99.5	995	1500	505					1.4	1.4	1.4	1.4	1.4	1.4	1.4	9.8
			Deeper, More Sustaina 7	Capacity-building work	1	•	Technical Director	First Call Partners	UK		248.75	99.5	995	1500	505					0.7	0.7	0.7	0.7	0.7	0.7	0.7	4.9
Year 1	Implementation		Stronger Police Deliver 11		1	Henry Smith	Technical Director	First Call Partners	UK	646.75		99.5								2.1	0.7	0.7	0.7	0.7	4		
Year 1	Implementation			refurbishment of police		Henry Smith				646.75	248.75	99.5	995	1500	505						2.1	2.1	2.1	2.1	2.1	2.1	14.7
Year 1	Implementation		Stakeholder & Program 36	Programme Oversight a		Henry Smith	Technical Director	First Call Partners	UK	646.75	248.75	99.5	995 550	1500	505				4.5	1.4	1.4	1.4	1.4	1.4	1.4	1.4	9.8
Year 1	Inception		Inception report 1	Stakeholder mapping ar		Rania Skaine	Programme Manager		Lebanon	357.5	137.5	55		1500	950				15	- 11	101	417	10.5			4.0	20
Year 1	Implementation		Stakeholder & Program 37	Stakeholder Engagemer		Rania Skaine	Programme Manager		Lebanon	357.5	137.5	55	550	1500	950					5	16.1	14.7	10.5	14	14	14	88.3
Year 1	Implementation		Stakeholder & Program 38	MEAL, Gender, Disabilit		Rania Skaine	Programme Manager		Lebanon	357.5	137.5	55	550	1500	950					5	6.9	6.3	4.5	6	6	6	40.7
Year 1	Inception		Inception report 1	Stakeholder mapping ar		Richard Bone	Team Leader		Lebanon	572	220	88	880	1500	620				20	5	$\longrightarrow V$	/		\longrightarrow			25
Year 1	Implementation		Stakeholder & Program 36	Programme Oversight a	1	Richard Bone	Team Leader		Lebanon	572	220	88	880	1500	620					2.75	5.75	5.25	3.75	5	5	5	32.5
Year 1	Implementation	6	Stakeholder & Program 37	Stakeholder Engagemer	1	Richard Bone	Team Leader		Lebanon	572	220	88	880	1500	620					8.25	17.25	15.75	11.25	15	15	15	97.5
Year 1	Inception		Inception report 1	Stakeholder mapping ar	1	Dave Bredo	Operations Manager		Lebanon	487.5	187.5	75	750	1500	750				20	16							36
Year 1	Implementation	6	Stakeholder & Program 37	Stakeholder Engagemer	1	Dave Bredo	Operations Manager		Lebanon	487.5	187.5	75	750	1500	750						23	21	15	20	20	20	119
Year 1	Inception		Inception report 1	Stakeholder mapping ar	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750				20	5							25
Year 1	Implementation	2	Deeper, More Sustaina 2	Establishment of goverr		Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation		Deeper, More Sustaina 3	Formation and develop	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	2	Deeper, More Sustaina 4	Support policing comma	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	2	Deeper, More Sustaina 5	Mentoring developmen	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	2	Deeper, More Sustaina 6	Training & Developmen	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	2	Deeper, More Sustaina 7	Capacity-building work	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation		Deeper, More Sustaina 8	Finance & Resource & H	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	2	Deeper, More Sustaina 9	Facilitate of CSP plannin	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation		Accountability 33	Support to governance	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750					2.2	4.6	4.2	3	4	4	4	26
Year 1	Inception		Inception report 1	Stakeholder mapping ar	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750				20	5							25
Year 1	Implementation		Stronger Police Deliver 10	Review of existing custo		Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.88	1.84	1.68	1.2	1.6	1.6	1.6	10.4
Year 1	Implementation		Stronger Police Deliver 11	refurbishment of police		Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 12	Development of process		Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 14	Training and SOPs for re		Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 15	Review and undertake f		Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.54	3.22	2.94	2.1	2.8	2.8	2.8	18.2
			Stronger Police Deliver 16			Willie Semple	Workstream 2 Lead		Lebanon	487.5		75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4		9.1
Year 1	Implementation			Develop and operationa							187.5	75									_	=1.17		1.4		1.4	
Year 1	Implementation		Stronger Police Deliver 17	Support to developing in		Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 18	Support the Design & D	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 19	We will train and mento	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 20	Support to developmen	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	/5	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Stronger Police Deliver 21	Support to ISF Mobile To	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					0.77	1.61	1.47	1.05	1.4	1.4	1.4	9.1
Year 1	Implementation		Accountability 33	Support to governance	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.65	3.45	3.15	2.25	3	3	3	19.5
Year 1	Inception		Inception report 1	Stakeholder mapping ar	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750				20	5	\longrightarrow	\longrightarrow	$\longrightarrow V$	\longrightarrow			25
Year 1	Implementation		Management Systems I 22	Upgrade Human Resour		Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.32	2.76	2.52	1.8	2.4	2.4	2.4	15.6
Year 1	Implementation	4	Management Systems I 23	Scope and Functional ne		Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.32	2.76	2.52	1.8	2.4	2.4	2.4	15.6
Year 1	Implementation	4	Management Systems I 24	Support development o	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.32	2.76	2.52	1.8	2.4	2.4	2.4	15.6
Year 1	Implementation	4	Management Systems I 25	Support implementation	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.21	2.53	2.31	1.65	2.2	2.2	2.2	14.3
Year 1	Implementation	4	Management Systems I 26	Functional needs analsy	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.21	2.53	2.31	1.65	2.2	2.2	2.2	14.3
Year 1	Implementation	4	Management Systems I 27	Support the design and	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.21	2.53	2.31	1.65	2.2	2.2	2.2	14.3
Year 1	Implementation	4	Management Systems I 28	Provide advice & suppo	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					1.21	2.53	2.31	1.65	2.2	2.2	2.2	14.3
Year 1	Implementation	5	Accountability 32	Support to Capacity buil	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750					2.2	4.6	4.2	3	4	4	4	26
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750				2	2	V		4				4
Year 1	Implementation	3	Stronger Police Deliver 16	Develop and operationa	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750					1	0.75	0.75	0.75	0.75	0.75	0.75	5.5
Year 1	Implementation	3	Stronger Police Deliver 17	Support to developing in	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750					1	1.5	1.5	1.5	1.5	1.5	1.5	10
Year 1	Implementation	3	Stronger Police Deliver 19	We will train and mento	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750						0.75	0.75	0.75	0.75	0.75	0.75	4.5
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar	2	Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	1250	700				5	3							8
Year 1	Implementation		Stronger Police Deliver 16	Develop and operationa		Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	1250	700									2.25	2.25	2.25	6.75
Year 1	Implementation		Stronger Police Deliver 17	Support to developing in		Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	1250	700									4.5	4.5	4.5	13.5
Year 1	Implementation	3	Stronger Police Deliver 19	We will train and mento	2	Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	1250	700									2.25	2.25	2.25	6.75
Year 1	Inception		Inception report 1	Stakeholder mapping ar	1		Senior Strategic Advisor - LAF	First Call Partners	Lebanon	572	220	88	880	1500	620				3	3							6
Year 1	Implementation		Stronger Police Deliver 17	Support to developing in		-	Senior Strategic Advisor - LAF	First Call Partners	Lebanon	572	220	88	880	1500	620						1	1	1	1	1	1	6
Year 1	Implementation		Management Systems I 28	Provide advice & suppo	1		Senior Strategic Advisor - LAF	First Call Partners	Lebanon	572	220	88	880	1500	620						1	1	1	1	1	1	6
Year 1	Implementation		Stakeholder & Program 36	Programme Oversight a	1		Senior Strategic Advisor - LAF	First Call Partners	Lebanon	572	220	88	880	1500	620						1	1	1	1	1	1	6
Year 1	Inception		Inception report 1	Stakeholder mapping ar	1		Senior Strategic Advisor - ISF	First Call Partners	Lebanon	572	220	88	880	1500	620				2	2				1		<u> </u>	6
					1		_					00							3	3	1	1	1	1	1	1	6
Year 1	Implementation		Stronger Police Deliver 17 Management Systems 1 28	Support to developing in		· · ·	Senior Strategic Advisor - ISF	First Call Partners First Call Partners	Lebanon Lebanon	572 572	220	00	880 880	1500 1500	620 620						1	1	1	1	1	1	6
Year 1	Implementation		Management Systems I 28 Stakeholder & Brogram 26	Provide advice & suppo		,	Senior Strategic Advisor - ISF				220	00	880 880	1500							1	1	1	1	1	1	0
Year 1	Implementation		Stakeholder & Program 36	Programme Oversight a		Brigadier Joseph Douaihy	Senior Strategic Advisor - ISF	First Call Partners	Lebanon	572	220	88			620				2		1	1	1	1	T	1	0
Year 1	Inception		Inception report 1	Stakeholder mapping ar		Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620				3	3					4	4	6
Year 1	Implementation		Stronger Police Deliver 17	Support to developing in	1	Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620						1	1	1	1	1	1	6
Year 1	Implementation		Management Systems I 28	Provide advice & suppo	1	Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620						1	1	1	1	1	1	6
Year 1	Implementation		Stakeholder & Program 36	Programme Oversight a		Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620						1	1	1	1	1	1	6
Year 1	Implementation		Stronger Police Deliver 11	refurbishment of police		Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation		Stronger Police Deliver 12	Development of process		Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation		Stronger Police Deliver 13	Provide training and me		Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	3	Stronger Police Deliver 14	Training and SOPs for re		Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					2.2	4.6	4.2	3	4	4	4	26
Year 1	Implementation	3	Stronger Police Deliver 15	Review and undertake f	1	Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation	3	Stronger Police Deliver 16	Develop and operationa	1	Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					1.1	2.3	2.1	1.5	2	2	2	13
Year 1	Implementation		Stronger Police Deliver 17	Support to developing in		Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					2.2	4.6	4.2	3	4	4	4	26
Year 1	Implementation		Stronger Police Deliver 20	Support to developmen		Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620					1.1	2.3	2.1	1.5	2	2	2	13
	Implementation		Deeper, More Sustaina 2	Establishment of goverr	2	Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	1250	500					0	0	0	0	1.08	1.08	1.08	3.24
			Deeper, More Sustaina 3	Formation and develop	2	Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	1250	500					0	0	0	0	1.35	1.35	1.35	4.05
Year 1	Implementation	_	•	Support policing comma	2	Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	1250	500					0	0	0	0	1.17	1.17	1.17	3.51
Year 1 Year 1	Implementation Implementation	2	Deeper, More Sustaina /	Summer and the contract of the					ΟN	107.13	107.0	, ,	, 50	1230	500									11/		4.4/	J.J.
Year 1 Year 1 Year 1	Implementation		Deeper, More Sustaina 4 Deeper, More Sustaina 5		2				HK	487.5	187 5	75	750	1250	500					0	0	0	0	1.17			
Year 1 Year 1 Year 1 Year 1	Implementation Implementation	2	Deeper, More Sustaina 5	Mentoring developmen	2	Simon Creasey	CP Training Development & Delivery		UK	487.5 487.5	187.5 187.5	75 75	750 750	1250	500 500					0	0	0	0	1.08	1.08	1.08	3.24
Year 1 Year 1	Implementation	2							UK UK UK	487.5 487.5 487.5	187.5 187.5 187.5	75 75 75	750 750 750	1250 1250 1250	500 500 500					0	0 0	0	0				

									_															
Year 1 Year 1	Implementation Implementation	1 2	Deeper, More Sustaina 9 Stronger Police Deliver 13	Facilitate of CSP plannin Provide training and me	,	CP Training Development & Delive Tactical Field Mentor	ry First Call Partners	UK Lebanon	487.5 487.5	187.5 187.5	75 75	750 750	1250 1250	500 500			5.5	11.5	0	7.5	1.08	1.08 1	10	3.24 65
Year 1	Implementation	1 3	Stronger Police Deliver 14	Training and SOPs for re		Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	1250	500			5.5	11.5	10.5	7.5	10	10	10	65
Year 1	Implementation	n 2	Deeper, More Sustaina 2	Establishment of goverr	2 Rachel Douaihy	CSP Lead Coordinator	First Call Partners	Lebanon	178.75	68.75	27.5	275	1250	975		4	3.2	4.6	4.2	3	4	4	4	31
Year 1	Implementation	າ 2	Deeper, More Sustaina 3	Formation and develop	·	CSP Lead Coordinator	First Call Partners	Lebanon	178.75	68.75	27.5	275	1250	975		16	12.8	18.4	16.8	12	16	16	16	124
Year 1	Inception	7	MEAL, Gender, Disabilit 1	Stakeholder mapping ar		M&E Director	First Call Partners	Lebanon	572	220	88	880	1500	620		3	3							6
Year 1 Year 1	Implementation Inception	ן /	MEAL, Gender, Disabilit 38 MEAL, Gender, Disabilit 1	MEAL, Gender, Disabilit Stakeholder mapping ar	1 Richard Harrison2 Gretchen Severso	M&E Director M&E Lead	First Call Partners First Call Partners	Lebanon Lebanon	572 438.75	220 168.75	88 67.5	880 675	1500 1250	620 575		20	6	6	6	6	6	6	6	26
Year 1	Implementation	n 7	7 MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	2 Gretchen Severso	M&E Lead	First Call Partners	Lebanon	438.75	168.75	67.5	675	1250	575		20	10	23	21	15	20	20	20	129
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar	1 Gerson Bergeth	Information Management Expert		UK	487.5	187.5	75	750	1500	750		5	5	0	0	0	0	0	0	10
Year 1	Implementation	ո 4	Management Systems I 23	Scope and Functional ne		Information Management Expert		UK	487.5	187.5	75	750	1500	750			2	4	4	4	4	4	4	26
Year 1	Implementation	ո 4	Management Systems I 26	Functional needs analsy		Information Management Expert		UK	487.5	187.5	75	750	1500	750			3	6	6	6	6	6	6	39
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar		Strategic Policing Advisor	First Call Partners	UK	572	220	88	880	1500	620		5	5	4.5	4.5	4.5	1.5		1.5	10
Year 1 Year 1	Implementation Implementation	1 4	Management Systems I 23 Management Systems I 27	Scope and Functional ne Support the design and	1 Simon O'Brien 1 Simon O'Brien	Strategic Policing Advisor Strategic Policing Advisor	First Call Partners First Call Partners	UK	572 572	220	88	880 880	1500 1500	620 620				1.5	1.5	1.5	1.5	3	1.5	7
Year 1	Implementation	n 4	4 Management Systems I 28	Provide advice & suppo	1 Simon O'Brien	Strategic Policing Advisor	First Call Partners	UK	572	220	88	880	1500	620				2.5	2.5	2.5	2.5	5	2.5	17.5
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar		PEA & Conflict Advisor		Lebanon	487.5	187.5	75	750	1500	750		10								10
Year 1	Implementation	ո 6	Stakeholder & Program 38	MEAL, Gender, Disabilit	1 Imad Salameh	PEA & Conflict Advisor		Lebanon	487.5	187.5	75	750	1500	750			3	3	3	3	3	3	7	25
Year 1	Inception	1	Inception report 1	Stakeholder mapping ar		PDIA & GESI Advisor		UK	487.5	187.5	75	750	1500	750		2								2
Year 1	Implementation	n 6	Stakeholder & Program 38	MEAL, Gender, Disabilit	1 Shelley Deane	PDIA & GESI Advisor		UK	487.5	187.5	75	750	1500	750			3	3	3	3	3	3	7	25
Year 1	Implementation	1 3	Stronger Police Deliver 16	Develop and operationa	1 Tonita Mu	•		UK	487.5	187.5	75	750	1500	750			0.9	0.9	0.9			0.9	_	4.5 1.5
Year 1 Year 1	Implementation Implementation	1 3	Stronger Police Deliver 21 Management Systems I 31	Support to ISF Mobile To Review exisiting effective	1 Tonita Mu 1 Tonita Mu	•		UK	487.5 487.5	187.5 187.5	75 75	750 750	1500 1500	750 750			1.2	1.2	1.2	0	0.0	0.3 1.2	0	6
Year 1	Implementation	າ 4	4 Management Systems I 27	Support the design and	1 Tonita Mu	· ·		UK	487.5	187.5	75	750	1500	750			0.6	0.6	0.6	0	0.6	0.6	0	3
ear 1	Implementation	ո 4	Management Systems I 29	Communications : Corpo		· ·		Lebanon	357.5	137.5	55	550	1250	700			8	8	8	6	8	8	0	46
'ear 1	Implementation	າ 5	Accountability 34	Strat comms	2 Ahmad Ka	out StratComms & Media Advisor		Lebanon	357.5	137.5	55	550	1250	700			8	8	8	6	8	8		46
ear 1	Implementation	1 3	Stronger Police Deliver 13	Provide training and me			First Call Partners	Lebanon	487.5	187.5	75	750	1250	500			0	0	0	0	10		10	30
ear 1	Implementation	1 3	Stronger Police Deliver 14	Training and SOPs for re			First Call Partners	Lebanon	487.5	187.5	75	750 750	1250	500		_					10	10	10	30
ear 1 ear 1	Inception Implementation	1	1 Inception report 1 2 Deeper, More Sustaina 8	Stakeholder mapping ar Finance & Resource & H	2 Steve Til 2 Steve Til			UK UK	487.5 487.5	187.5 187.5	/5 75	750 750	1250 1250	500 500		5					1.6	1.6	0	3.2
ear 1	Implementation	1 3	Stronger Police Deliver 13	Provide training and me				UK	487.5	187.5	75	750	1250	500								4.8		9.6
ear 1	Implementation	1 3	Stronger Police Deliver 14	Training and SOPs for re	2 Steve Til			UK	487.5	187.5	75	750	1250	500							4.8	4.8		9.6
ear 1	Implementation	1 3	Stronger Police Deliver 18	Support the Design & D		y Training & Assurance Expert		UK	487.5	187.5	75	750	1250	500							1.6	1.6	0	3.2
ear 1	Implementation	1 4	Management Systems 22	Upgrade Human Resour				UK	487.5	187.5	75	750	1250	500							3.2	3.2	-	6.4
ear 1	Implementation	1 4	Management Systems 25	Support implementation	2 Riwa Sal			Lebanon	260	100	40	400	1250	850			11	23	21	15	20	20	20	130
ear 1 ear 1	Implementation Implementation	6	Stakeholder & Program 37 Deeper, More Sustaina 2	Stakeholder Engagemer Establishment of goverr	3 Nadine M 3 Ahmad Kro		First Call Partners First Call Partners	Lebanon Lebanon	260 211.25	100 81.25	40 32.5	400 325	900 900	500 575			0	0	4.2	3	20	20	4	26
'ear 1 'ear 1	Implementation	1 2	Deeper, More Sustaina 2 Deeper, More Sustaina 3	Formation and develop	3 Anmad Kro		First Call Partners First Call Partners	Lebanon	211.25	81.25	32.5	325	900	575			8.8	18.4	16.8	12	16	16	16	104
ear 1	Implementation	1 7	7 MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	2 Dayana el		22 34 1 4. (11013	Lebanon	211.25	81.25	32.5	325	900	575			16	16	16	12	16	16	0	92
ear 1	Inception	7	7 MEAL, Gender, Disabilit 1	Stakeholder mapping ar	2 Maria Crer	•	First Call Partners	Lebanon	438.75	168.75	67.5	675	1250	575			10							
ear 1	Implementation		7 MEAL, Gender, Disabili 38	MEAL, Gender, Disabilit	2 Maria Crer	ona M&E Manager	First Call Partners	Lebanon	438.75	168.75	67.5	675	1250	575								20	20	20
ear 1	Implementation		Deeper, More Sustaina 2	Establishment of goverr	1 Trevor Ser			UK	572	220	88	880	1500	620			2	2	2	2	2	2	2	14
/ear 1	Implementation	2	Deeper, More Sustaina 3	Formation and develop	1 Trevor Ser	, , ,		UK	572	220	88	880	1500	620 620			4	4	4	4	4	4	4	28 14
ear 1 ear 1	Implementation Implementation	1 2	Deeper, More Sustaina 4 Deeper, More Sustaina 5	Support policing comma Mentoring developmen	1 Trevor Sei	, , ,		UK	572 572	220	88	880 880	1500 1500	620			2	2	2	2	2	2	2	14
ear 1	Implementation		3 Stronger Police Deliver 10	Review of existing custo	1 Hani Sheh	, , ,	B&S	Lebanon	572	220	88	880	1500	620			1.2	1.2	12	1.2	12	1.2	1.2	8.4
ear 1	Implementation	າ 3	3 Stronger Police Deliver 11	refurbishment of police	1 Hani Sheh		B&S	Lebanon	572	220	88	880	1500	620			2.4	2.4	2.4	2.4				16.8
ear 1	Implementation	n 3	Stronger Police Deliver 16	Develop and operationa	1 Hani Sheh	deh Civil Engineer	B&S	Lebanon	572	220	88	880	1500	620			2.4	2.4	2.4	2.4	2.4	2.4 2	2.4	16.8
ear 1	Implementation	າ 2	Deeper, More Sustaina 8	Finance & Resource & H	1 Renato R	ggi Human Rights Expert	B&S	Lebanon	572	220	88	880	1500	620			0.3	0.3	0.3	0.3	0.3	0.3	0.3	2.1
ear 1	Implementation	1 3	Stronger Police Deliver 21	Support to ISF Mobile Ti	1 Renato R		B&S	Lebanon	572	220	88	880	1500	620			0.3	0.3	0.3	0.0		0.0		2.1
ear 1	Implementation	1 4	Management Systems 22	Upgrade Human Resour	1 Renato R		B&S	Lebanon	572 572	220	88	880	1500 1500	620			0.9	0.9	0.9					6.3
/ear 1 /ear 1	Implementation Implementation	1 4	Management Systems I 26 Management Systems I 27	Functional needs analsy Support the design and	1 Renato R		B&S B&S	Lebanon Lebanon	572 572	220	88	880 880	1500 1500	620 620			0.6	0.6	0.6					6.3
ear 1	Inception	1	I Inception report 1	Stakeholder mapping ar			DQ3	Lebanon	572	220	88	880	1500	620		20	5	0.5	0.9	3.3	5.5	0.5	.5	25
ear 1	Implementation	າ 5	Accountability 31	Review exisiting effectiv	1 Roman Ci			Lebanon	572	220	88	880	1500	620			2.2	4.6	4.2	3	4	4	4	26
Year 1	Implementation	n 5	Accountability 32	Support to Capacity buil				Lebanon	572	220	88	880	1500	620			2.2	4.6	4.2	3	4	4	4	26
Year 1	Implementation		Accountability 33	Support to governance	1 Roman Ci			Lebanon	572	220	88	880	1500	620			1.1	2.3	2.1	1.5	2	2	2	13
/ear 1	Implementation		Accountability 34	Strat comms	1 Roman Ci			Lebanon	572	220	88	880	1500	620			1.1	2.3	2.1	1.5	2	2	2	13
/ear 1	Implementation Implementation	1 5	Accountability 35 Stakeholder & Program 36	Recommendations for it Programme Oversight a	1 Roman Ci			Lebanon Lebanon	572	220	88	880	1500 1500	620 620			2.2	4.6	4.2	3	4	4	4	26
Year 1 Year 1	Inception	1	Inception report 1	Stakeholder mapping ar				UK	572	220	88	880	1500	620		5	5	4.0	4.2	3	4	4	4	10
ear 1	Implementation	n 4	Management Systems I 28	Provide advice & suppo	1 Chris We	· ·		UK	572	220	88	880	1500	620			0.5	1	1	1	1	1	1	6.5
ear 1	Implementation	ո 4	Management Systems I 29	Communications : Corpo	1 Chris We	b Media & Communications Expert		UK	572	220	88	880	1500	620			3	6	6	6	6	6	6	39
ear 1	Implementation	າ 5	Accountability 34	Strat comms	1 Chris We			UK	572	220	88	880	1500	620			1.5	3	3	3	3	3	3	19.5
ear 1	Implementation	1 4	Management Systems 22	Upgrade Human Resour			B&S	UK	572	220	88	880	1500	620			7	7	7	7	7	7	7	49
ear 1	Implementation	1 4	Management Systems I 25 Management Systems I 28	Support implementation Provide advice & suppo	1 Patrick R 1 International Po		B&S B&S	UK	572	220 248.75	99.5	880 995	1500 1500	620 505			3	3	3	3	3	3	0	2.4
ear 1 ear 1	Implementation Implementation	1 4	4 Management Systems I 30	Scope and pilot provisio		• • • • • • • • • • • • • • • • • • • •	First Call Partners	UK	646.75 646.75	248.75	99.5	995	1500	505			0	0	0	0		2.4		2.4
ear 1	Implementation	າ 5	Accountability 31	Review exisiting effectiv		• • • • • • • • • • • • • • • • • • • •	Thise can't areners	UK	646.75	248.75	99.5	995	1500	505			0	0	0	0		3.2	-	3.2
ear 1	Implementation	1 3	Stronger Police Deliver 12	Development of process		• • • • • • • • • • • • • • • • • • • •	B&S	UK	572	220	88	880	1250	370			0	0	0	0	8	8	8	24
ear 1	Implementation	າ 5	Accountability 33	Support to governance	2 International Po		First Call Partners	UK	572	220	88	880	1250	370			0	0	0	0	8	8	8	24
ear 1	Implementation	1 3	Stronger Police Deliver 18	Support the Design & D				UK	572	220	88	880	1250	370			0	0	0	0	24	24	24	72
ear 1	Implementation	2	Deeper, More Sustaina 4 Stronger Police Deliver 12	Support policing comma	1 National Poo	• •	B&S	Lebanon	438.75	168.75	67.5	675 675	1500	825			0	0	0	0	0	2	2	4
ear 1 ear 1	Implementation Implementation	3	Stronger Police Deliver 12 Stronger Police Deliver 20	Development of process Support to developmen	1 National Poo 1 National Poo	··		Lebanon Lebanon	438.75 438.75	168.75 168.75	67.5 67.5	675 675	1500 1500	825 825			0	0	0	0	0	6	6	12
ear 1	Implementation	1 4	4 Management Systems I 24	Support to development o	2 National Pool	••		Lebanon	357.5	137.5	55	550	1250	700			0	0	0	0	40	40	40	120
ear 1	Implementation	1 2	Deeper, More Sustaina 3	Formation and develop			B&S	Lebanon	146.25	56.25	22.5	225	500	275		12.5	20	22.5	20	12.5	25			162.5
ear 1	Implementation	1 3	Stronger Police Deliver 14	Training and SOPs for re				Lebanon	146.25	56.25	22.5	225	500	275		12.5	20	22.5	20	12.5	25	25		162.5
ear 1	Implementation	1 4	Management Systems 29	Communications : Corpo		•		Lebanon	146.25	56.25	22.5	225	500	275		12.5	20	22.5	20	12.5	25	25		162.5
ear 1	Implementation	5	Accountability 34 MEAL, Gender, Disabilit 1	Strat comms Stakeholder mapping ar	4 National Poo 1 Gender L			Lebanon	146.25	56.25 248.75	22.5 99.5	225 995	500 1500	275 505		12.5	20	22.5	20	12.5	25	25	25	162.5
'ear 1 'ear 1	Inception Implementation	1 7	MEAL, Gender, Disabilit MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	1 Gender L 1 Gender L			UK	646.75 646.75	248.75	99.5	995	1500	505		2	2	0	0	2	0	0	2	6
Year 1	Inception	7	7 MEAL, Gender, Disabilit 1	Stakeholder mapping ar				UK	572	220	88	880	1250	370		7	_							7
Year 1	Implementation	n 7	7 MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit				UK	572	220	88	880	1250	370			4	0	0	4	0	0	4	12
Year 1	Inception	7	MEAL, Gender, Disabili 1	Stakeholder mapping ar				UK	572	220	88	880	1500	620		10								10
ear 1	Implementation	1 7	7 MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	1 Disability	ead Disability Expert		UK	572	220	88	880	1500	620			5	0	0	5	0	0	5	15
ear 2	Implementation	2	0 Stronger Police Deliver 17	O Support to developing in	1 Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	0 505	0.3 0.3 0.3 0.	3 0.4	0.3	0.2	0.3	0.2	0.3	0.7	0.3	4.1
ear 2 ear 2	Implementation		Stronger Police Deliver 17 Stronger Police Deliver 20	Support to developing if	1 Doug McKenna 1 Doug McKenna	Programme Director Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.3	3 0.4	0.3	0.3	0.3					4.1
ear 2	Implementation	n 4	Management Systems I 23	Scope and Functional ne	1 Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.6 0.6 0.6 0.	5 0.4	0.6	0.6	0.6	0.0				8.2
ar 2	Implementation	ո 4	Management Systems I 26	Functional needs analsy	-	Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.6 0.6 0.6 0.		0.6	0.6	0.6					8.2
ar 2	Implementation	1 4	Management Systems I 27	Support the design and	1 Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.6 0.6 0.6 0.	0.8	0.6	0.6	0.6		0.6			8.2
ar 2	Implementation		Accountability 34	Strat comms	1 Doug McKenna	Programme Director	F1. 10 H =	UK	646.75	248.75	99.5	995	1500	505	0.6 0.6 0.6 0.	0.8	0.6	0.6	0.6	0.6	0.6			8.2
ear 2	Implementation	2	Deeper, More Sustaina 2	Establishment of govern	1 Henry Smith	Technical Director Technical Director	First Call Partners First Call Partners	UK	646.75	248.75	99.5	995	1500 1500	505	0.2 0.6 1.4 1.	1.4	1.4	2.4	1.4	1.4				1.4
ear 2 ear 2	Implementation Implementation	1 2	Deeper, More Sustaina Deeper, More Sustaina 7	Formation and develops Capacity-building works	1 Henry Smith 1 Henry Smith	Technical Director Technical Director	First Call Partners First Call Partners	UK UK	646.75 646.75	248.75 248.75	99.5 99.5	995 995	1500 1500	505 505	0.2 0.6 1.4 1. 0.1 0.3 0.7 0.	1 1.4 7 0.7	0.7	1.4	0.7	0.7		1.4 1 0.7 (0.7
ear 2	Implementation		Stronger Police Deliver 11	refurbishment of police	1 Henry Smith	Technical Director	First Call Partners	UK	646.75	248.75	99.5	995	1500	505	0.1 0.3 0.7 0.	L 2.1	2.1	3.6	2.1	0.7	***		•	2.1
ear 2	Implementation		Stakeholder & Program 36	Programme Oversight a		Technical Director	First Call Partners	UK	646.75	248.75	99.5	995	1500	505	0.2 0.6 1.4 1.	1 1.4	1.4	2.4	1.4	1.4				1.4
ear 3	Implementation	1 3	Stronger Police Deliver 17	Support to developing in	1 Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.1 0.3 0.3 0.	3 0.3	0.3	0.3	0.3	0.3			0.7	0.3
ear 3	Implementation	1 3	Stronger Police Deliver 20	Support to developmen	1 Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.1 0.3 0.3 0.	3 0.3	0.3	0.3	0.3	0.3	0.3	0.3		0.3
ear 3	Implementation	1 4	Management Systems 23	Scope and Functional ne	1 Doug McKenna	Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.2 0.6 0.6 0.	0.6	0.6	0.6	0.6		0.6	0.6		0.6
-	Implementation	1 4	Management Systems 1 26	Functional needs analsy		Programme Director		UK	646.75	248.75	99.5	995	1500	505	0.2 0.6 0.6 0.	0.6	0.6	0.6	0.6		0.6	0.6		0.6
	Implementation		Management Systems I 27 Accountability 32	Support to Capacity buil	1 Doug McKenna 1 Doug McKenna	Programme Director		UK UK	646.75 646.75	248.75 248.75	99.5	995 995	1500 1500	505 505	0.2 0.6 0.6 0.	0.6	0.6	0.6	0.6	0.0	0.6	0.6		0.6
'ear 3 'ear 3	Imniama	. 5	Accountability 32 Deeper, More Sustaina 2	Support to Capacity buil Establishment of goverr	 Doug McKenna Henry Smith 	Programme Director Technical Director	First Call Partners	UK	646.75 646.75	248.75	99.5 99.5	995 995	1500 1500	505 505	0.2 0.6 0.6 0. 0.6 1.4 1.4 1.	0.6 1 1.4	0.6 2.4	0.6	0.6		0.6	0.6 1 1.4 (0.6 15.4
ear 3	Implementation Implementation	ງ 🤚 🤈		2000 SUVEII				UK	646.75	248.75	99.5	995	1500	505			2.4	1.4	1.4					
ear 3	Implementation Implementation	1 2 1 2	Deeper, More Sustaina 3	Formation and develop	1 Henry Smith	Technical Director	First Call Partners	UK	0 10.73	2 10.75	33.3	333	1300	303	0.6 1.4 1.4 1.4	+ 1.4	2.4	1.4	1.4	1.4	0.6	1.4 (0.6	15.4
ear 3 ear 3 ear 3	Implementation	n 2		Formation and develope Capacity-building work	1 Henry Smith 1 Henry Smith	Technical Director	First Call Partners First Call Partners	UK	646.75	248.75	99.5	995	1500	505	0.6 1.4 1.4 1.4 1.0 0.3 0.7 0.7 0.7		1.2	0.7	0.7					15.4 7.7
ear 3 ear 3 ear 3	Implementation Implementation	1 2 1 2 1 3	Deeper, More Sustaina 3																	0.7 2.1		0.7	0.3	

Imple	plementation	6 Stakeholder & Program 37		Stakeholder Engagemer	1	Rania Skaine	Programme Manager		Lebanon	357.5	137.5	55	550	1500	950	11.2	12.6	14.7	12.6	14.7	11.9	16.1	10.5	10.5	14	14	10.5	153.3
	plementation plementation	6 Stakeholder & Program 38 6 Stakeholder & Program 37		MEAL, Gender, Disabilit Stakeholder Engagemer	1	Rania Skaine Rania Skaine	Programme Manager Programme Manager		Lebanon Lebanon	357.5 357.5	137.5 137.5	55 55	550 550	1500 1500	950 950	4.8 11.2	5.4	6.3	5.4	6.3	5.1 11.9	6.9	4.5	4.5 10.5	6	6	4.5	65.7 146.3
	plementation	6 Stakeholder & Program 38		MEAL, Gender, Disabilit	1	Rania Skaine	Programme Manager		Lebanon	357.5	137.5	55	550	1500	950	4.8	5.4	6.3	5.4	6.3		6.9	4.5	4.5	6	6	1.5	62.7
Imple	plementation	6 Stakeholder & Program 36	6 F	Programme Oversight a	1	Richard Bone	Team Leader		Lebanon	572	220	88	880	1500	620	4	4.5	5.25	4.5	5.25	4.25	5.75	3.75	3.75	5	5	3.75	54.75
	plementation	6 Stakeholder & Program 37		Stakeholder Engagemer	1	Richard Bone	Team Leader		Lebanon	572	220	88	880	1500	620	12	13.5	15.75	13.5	15.75	12.75 1	17.25	11.25	11.25	15	15	11.25	164.25
	plementation	6 Stakeholder & Program 36 6 Stakeholder & Program 37		Programme Oversight a	1	Richard Bone Richard Bone	Team Leader Team Leader		Lebanon Lebanon	572 572	220 220	88	880 880	1500	620 620	4	4.5	5.25	4.5	5.25	4.25	5.75	3.75	3.75	5	5	1	52 156
	plementation plementation	6 Stakeholder & Program 37		Stakeholder Engagemer Stakeholder Engagemer	1	Dave Bredo	Operations Manager		Lebanon	487.5	187.5	75	750	1500 1500	750	12 16	13.5	15.75 21	13.5	15.75 21	12.75 1	23	11.25	11.25	20	20	15	219
	plementation	6 Stakeholder & Program 37		Stakeholder Engagemer	1	Dave Bredo	Operations Manager		Lebanon	487.5	187.5	75	750	1500	750	16	18	21	18	21	17	23	15	15	20	0	0	184
Imple	plementation	2 Deeper, More Sustaina 2	. E	Establishment of goverr	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9
Imple	plementation	Deeper, More Sustaina 3	F	Formation and developi	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9
	plementation	Deeper, More Sustaina 4		Support policing comma	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	_	1.5	21.9
-	plementation	Deeper, More SustainaDeeper, More SustainaDeeper, More Sustaina		Mentoring developmen Training & Developmen	1	Jacqueline Gold Jacqueline Gold	Workstream 1 Lead Workstream 1 Lead		Lebanon Lebanon	487.5 487.5	187.5 187.5	/5 75	750 750	1500	750 750	1.6 1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	_	1.5	21.9
	plementation plementation	2 Deeper, More Sustaina 7		Capacity-building work	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500 1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9
	plementation	2 Deeper, More Sustaina 8		Finance & Resource & H	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9
Imple	plementation	Deeper, More Sustaina 9	F	Facilitate of CSP plannin	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9
Imple	plementation	6 Stakeholder & Program 36	6 F	Programme Oversight a	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4	4	3	43.8
	plementation	Deeper, More Sustaina 2		Establishment of goverr	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	_	0.4	20.8
	plementation	2 Deeper, More Sustaina 3		Formation and develop	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	_	0.4	20.8
	plementation plementation	Deeper, More SustainaDeeper, More SustainaDeeper, More Sustaina		Support policing comma Mentoring developmen	1	Jacqueline Gold Jacqueline Gold	Workstream 1 Lead Workstream 1 Lead		Lebanon Lebanon	487.5 487.5	187.5 187.5	75 75	750 750	1500 1500	750 750	1.6 1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	_	0.4	20.8
<u> </u>	plementation	2 Deeper, More Sustaina 6		Training & Developmen	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2		0.4	20.8
	plementation	2 Deeper, More Sustaina 7		Capacity-building work	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2		0.4	20.8
Imple	plementation	Deeper, More Sustaina 8		Finance & Resource & H	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	0.4	20.8
Imple	plementation	Deeper, More Sustaina 9	F	Facilitate of CSP plannin	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	0.4	20.8
	plementation	6 Stakeholder & Program 36	_	Programme Oversight a	1	Jacqueline Gold	Workstream 1 Lead		Lebanon	487.5	187.5	75	750	1500	750	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4		0.8	41.6
	plementation	3 Stronger Police Deliver 10		Review of existing custo	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75 	750	1500	750	1.28	1.44	1.68	1.44	1.68	1.36	1.84	1.2	1.2	1.6	1.6	1.2	17.52
	plementation	3 Stronger Police Deliver 11 2 Stronger Police Deliver 12		refurbishment of police	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750 750	1500	750 750	1.12	1.26	1.47	1.26	1.47	1.19	1.61	1.05	1.05	1.4		1.05	15.33
	plementation plementation	3 Stronger Police Deliver 12 3 Stronger Police Deliver 14		Development of process Training and SOPs for re	1	Willie Semple Willie Semple	Workstream 2 Lead Workstream 2 Lead		Lebanon Lebanon	487.5 487.5	187.5 187.5	75 75	750 750	1500 1500	750 750	1.12 1.12	1.26	1.47	1.26	1.47	-	1.61	1.05	1.05	1.4		1.05	15.33 15.33
-	plementation	3 Stronger Police Deliver 15		Review and undertake f	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	2.24	2.52	2.94	2.52	2.94	2.38	3.22	2.1	2.1	2.8	2.8	2.1	30.66
	plementation	3 Stronger Police Deliver 16		Develop and operationa	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	1.4	1.4	1.05	15.33
-	plementation	3 Stronger Police Deliver 17		Support to developing i	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47	1.19	1.61	1.05	1.05	1.4		1.05	15.33
-	plementation	3 Stronger Police Deliver 18		Support the Design & D	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	1.4		1.05	15.33
	plementation	3 Stronger Police Deliver 19		We will train and mento	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750 750	1500	750	1.12	1.26	1.47	1.26	1.47	1.19	1.61	1.05	1.05	1.4		1.05	15.33
-	plementation	3 Stronger Police Deliver 20 3 Stronger Police Deliver 21		Support to developmen Support to ISF Mobile Ti	1	Willie Semple Willie Semple	Workstream 2 Lead Workstream 2 Lead		Lebanon	487.5 487.5	187.5 187.5	/5 75	750 750	1500 1500	750 750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	1.4		1.05	15.33
	plementation plementation	3 Stronger Police Deliver 21 6 Stakeholder & Program 36		Programme Oversight a	1	Willie Semple Willie Semple	Workstream 2 Lead Workstream 2 Lead		Lebanon Lebanon	487.5 487.5	187.5	75	750 750	1500 1500	750 750	2.4	2.20	3.15	2.7	1.47 3.15		1.61 3.45	1.05 2.25	1.05 2.25	3		1.05 2.25	15.33 32.85
	plementation	3 Stronger Police Deliver 10		Review of existing custo	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.28	1.44	1.68	1.44	1.68		1.84	1.2	1.2	0	0	0	13.12
	plementation	3 Stronger Police Deliver 11		refurbishment of police	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	0	0	0	11.48
Imple	plementation	3 Stronger Police Deliver 12		Development of process	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47	1.19	1.61	1.05	1.05	0	0	0	11.48
	plementation	3 Stronger Police Deliver 14		Training and SOPs for re	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	0	0	0	11.48
	plementation	3 Stronger Police Deliver 15 3 Stronger Police Deliver 16		Review and undertake f	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5 487.5	187.5 187.5	75	750 750	1500 1500	750 750	2.24	2.52	2.94	2.52	2.94		3.22	2.1	2.1	0	0	0	22.96
	plementation plementation	3 Stronger Police Deliver 16 3 Stronger Police Deliver 17		Develop and operationa Support to developing in	1	Willie Semple Willie Semple	Workstream 2 Lead Workstream 2 Lead		Lebanon Lebanon	487.5 487.5	187.5	/5 75	750 750	1500 1500	750 750	1.12 1.12	1.26	1.47	1.26	1.47	1.19	1.61	1.05	1.05	0	0	0	11.48 11.48
	plementation	3 Stronger Police Deliver 18		Support the Design & D	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	0	0	0	11.48
<u> </u>	plementation	3 Stronger Police Deliver 19		We will train and mento	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	0	0	0	11.48
	plementation	3 Stronger Police Deliver 20		Support to developmen	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47		1.61	1.05	1.05	0	0	0	11.48
	plementation	3 Stronger Police Deliver 21	1 5	Support to ISF Mobile T	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.12	1.26	1.47	1.26	1.47	1.19	1.61	1.05	1.05	0	0	0	11.48
	plementation	6 Stakeholder & Program 36		Programme Oversight a	1	Willie Semple	Workstream 2 Lead		Lebanon	487.5	187.5	75	750	1500	750	2.4	2.7	3.15	2.7	3.15		3.45	2.25	2.25	0	0	0	24.6
	plementation	4 Management Systems 22		Upgrade Human Resour	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.92	2.16	2.52	2.16	2.52		2.76	1.8	1.8	2.4		1.8	26.28
	plementation	4 Management Systems 23 4 Management Systems 24		Scope and Functional ne	1	Ben Carter Ben Carter	Workstream 3 Lead Workstream 3 Lead		Lebanon Lebanon	487.5 487.5	187.5 187.5	/5 75	750 750	1500 1500	750 750	1.92	2.16	2.52	2.16	2.52	2.04	2.76	1.8	1.8	2.4		1.8	26.28
•	plementation plementation	4 Management Systems I 24 4 Management Systems I 25		Support development o Support implementation	1	Ben Carter Ben Carter	Workstream 3 Lead Workstream 3 Lead		Lebanon	487.5 487.5	187.5	75	750 750	1500 1500	750	1.92 1.76	1 98	2.52	1.98	2.32	2.04 2 1.87 2	2.76	1.8	1.8	2.4		1.65	26.28 24.09
	plementation	4 Management Systems I 26		Functional needs analsy	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.31	1.98	2.31		2.53	1.65	1.65	2.2		1.65	24.09
	plementation	4 Management Systems I 27		Support the design and	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.31	1.98	2.31	1.87	2.53	1.65	1.65	2.2		1.65	24.09
· ·	plementation	4 Management Systems I 28		Provide advice & suppo	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.31	1.98	2.31		2.53	1.65	1.65	2.2	2.2	1.65	24.09
	plementation	6 Stakeholder & Program 36 Management Systems 1 33		Programme Oversight a	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750 750	1500	750	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4	4	3	43.8
	plementation	4 Management Systems 22 4 Management Systems 23		Upgrade Human Resour Scope and Functional ne	1	Ben Carter Ben Carter	Workstream 3 Lead Workstream 3 Lead		Lebanon Lebanon	487.5 487.5	187.5 187.5	/5 75	750 750	1500 1500	750 750	1.92	2.16	2.52	2.16	2.52	2.04	2.76	1.8	1.8	1.8	0	0	21.48
	plementation plementation	4 Management Systems I 23 4 Management Systems I 24		Support development o	1	Ben Carter Ben Carter	Workstream 3 Lead Workstream 3 Lead		Lebanon	487.5 487.5	187.5	75	750 750	1500	750	1.92 1.92	2.16	2.52	2.16	2.52		2.76	1.8	1.8	1.8	0	0	21.48
	plementation	4 Management Systems I 25		Support implementation	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.32	1.98	2.31		2.53	1.65	1.65	1.65	0	0	19.69
· ·	plementation	4 Management Systems I 26		Functional needs analsy	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.31	1.98	2.31		2.53	1.65	1.65	1.65	0	0	19.69
Imple	plementation	4 Management Systems I 27		Support the design and	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.31	1.98	2.31		2.53	1.65	1.65	1.65	0	0	19.69
	plementation	4 Management Systems I 28		Provide advice & suppo	1	Ben Carter	Workstream 3 Lead		Lebanon	487.5	187.5	75	750	1500	750	1.76	1.98	2.31	1.98	2.31		2.53	1.65	1.65	1.65	0	0	19.69
	plementation	6 Stakeholder & Program 36 3 Stronger Police Deliver 16		Programme Oversight a	1	Ben Carter	Workstream 3 Lead	First Call Dantage	Lebanon	487.5 487.5	187.5	75	750 750	1500 1500	750 750	3.2	3.6	4.2	3.6	4.2		4.6	3	3	3	0	1.25	35.8
<u> </u>	plementation plementation	3 Stronger Police Deliver 16 3 Stronger Police Deliver 17		Develop and operational Support to developing in	1	Tony Hulton Tony Hulton	Inter-Agency Coordination Lead Inter-Agency Coordination Lead	First Call Partners First Call Partners	UK	487.5 487.5	187.5 187.5	/5 75	750 750	1500 1500	750 750	1	0.75	1	0	0.75	0.75 1.5	2	0.75	0.75	0.75	-	2.5	20
<u> </u>	plementation	3 Stronger Police Deliver 17 3 Stronger Police Deliver 19		We will train and mento	1	Tony Hulton	Inter-Agency Coordination Lead Inter-Agency Coordination Lead	First Call Partners First Call Partners	UK	487.5 487.5	187.5	75	750	1500	750	1	0.75	1	0	0.75	0.75	1	0.75	0.75	0.75		1.25	10
•	plementation	3 Stronger Police Deliver 16		Develop and operationa	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750	1	0.75	0.75	0	0	0	0	0	0	0	0	0	2.5
	plementation	3 Stronger Police Deliver 17		Support to developing in	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750	2	1.5	1.5	0	0	0	0	0	0	0	0	0	5
· ·	plementation	3 Stronger Police Deliver 19		We will train and mento	1	Tony Hulton	Inter-Agency Coordination Lead	First Call Partners	UK	487.5	187.5	75	750	1500	750	1	0.75	0.75	0	0	0	0	0	0	0	0	0	2.5
<u> </u>	plementation	3 Stronger Police Deliver 16		Develop and operationa	2	Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	900	350	2.25	2.25	2.25	2.25	2.25		2.25	2.25	2.25	2.25		2.25	27
	plementation plementation	3 Stronger Police Deliver3 Stronger Police Deliver19		Support to developing in We will train and mento	2	Misbah Mokaddem Misbah Mokaddem	Inter-Agency Coordination Support Inter-Agency Coordination Support		Lebanon Lebanon	357.5 357.5	137.5 137.5	55	550 550	900	350 350	4.5 2.25	4.5	4.5 2.25	4.5	4.5 2.25	4.5 2.25	2.25	4.5 2.25	4.5 2.25	4.5	,,,,	4.5 2.25	54 27
	plementation	3 Stronger Police Deliver 19 3 Stronger Police Deliver 16		Develop and operationa	2	Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5 357.5	137.5	55	550	900	350	2.25	2.25	2.25	2.25	2.25		2.25	2.25	2.25	0	2.25	0	22.5
	plementation	3 Stronger Police Deliver 17		Support to developing in	2	Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	900	350	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	0	4.5	0	45
•	plementation	3 Stronger Police Deliver 19		We will train and mento	2	Misbah Mokaddem	Inter-Agency Coordination Support		Lebanon	357.5	137.5	55	550	900	350	2.25	2.25	2.25	2.25	2.25	2.25	2.25	2.25	2.25	0	2.25	0	22.5
	plementation	3 Stronger Police Deliver 17		Support to developing in	1	Brigadier Bassam Boutro		First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	4 Management Systems 28		Provide advice & suppo	1	Brigadier Bassam Boutro		First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
•	plementation plementation	6 Stakeholder & Program 36 3 Stronger Police Deliver 17		Programme Oversight a	1	Brigadier Bassam Boutro Brigadier Bassam Boutro		First Call Partners First Call Partners	Lebanon Lebanon	572 572	220	88	880 880	1500 1500	620 620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	4 Management Systems I 28		Support to developing in Provide advice & suppo	1	Brigadier Joseph Douaihy	_	First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	6 Stakeholder & Program 36		Programme Oversight a	1	Brigadier Joseph Douaihy	-	First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
Imple	plementation	3 Stronger Police Deliver 17		Support to developing i	1	Brigadier Joseph Douaihy	Senior Strategic Advisor - ISF	First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
· · ·	plementation	4 Management Systems I 28		Provide advice & suppo	1	Brigadier Joseph Douaihy	_	First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
· · ·	plementation	6 Stakeholder & Program 36 Stronger Police Deliver 17		Programme Oversight a	1	Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
•	plementation plementation	3 Stronger Police Deliver 17 4 Management Systems 28		Support to developing in Provide advice & suppo	1	Brigadier Dany Fares Brigadier Dany Fares	Senior Strategic Advisor - GS Senior Strategic Advisor - GS		Lebanon Lebanon	572 572	220	88	880 880	1500 1500	620 620	1	1	1	1	1	1	1	1	1	1	1	1	12
•	plementation	6 Stakeholder & Program 36		Programme Oversight a	1	Brigadier Dany Fares Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	3 Stronger Police Deliver 17		Support to developing in	1	Brigadier Bassam Boutro		First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	4 Management Systems 28	8 F	Provide advice & suppo	1	Brigadier Bassam Boutro	Senior Strategic Advisor - LAF	First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	6 Stakeholder & Program 36		Programme Oversight a	1	Brigadier Bassam Boutro		First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	3 Stronger Police Deliver 17		Support to developing in	1	Brigadier Bassam Boutro		First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	4 Management Systems I 28 6 Stakeholder & Program 26		Provide advice & suppo	1	Brigadier Joseph Douaihy		First Call Partners	Lebanon	572 572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation plementation	6 Stakeholder & Program 36 3 Stronger Police Deliver 17		Programme Oversight a Support to developing in	1	Brigadier Joseph Douaihy Brigadier Joseph Douaihy		First Call Partners First Call Partners	Lebanon Lebanon	572 572	220 220	88	880 880	1500 1500	620 620	1	1	1	1	1	1	1	1	1	1	1	1	12 12
	plementation	4 Management Systems I 28		Provide advice & suppo	1	Brigadier Joseph Douainy		First Call Partners First Call Partners	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	6 Stakeholder & Program 36		Programme Oversight a	1	Brigadier Dany Fares	Senior Strategic Advisor - GS	Sun i di di Ci S	Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	3 Stronger Police Deliver 17		Support to developing in	1	Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	4 Management Systems I 28		Provide advice & suppo	1	Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	6 Stakeholder & Program 36		Programme Oversight a	1	Brigadier Dany Fares	Senior Strategic Advisor - GS		Lebanon	572	220	88	880	1500	620	1	1	1	1	1	1	1	1	1	1	1	1	12
	plementation	3 Stronger Police Deliver 11		refurbishment of police	1	Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620	0.9	0.9	0.9	0.9	0.9		0.8	0.9	0.9	0.9		0.9	10.8
-	plementation	3 Stronger Police Deliver 12 2 Stronger Police Deliver 13		Development of process	1	Mark Smith	Policing Doctrine Expert		UK	572 572	220	88	880	1500	620	0.9	0.9	0.9	0.9	0.9		0.8	0.9	0.9	0.9		0.9	10.8
	plementation plementation	3 Stronger Police Deliver 13 3 Stronger Police Deliver 14		Provide training and me Training and SOPs for re	1	Mark Smith Mark Smith	Policing Doctrine Expert		UK UK	572 572	220 220	88	880 880	1500 1500	620 620	0.9	0.9	0.9 1.8	1.9	0.9		1.6	0.9 1.8	0.9	0.9		1.8	10.8 21.6
unnle	PicinicillatiUII	3 Juliger Folice Deliver 14		Review and undertake f	1	Mark Smith	Policing Doctrine Expert Policing Doctrine Expert		UK	572	220	00	880	1500	620	1.8 0.9	0.9	0.9	1.0	0.9	1	1.6	1.0	1.8	1.8	1.0	0.9	21.6 10.8

Year 2 Year 2	Implementation Implementation	3	Stronger Police Deliver 16 Stronger Police Deliver 17	Develop and operational Support to developing in	1 Mark Smith 1 Mark Smith	Policing Doctrine Expert Policing Doctrine Expert		UK	572 572	220 220	88	880 880	1500 1500	620 620	0.9	0.9	1.8	0.9 0.9 1.8 1.8	2	0.8	0.9	0.9 1.8	0.9 1.8			10.8 21.6
Year 2	Implementation	3	Stronger Police Deliver 20	Support to developmen	1 Mark Smith	Policing Doctrine Expert		UK	572	220	88	880	1500	620	0.9	0.9	0.9	0.9 0.9	1	0.8	0.9	0.9	0.9			10.8
Year 2	Implementation	2	Deeper, More Sustaina 2	Establishment of goverr	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6 0.6	1.08	1.08	1.08	1.08	1.08	1.08		10.56
Year 2	Implementation	2	Deeper, More Sustaina 3	Formation and develop	2 Simon Creasey	CP Training Development & Delivery		UK	487.5 487.5	187.5 187.5	75	750	900	150	0.75	0.75	0.75	0.75		1.35	1.35	1.35	1.35			13.2
Year 2 Year 2	Implementation Implementation	2	Deeper, More Sustaina 4 Deeper, More Sustaina 5	Support policing comma Mentoring developmen	2 Simon Creasey 2 Simon Creasey	CP Training Development & Delivery CP Training Development & Delivery		UK	487.5	187.5	75	750 750	900	150 150	0.65	0.65	0.65	0.65 0.65 0.6 0.6	1.17	1.17	1.17	1.17	1.17	1.17		11.44 10.56
Year 2	Implementation	2	Deeper, More Sustaina 6	Training & Developmen	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6 0.6	1.08	1.08	1.08	1.08	1.08	1.08		10.56
Year 2	Implementation	2	Deeper, More Sustaina 7	Capacity-building work	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6	1.08	1.08	1.08	1.08	1.08	1.08		10.56
Year 2	Implementation	2	Deeper, More Sustaina 8	Finance & Resource & H	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6 0.6	1.08	1.08	1.08	1.08	1.08	1.08		10.56
Year 3	Implementation Implementation	2	Deeper, More Sustaina 9 Deeper, More Sustaina 2	Facilitate of CSP plannin Establishment of goverr	2 Simon Creasey 2 Simon Creasey	CP Training Development & Delivery CP Training Development & Delivery		UK	487.5 487.5	187.5 187.5	75 75	750 750	900	150 150	0.6	0.6	0.6	0.6 0.6	1.08	1.08	1.08	1.08	1.08	1.08	1.08	10.56
Year 3	Implementation	2	Deeper, More Sustaina 3	Formation and develop	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.75	0.75	0.75	0.75 0.75	0	0	0	0	0	0	0	3.75
Year 3	Implementation	2	Deeper, More Sustaina 4	Support policing comma	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.65	0.65	0.65	0.65	0	0	0	0	0	0	0	3.25
Year 3	Implementation	2	Deeper, More Sustaina 5	Mentoring developmen	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6	0	0	0	0	0	0	0	3
Year 3	Implementation	2	Deeper, More Sustaina 6	Training & Developmen	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6 0.6	0	0	0	0	0	0	0	3
Year 3 Year 3	Implementation Implementation	2	Deeper, More Sustaina 7 Deeper, More Sustaina 8	Capacity-building work v	2 Simon Creasey 2 Simon Creasey	CP Training Development & Delivery CP Training Development & Delivery		UK	487.5 487.5	187.5 187.5	75 75	750 750	900 900	150 150	0.6	0.6	0.6	0.6 0.6	0	0	0	0	0	0	0	3
Year 3	Implementation	2	Deeper, More Sustaina 9	Facilitate of CSP plannin	2 Simon Creasey	CP Training Development & Delivery		UK	487.5	187.5	75	750	900	150	0.6	0.6	0.6	0.6 0.6	0	0	0	0	0	0	0	3
Year 2	Implementation	3	Stronger Police Deliver 13	Provide training and me	2 Craig Middleton	Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	10	10	7.5	109.5
Year 2	Implementation	3	Stronger Police Deliver 14	Training and SOPs for re	2 Craig Middleton	Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	10	10	7.5	109.5
Year 3	Implementation	3	Stronger Police Deliver 13	Provide training and me	2 Craig Middleton	Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	0	0	0	0	0	67
Year 3 Year 2	Implementation Implementation	2	Stronger Police Deliver 14 Deeper, More Sustaina 2	Training and SOPs for re Establishment of goverr	2 Craig Middleton 2 Rachel Douaihy	Tactical Field Mentor CSP Lead Coordinator	First Call Partners First Call Partners	Lebanon Lebanon	487.5 178.75	187.5 68.75	75 27.5	750 275	900 900	150 625	3.2	3.6	4.2	9 10.5	8.5	4.6	3	3	4	4	3	67 43.8
Year 2	Implementation	2	Deeper, More Sustaina 3	Formation and develop	2 Rachel Douaihy	CSP Lead Coordinator	First Call Partners	Lebanon	178.75	68.75	27.5	275	900	625	12.8	14.4		14.4 16.8	13.6	18.4	12	12	16	16		175.2
Year 3	Implementation	2	Deeper, More Sustaina 2	Establishment of goverr	2 Rachel Douaihy	CSP Lead Coordinator	First Call Partners	Lebanon	178.75	68.75	27.5	275	900	625	3.2	3.6	4.2	3.6 4.2	3.4	4.6	1	1	2	0	0	30.8
Year 3	Implementation	2	Deeper, More Sustaina 3	Formation and develop	2 Rachel Douaihy	CSP Lead Coordinator	First Call Partners	Lebanon	178.75	68.75	27.5	275	900	625	12.8	14.4	16.8	14.4 16.8	13.6	18.4	4	4	8	0		123.2
Year 2	Implementation	3	Stronger Police Deliver 13	Provide training and me	2 Andrew Chambers	Tactical Field Mentor		Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	10			109.5
Year 2 Year 3	Implementation	3	Stronger Police Deliver 14 Stronger Police Deliver 13	Training and SOPs for re Provide training and me	2 Andrew Chambers2 Andrew Chambers	Tactical Field Mentor Tactical Field Mentor		Lebanon Lebanon	487.5 487.5	187.5 187.5	/5 75	750 750	900	150 150	8	9	10.5	9 10.5	8.5 8.5	11.5	7.5	7.5 0	10	0	0	109.5 67
Year 3	Implementation Implementation	3	Stronger Police Deliver 13 Stronger Police Deliver 14	Training and SOPs for re	2 Andrew Chambers 2 Andrew Chambers	Tactical Field Mentor		Lebanon	487.5 487.5	187.5	75	750 750	900	150	8	9	10.5	9 10.5	8.5	11.5	0	0	0	0	0	67
Year 2	Implementation	7	MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	1 Richard Harrison	M&E Director	First Call Partners	Lebanon	572	220	88	880	1500	620	3	3	3	3 3	3	3	3	3	3	3	3	36
Year 2	Implementation	7	MEAL, Gender, Disabili 38	MEAL, Gender, Disabilit	2 Gretchen Severson	M&E Lead	First Call Partners	Lebanon	438.75	168.75	67.5	675	900	225	16	18	21	18 21	17	23	15	15	20	20	15	219
Year 3	Implementation	7	MEAL, Gender, Disabilit	MEAL, Gender, Disabilit	1 Richard Harrison	M&E Director	First Call Partners	Lebanon	572	220	88	880	1500	620	3	3	3	3 0	3	3	3	3	6	6	0	36
Year 3	Implementation	7	MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	2 Gretchen Severson	M&E Lead Information Management Expert	First Call Partners	Lebanon	438.75	168.75	67.5 75	675 750	900	225 750	16	18	21	18 21	17	23	15	15	20	20	0	204
Year 2 Year 2	Implementation Implementation	4	Management Systems I 23 Management Systems I 26	Scope and Functional ne Functional needs analsy	1 Gerson Bergeth 1 Gerson Bergeth	Information Management Expert Information Management Expert		UK UK	487.5 487.5	187.5 187.5	75 75	750 750	1500 1500	750 750	2	2	3	2 2	2	2	2	2	2	2	3	36
Year 2	Implementation	4	Management Systems I 26 Management Systems I 23	Scope and Functional ne	1 Gerson Bergeth	Information Management Expert Information Management Expert		UK	487.5	187.5	75	750 750	1500	750 750	2	2	0	0 0	0	0	0	0	0	0	0	4
Year 3	Implementation	4	Management Systems 26	Functional needs analsy	1 Gerson Bergeth	Information Management Expert		UK	487.5	187.5	75	750	1500	750	3	3	0	0 0	3	0	0	0	0	0	0	9
Year 2	Implementation	4	Management Systems I 23	Scope and Functional ne	1 Simon O'Brien	Strategic Policing Advisor	First Call Partners	UK	572	220	88	880	1500	620	1.5	1.5	1.5	1.5 1.5	3	1.5	3	1.5	3	3	1.5	24
Year 2	Implementation	5	Accountability 27	Support the design and	1 Simon O'Brien	Strategic Policing Advisor	First Call Partners	UK	572	220	88	880	1500	620	1	1	1	1 1	2	1	2	1	2	2	1	16
Year 2	Implementation	4	Management Systems 28	Provide advice & suppo	1 Simon O'Brien	Strategic Policing Advisor	First Call Partners	UK	572	220	88	880	1500	620	2.5	2.5	2.5	2.5 2.5	5	2.5	5	2.5	5	5	2.5	40
Year 3 Year 3	Implementation Implementation	4	Management Systems I 23 Accountability 27	Scope and Functional ne Support the design and	1 Simon O'Brien 1 Simon O'Brien	Strategic Policing Advisor Strategic Policing Advisor	First Call Partners First Call Partners	UK UK	572 572	220 220	88	880 880	1500 1500	620 620	0	1.5	1.5	1.5 1.5	1.5	1.5	1.5	0	0	0	3	13.5
Year 3	Implementation	4	Management Systems I 28	Provide advice & suppo	1 Simon O'Brien	Strategic Policing Advisor	First Call Partners	UK	572	220	88	880	1500	620	0	2.5	2.5	2.5 2.5	2.5	2.5	2.5	0	0	0	5	22.5
Year 2	Implementation	7	MEAL, Gender, Disabili 38	MEAL, Gender, Disabilit	1 Imad Salameh	PEA & Conflict Advisor		Lebanon	487.5	187.5	75	750	1500	750	3	3	3	3 3	4	4	3	4	3	3	4	40
Year 3	Implementation	7	MEAL, Gender, Disabili 38	MEAL, Gender, Disabilit	1 Shelley Deane	PDIA & GESI Advisor		UK	487.5	187.5	75	750	1500	750	3	3	3	3 3	3	3	3	3	3	3	7	40
Year 2	Implementation	7	MEAL, Gender, Disabili 38	MEAL, Gender, Disabilit	1 Imad Salameh	PEA & Conflict Advisor		Lebanon	487.5	187.5	75	750	1500	750	3	3	3	3 3	3	3	3	3	0	7	0	34
ear 3	Implementation	7	MEAL, Gender, Disabili 38	MEAL, Gender, Disabilit	1 Shelley Deane	PDIA & GESI Advisor		UK	487.5	187.5	75	750	1500	750	3	3	3	3 3	3	3	3	3	0	7	0	34
ear 2	Implementation	3	Stronger Police Deliver 16	Develop and operationa	1 Tonita Murray	Gender / Female Police Advisor		UK	487.5	187.5	75	750	1500	750	0.9	0.9	0.9	0.9 0.9	0.9	0.9	0.9	0	0.9	0.9	0	9
Year 2 Year 2	Implementation Implementation	3	Stronger Police Deliver 21 Management Systems I 31	Support to ISF Mobile To Review exisiting effective	1 Tonita Murray 1 Tonita Murray	Gender / Female Police Advisor Gender / Female Police Advisor		UK UK	487.5 487.5	187.5 187.5	75 75	750 750	1500 1500	750 750	0.3 1.2	0.3	1.2	0.3 0.3	0.3	1.2	1.2	0	0.3 1.2	0.3 1.2	0	12
Year 2	Implementation	4	Management Systems I 27	Support the design and	1 Tonita Murray	Gender / Female Police Advisor		UK	487.5	187.5	75	750	1500	750	0.6	0.6	0.6	0.6 0.6	0.6	0.6	0.6	0	0.6	0.6	0	6
Year 3	Implementation	3	Stronger Police Deliver 16	Develop and operationa	1 Tonita Murray	Gender / Female Police Advisor		UK	487.5	187.5	75	750	1500	750	0.9	0	0.9	0 0.9	0	0	0.9	0	0	0.9	0	4.5
Year 3	Implementation	3	Stronger Police Deliver 21	Support to ISF Mobile To	1 Tonita Murray	Gender / Female Police Advisor		UK	487.5	187.5	75	750	1500	750	0.3	0	0.3	0 0.3	0	0	0.3	0	0	0.3	0	1.5
Year 3	Implementation	4	Management Systems I 31	Review exisiting effectiv	1 Tonita Murray	Gender / Female Police Advisor		UK	487.5	187.5	75	750	1500	750	1.2	0	1.2	0 1.2	0	0	1.2	0	0	1.2	0	6
Year 3	Implementation	4	Management Systems 27	Support the design and	1 Tonita Murray	Gender / Female Police Advisor		UK	487.5	187.5	75	750	1500	750	0.6	0	0.6	0 0.6	0	0	0.6	0	0	0.6	0	3
Year 2	Implementation	4	Management Systems I 29	Communications : Corpo	2 Ahmad Karout	StratComms & Media Advisor		Lebanon	357.5	137.5	55	550	900	350	6	6	6	6 6	6	8	8	6	8	8	0	74
Year 2 Year 3	Implementation Implementation	5	Accountability 34 Management Systems 29	Strat comms Communications : Corp	2 Ahmad Karout 2 Ahmad Karout	StratComms & Media Advisor StratComms & Media Advisor		Lebanon Lebanon	357.5 357.5	137.5 137.5	55	550 550	900	350 350	6	6	6	6 6	6	8	4	b //	6	8	0	62
Year 3	Implementation	5	Accountability 34	Strat comms	2 Ahmad Karout	StratComms & Media Advisor		Lebanon	357.5	137.5	55	550	900	350	6	6	6	6 6	6	8	4	4	6	4	0	62
Year 2	Implementation	3	Stronger Police Deliver 13	Provide training and me	2 Ulrich Hans Schiefelbein	Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	10	10	7.5	109.5
Year 2	Implementation	3	Stronger Police Deliver 14	Training and SOPs for re	2 Ulrich Hans Schiefelbein	Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	10	10	7.5	109.5
Year 3	Implementation	3	Stronger Police Deliver 13	Provide training and me	2 Ulrich Hans Schiefelbein	Tactical Field Mentor	First Call Partners	Lebanon	487.5	187.5	75	750	900	150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	0	0	0	82
Year 3	Implementation	3	Stronger Police Deliver 14	Training and SOPs for re Finance & Resource & H	2 Ulrich Hans Schiefelbein	Tactical Field Mentor Training & Assurance Expert	First Call Partners	Lebanon UK	487.5 487.5	187.5	75	750 750	900 900	150 150	8	9	10.5	9 10.5	8.5	11.5	7.5	7.5	0	0	0	7.5
Year 2 Year 2	Implementation Implementation	3	Deeper, More Sustaina 8 Stronger Police Deliver 13	Provide training and me	2 Steve Tilley 2 Steve Tilley	Training & Assurance Expert Training & Assurance Expert		UK	487.5	187.5 187.5	75 75	750 750	900	150	0.5 1.5	0	2.1	0 0	3.6	1.6 4.8	1.6	1.2 3.6	0.7	0	0	22.5
Year 2	Implementation	3	Stronger Police Deliver 14	Training and SOPs for re	2 Steve Tilley	Training & Assurance Expert		UK	487.5	187.5	75	750	900	150	1.5	0	2.1	0 0	3.6	4.8	4.8	3.6	2.1	0		22.5
Year 2	Implementation	3	Stronger Police Deliver 18	Support the Design & D	2 Steve Tilley	Training & Assurance Expert		UK	487.5	187.5	75	750	900	150	0.5	0	0.7	0 0	1.2	1.6	1.6	1.2	0.7	0	0	7.5
Year 2	Implementation	4	Management Systems 22	Upgrade Human Resour	2 Steve Tilley	Training & Assurance Expert		UK	487.5	187.5	75	750	900	150	1	0	1.4	0 0	2.4	3.2	3.2	2.4	1.4	0	0	15
Year 3	Implementation	2	Deeper, More Sustaina 8 Stronger Police Deliver 13	Finance & Resource & H	2 Steve Tilley	Training & Assurance Expert		UK	487.5	187.5	75	750 750	900	150 150	0.5	0	0.7	0 0	0.4	0.8	0.1	0	0	0	0	2.5
Year 3 Year 3	Implementation Implementation	3	Stronger Police Deliver 13 Stronger Police Deliver 14	Provide training and me Training and SOPs for re	2 Steve Tilley 2 Steve Tilley	Training & Assurance Expert Training & Assurance Expert		UK UK	487.5 487.5	187.5 187.5	/5 75	750 750	900 900	150 150	1.5	0	2.1	0 0	1.2	2.4	0.3	0	0	0	0	7.5 7.5
Year 3	Implementation	3	Stronger Police Deliver 18	Support the Design & D	2 Steve Tilley 2 Steve Tilley	Training & Assurance Expert Training & Assurance Expert		UK	487.5	187.5	75	750	900	150	0.5	0	0.7	0 0	0.4	0.8	0.3	0	0	0	0	2.5
Year 3	Implementation	4	Management Systems 22	Upgrade Human Resour	2 Steve Tilley	Training & Assurance Expert		UK	487.5	187.5	75	750	900	150	1	0	1.4	0 0	0.8	1.6	0.2	0	0	0	0	5
Year 2	Implementation	4	Management Systems 25	Support implementation	2 Riwa Saliba	Senior Finance & Admin Coordinator	First Call Partners	Lebanon	260	100	40	400	900	500	17	17	17	17 17	17	23	15	15	20	20		210
Year 2	Implementation	6	Stakeholder & Program 37	Stakeholder Engagemer	3 Nadine Merhi	Senior PCO	First Call Partners	Lebanon	260	100	40	400	500	100	16	18	21	18 21	17	23	15	15	20	20		219
Year 2 Year 2	Implementation Implementation	2	Deeper, More Sustaina 2 Deeper, More Sustaina 3	Establishment of goverr Formation and develop	3 Ahmad Kronfol 3 Ahmad Kronfol	CSP Coordinator CSP Coordinator	First Call Partners First Call Partners	Lebanon Lebanon	211.25 211.25	81.25 81.25	32.5 32.5	325 325	500 500	175 175	3.2 12.8	3.6	16.8	3.6 4.2 14.4 16.8	3.4 13.6	4.6 18.4	12	12	16	16		43.8 175.2
Year 2	Implementation	7	MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	2 Dayana el Baba	Research Analyst	inst Call Faturers	Lebanon	211.25	81.25	32.5	325	500	175	12.0	12	12	12 12	13.0	16.4	16	12	16	16	0	148
Year 2	Implementation	7	MEAL, Gender, Disabilit 1	Stakeholder mapping ar	2 Maria Cremona	M&E Manager	First Call Partners	Lebanon	438.75	168.75	67.5	675	900	225	16	18	21	18 21	17	23	15	15	20	20	15	219
Year 3	Implementation	4	Management Systems 25	Support implementation	2 Riwa Saliba	Senior Finance & Admin Coordinator	First Call Partners	Lebanon	260	100	40	400	900	500	17	17	17	17 17	17	23	15	15	20	20	15	210
Year 3	Implementation	6	Stakeholder & Program 37	Stakeholder Engagemer	3 Nadine Merhi	Senior PCO	First Call Partners	Lebanon	260	100	40	400	500	100	16	18	21	18 21	17	23	5	10	10	0		159
Year 3 Year 3	Implementation	2	Deeper, More Sustaina 2 Deeper, More Sustaina 3	Establishment of goverr Formation and develop	3 Ahmad Kronfol 3 Ahmad Kronfol	CSP Coordinator CSP Coordinator	First Call Partners First Call Partners	Lebanon	211.25	81.25 81.25	32.5	325 325	500 500	175 175	3.2	3.6	16.0	3.6 4.2	3.4 13.6	4.6 18.4	3	3	0	0		35.8 143.2
Year 3	Implementation Implementation	7	MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	2 Dayana el Baba	Research Analyst	r ii se Call r al tilel S	Lebanon Lebanon	211.25 211.25	81.25	32.5 32.5	325	900	575	12.8 12	14.4	12	14.4 16.8 12 12	13.0	16.4	16	12	0	0		143.2
Year 3	Implementation	7	MEAL, Gender, Disabilit 38	MEAL, Gender, Disabilit	2 Maria Cremona	M&E Manager	First Call Partners	Lebanon	438.75	168.75	67.5	675	900	225	16	18	21	18 21	17	23	15	15	20	15	0	199
Year 2	Implementation	2	Deeper, More Sustaina 2	Establishment of goverr	1 Trevor Service	Community Policing Expert		UK	572	220	88	880	1500	620	0	2	0	0 0	2	2	2	2	2	2	2	16
Year 2	Implementation	2	Deeper, More Sustaina 3	Formation and develop	1 Trevor Service	Community Policing Expert		UK	572	220	88	880	1500	620	0	4	0	0 0	4	4	4	4	4	4	4	32
Year 2	Implementation	2	Deeper, More Sustaina 4	Support policing comma	1 Trever Service	Community Policing Expert		UK	572	220	88	880	1500	620	0	2	0	0 0	2	2	2	2	2	2	2	16
V ~ ~ ~ ~	Implementation Implementation	2	Deeper, More Sustaina 5 Deeper, More Sustaina 2	Mentoring developmen Establishment of goverr	1 Trevor Service 1 Trevor Service	Community Policing Expert Community Policing Expert		UK	572 572	220	88	880 880	1500 1500	620 620	0	2	0	0 0	2	0	0	1	2	0	0	5
		2	Deeper, More Sustaina 3	Formation and develop	1 Trevor Service	Community Policing Expert Community Policing Expert		UK	572	220	88	880	1500	620	0	4	0	0 0	4	0	0	2	0	0	0	10
Year 3	Implementation	2	Deeper, More Sustaina 4	Support policing comma	1 Trevor Service	Community Policing Expert		UK	572	220	88	880	1500	620	0	2	0	0 0	2	0	0	1	0	0	0	5
Year 3 Year 3	Implementation	2	Deeper, More Sustaina 5	Mentoring developmen	1 Trevor Service	Community Policing Expert		UK	572	220	88	880	1500	620	0	2	0	0 0	2	0	0	1	0	0	0	5
Year 3 Year 3 Year 3	Implementation Implementation		Stronger Police Deliver 10	Review of existing custo	1 Hani Shehadeh	Civil Engineer	B&S	Lebanon	572	220	88	880	1500	620	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2			14.4
Year 3 Year 3 Year 3 Year 2	Implementation Implementation Implementation	3	Stronger Police Deliver 11	refurbishment of police	1 Hani Shehadeh	Civil Engineer	B&S	Lebanon	572	220	88	880	1500	620	2.4	2.4	2.4	2.4 2.4		2.4	2.4	2.4	2.4			28.8
Year 3 Year 3 Year 3 Year 3 Year 2	Implementation Implementation Implementation Implementation	3	Stronger Police Deliver 16	Develop and operationa	1 Hani Shehadeh	Civil Engineer	B&S	Lebanon	572 572	220	88	880 880	1500 1500	620 620	2.4	2.4	2.4	2.4 2.4		2.4	2.4	2.4	2.4			28.8
Year 3 Year 3 Year 3 Year 3 Year 2 Year 2 Year 2	Implementation Implementation Implementation Implementation Implementation	3 3	Ctronger Delice Deli	Review of existing custo refurbishment of police	1 Hani Shehadeh 1 Hani Shehadeh	Civil Engineer Civil Engineer	B&S B&S	Lebanon Lebanon	572 572	220 220	88	880 880	1500 1500	620 620	2.4	2.4	2.4	1.2 1.2 2.4 2.4		2.4	0	0	0	0		8.4 16.8
Year 3 Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3	Implementation Implementation Implementation Implementation Implementation Implementation	3 3 3 3	Stronger Police Deliver 11	retarbishinent of police	1 Hani Shehadeh	Civil Engineer	B&S	Lebanon	572	220	88	880	1500	620	2.4	2.4	2.4	2.4 2.4 2.4 2.4	2.4	2.4	0	0	0	0		16.8
Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 2 Year 3 Year 3	Implementation Implementation Implementation Implementation Implementation Implementation Implementation	3 3 3 3 3	Stronger Police Deliver 11	Develop and operationa	cricinadeli		B&S	Lebanon	572	220	88	880	1500	620	0.3	0.3	0.3	0.3 0.3	0.3	0.3	0.3	0.0			0.3	3.6
Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3 Year 3 Year 3	Implementation Implementation Implementation Implementation Implementation Implementation	3 3 3 3 3 3 2		Develop and operationa Finance & Resource & H	1 Renato Raggi	Human Rights Expert							1000	020	0.3			0.5	0.5	0.5	0.5	0.3	0.3	0.3	0.3	0.0
Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3 Year 3 Year 3 Year 3 Year 2	Implementation Implementation Implementation Implementation Implementation Implementation Implementation Implementation Implementation	3 3 3 3 3 3 2 3	Stronger Police Deliver 11 Stronger Police Deliver 16			Human Rights Expert	B&S	Lebanon	572	220	88	880	1500	620	0.3	0.3	0.3	0.3 0.3	0.3	0.3	0.3	0.3	0.3		0.3	3.6
Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3 Year 3 Year 3 Year 2 Year 2 Year 3	Implementation	3 3 3 3 3 3 2 3 4	Stronger Police Deliver 11 Stronger Police Deliver 16 Deeper, More Sustaina 8	Finance & Resource & H	1 Renato Raggi		B&S B&S	Lebanon Lebanon	572 572	220 220	88 88						0.3		0.3 0.9	0.3	0.3 0.9			0.3	0.3	
Year 2 Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3 Year 3 Year 3 Year 2	Implementation	3 3 3 3 3 3 2 3 4 4	Stronger Police Deliver 11 Stronger Police Deliver 16 Deeper, More Sustaina 8 Stronger Police Deliver 21 Management Systems I 22 Management Systems I 26	Finance & Resource & H Support to ISF Mobile To Upgrade Human Resour Functional needs analsy	1 Renato Raggi 1 Renato Raggi 1 Renato Raggi 1 Renato Raggi	Human Rights Expert Human Rights Expert Human Rights Expert	B&S B&S	Lebanon Lebanon	572 572	220 220	88	880 880 880	1500 1500 1500	620 620 620	0.3 0.9 0.6	0.3	0.3 0.9 0.6	0.3 0.3 0.9 0.9 0.6 0.6	0.3 0.9 0.6	0.9	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.9 0.6	3.6 10.8 7.2
Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3 Year 3 Year 3 Year 2	Implementation	3 3 3 3 3 3 2 3 4 4 4	Stronger Police Deliver Stronger Police Deliver 16 Deeper, More Sustaina Stronger Police Deliver 21 Management Systems 22 Management Systems 26 Management Systems 27	Finance & Resource & H Support to ISF Mobile To Upgrade Human Resour Functional needs analsy Support the design and	1 Renato Raggi	Human Rights Expert Human Rights Expert Human Rights Expert Human Rights Expert	B&S B&S B&S	Lebanon Lebanon Lebanon	572 572 572	220 220 220	88 88	880 880 880 880	1500 1500 1500 1500	620 620 620 620	0.3 0.9 0.6 0.9	0.3 0.9 0.6 0.9	0.3 0.9 0.6 0.9	0.3 0.3 0.9 0.9 0.6 0.6 0.9 0.9	0.3 0.9 0.6 0.9	0.9 0.6 0.9	0.3 0.9 0.6 0.9	0.3 0.9 0.6 0.9	0.3 0.9 0.6 0.9	0.3 0.9 0.6 0.9	0.3 0.9 0.6	3.6 10.8 7.2 10.8
Year 3 Year 3 Year 3 Year 2 Year 2 Year 2 Year 3 Year 3 Year 3 Year 2	Implementation	3 3 3 3 3 2 3 4 4 4 4 2	Stronger Police Deliver 11 Stronger Police Deliver 16 Deeper, More Sustaina 8 Stronger Police Deliver 21 Management Systems I 22 Management Systems I 26	Finance & Resource & H Support to ISF Mobile To Upgrade Human Resour Functional needs analsy	1 Renato Raggi 1 Renato Raggi 1 Renato Raggi 1 Renato Raggi	Human Rights Expert Human Rights Expert Human Rights Expert	B&S B&S	Lebanon Lebanon	572 572	220 220	88	880 880 880	1500 1500 1500	620 620 620	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.3 0.9 0.9 0.6 0.6	0.3 0.9 0.6 0.9 0.3	0.9	0.3 0.9 0.6 0.9 0.3	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.9 0.6	0.3 0.9 0.6	3.6 10.8 7.2

Year 3	Implementation	4	Management Systems I	26	Functional needs analsy	1	Renato Raggi	Human Rights Expert	B&S	Lebanon	572	220	88	880	1500	620	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0	6.6	5,808
Year 3	Implementation	4	Management Systems I	27	Support the design and	1	Renato Raggi	Human Rights Expert	B&S	Lebanon	572	220	88	880	1500	620	0.9	0.0	0.9	0.0	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0	9.9	8,712
Year 2	Implementation	5	Accountability	31	Review exisiting effectiv	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4	4	3	43.8	38,544
Year 2	Implementation	5	Accountability	32	Support to Capacity buil	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4	4	3	43.8	38,544
Year 2	Implementation	5	Accountability	33	Support to governance	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9	19,272
Year 2	Implementation	5	Accountability	34	Strat comms	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	2	2	1.5	21.9	19,272
Year 2	Implementation	5	Accountability	35	Recommendations for it	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4	4	3	43.8	38,544
Year 2	Implementation	5	Accountability	36	Programme Oversight a	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	4	4	3	43.8	38,544
Year 3	Implementation	5	Accountability	31	Review exisiting effectiv	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	0	0	0	32.8	28,864
Year 3	Implementation	5	Accountability	32	Support to Capacity buil	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	0	0	0	32.8	28,864
Year 3	Implementation	5	Accountability	33	Support to governance	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	0	0	0	16.4	14,432
Year 3	Implementation	5	Accountability	34	Strat comms	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	1.6	1.8	2.1	1.8	2.1	1.7	2.3	1.5	1.5	0	0	0	16.4	14,432
Year 3	Implementation	5	Accountability	35	Recommendations for it	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	0	0	0	32.8	28,864
Year 3	Implementation	5	Accountability	36	Programme Oversight a	1	Roman Cioma	Workstream 4 Lead		Lebanon	572	220	88	880	1500	620	3.2	3.6	4.2	3.6	4.2	3.4	4.6	3	3	0	0	0	32.8	28,864
Year 2	Implementation	4	Management Systems I	28	Provide advice & suppo	1	Chris Webb	Media & Communications Expert		UK	572	220	88	880	1500	620	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.4	0.5	0.5	0.5	0.4	5.8	5,104
Year 2	Implementation	4	Management Systems I	29	Communications : Corp	1	Chris Webb	Media & Communications Expert		UK	572	220	88	880	1500	620	3	3	3	3	3	3	3	2.4	3	3	3	2.4	34.8	30,624
Year 2	Implementation	5	Accountability	34	Strat comms	1	Chris Webb	Media & Communications Expert		UK	572	220	88	880	1500	620	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.2	1.5	1.5	1.5	1.2	17.4	15,312
Year 3	Implementation	4	Management Systems I	28	Provide advice & suppo	1	Chris Webb	Media & Communications Expert		UK	572	220	88	880	1500	620	0.5	0.5	0	0.5	0	0.5	0	0.4	0	0	0	0	2.4	2,112
Year 3	Implementation	4	Management Systems I	29	Communications : Corpo	1	Chris Webb	Media & Communications Expert		UK	572	220	88	880	1500	620	3	3	0	3	0	3	0	2.4	0	0	0	0	14.4	12,672
Year 3	Implementation	5	Accountability	34	Strat comms	1	Chris Webb	Media & Communications Expert		UK	572	220	88	880	1500	620	1.5	15	0	1.5	0	1.5	0	1.2	0	0	0	0	7.2	6,336
Year 2	Implementation	4	Management Systems I	22	Upgrade Human Resour	1	Patrick Rock	Personnel / HR Expert	B&S	UK	572	220	88	880	1500	620	2.1	4.9	49	4.9	4.9	4.9	4.9	4.9	4.9	4.9	4.9	4.9	56	49,280
Year 2	Implementation	4	Management Systems I	25	Support implementation	1	Patrick Rock	Personnel / HR Expert	B&S	UK	572	220	88	880	1500	620	0.9	2.1	2.1	2 1	2.1	2.1	2.1	2.1	2 1	2.1	2.1	2.1	24	21,120
Year 3	Implementation	4	Management Systems I	22	Upgrade Human Resour	1	Patrick Rock	Personnel / HR Expert	B&S	UK	572	220	88	880	1500	620	2.1	2.8	2.8	0	2.8	2.8	0	2.8	0	2.8	0	0	18.9	16,632
Year 3	Implementation	4	Management Systems I	25	Support implementation	1	Patrick Rock	Personnel / HR Expert	B&S	UK	572	220	88	880	1500	620	0.9	1.0	1.2	0	1.2	1.2	0	1.2	0	1.2	0	0	8.1	7,128
Year 2	Implementation	4	Management Systems I	28	Provide advice & suppo	1	International Pool Upp		B&S	UK	646.75	248.75	99.5	995	1500	505	1.8	0	0	0	0	2.4	0	0	2.4	0	2.4	0	9	8,955
Year 2	Implementation	4	Management Systems I	30	Scope and pilot provisio	1	International Pool Upp		First Call Partners	UK	646.75	248.75	99.5	995	1500	505	1.8	0	0	0	0	2.4	0	0	2.4	0	2.4	0	9	8,955
Year 2	Implementation	5	Accountability	31	Review exisiting effectiv	1	International Pool Upp		Se can raraners	J.C	646.75	248.75	99.5	995	1500	505	2.4	0	0	0	0	3.2	0	0	3.2	0	3.2	0	12	11,940
Year 3	Implementation	Δ	Management Systems I	28	Provide advice & suppo	1	International Pool Upp		B&S	UK	646.75	248.75	99.5	995	1500	505	1.8	0	0	0	0	2.4	0	0	2.4	0	0	0	6.6	6,567
Year 3	Implementation	Δ	Management Systems I	30	Scope and pilot provisio	1	International Pool Upp	· · · · · · · · · · · · · · · · · · ·	First Call Partners	UK	646.75	248.75	99.5	995	1500	505	1.8	0	0	0	0	2.4	0	0	2.4	0	0	0	6.6	6,567
Year 3	Implementation	5	Accountability	31	Review exisiting effectiv	1	International Pool Upp	· · · · · · · · · · · · · · · · · · ·	Thist can rarthers	OK	646.75	248.75	99.5	995	1500	505	2.4	0	0	0	0	3.2	0	0	3.2	0	0	0	8.8	8,756
Year 2	Implementation	3	Stronger Police Deliver	12	Development of proces:	2	International Pool Mid	P P P P P P P P P P P P P P P P P P P	B&S	IIK	572	220	88	880	900	20	3	3	3	0	0	0	2	6	6	6	8	8	45	39,600
Year 2	Implementation	5	Accountability	33	Support to governance	2	International Pool Mid	· ·	First Call Partners	UK	572	220	88	880	900	20	3	3	3	0	0	0	2	6	6	6	8	8	45	39,600
Year 2	Implementation	3	Stronger Police Deliver	18	Support to governance \	2	International Pool Mid	· ·	Thist can raithers	UK	572	220	88	880	900	20	9	9	9	0	0	0	6	18	18	18	24	24	135	118,800
Year 3	Implementation	3	Stronger Police Deliver	12	Development of proces:	2	International Pool Mid	·	B&S	IIK	572	220	88	880	900	20	2	2	2	0	0	0	2	10	10	2	0	0	133	15,840
Year 3	Implementation	5	Accountability	33	Support to governance	2	International Pool Mid	· ·	First Call Partners	IIK	572	220	88	880	900	20	2	2	2	0	0	0	2	4	4	2	0	0	18	15,840
Year 3	Implementation	2	Stronger Police Deliver	10	Support the Design & D	2	International Pool Mid	·	That Call Farthers	UK	572	220	88	880	900	20	6	6	6	0	0	0	6	12	12	6	0	0	54	47,520
Year 2	Implementation	2	Deeper, More Sustaina	10	Support policing comma	1	National Pool Upper	·	B&S	Lebanon	438.75	168.75	67.5	675	1500	825	0	2	2	2	2	2	0	0	2	0	0	0	12	8,100
Year 2	Implementation	2	Stronger Police Deliver	12	Development of process	1	National Pool Upper	<u>'</u>	BQ3	Lebanon	438.75	168.75	67.5	675	1500	825	0	2	2	2	2	2	0	0	2	0	0	0	12	8,100
Year 2	Implementation	2	Stronger Police Deliver	20	Support to developmen	1	National Pool Upper	<u>'</u>		Lebanon	438.75	168.75	67.5	675	1500	825	0	6	2	6	2	2	0	0	<u> </u>	0	0	0	36	24,300
		<i>1</i>	Management Systems I	24	Support development o	2	National Pool Middle	•		Lebanon	357.5	137.5	55	550	900	350	20	20	30	20	30	30	20	15	15	20	20	0	300	165,000
Year 2 Year 2	Implementation Implementation	2	Deeper, More Sustaina	24	Formation and developi	1	National Pool lower	·	B&S	Lebanon	146.25	56.25	22.5	225	500	275	18.75	18.75	18.75	10.75	18.75	31.25	28.75	13	18.75	25	25	25	262.5	59,063
		2	Stronger Police Deliver	1/1	Training and SOPs for re	1	National Pool lower		BQ3	Lebanon	146.25	56.25	22.5	225	500	275			20.70	10.75		21.25				25	25	25	262.5	59,063
Year 2 Year 2	Implementation Implementation	3	Management Systems I	20	Communications : Corpo	4	National Pool lower			Lebanon	146.25	56.25	22.5	225	500	275	18.75	18.75	18.75	10.75	18.75	21.25	28.75		18.75	25	25	25	262.5	59,063
		4 5		24	Strat comms	4	National Pool lower			Lebanon					500	275	18.75	18.75 18.75	18.75	10.75	18.75	21.25	28.75	-	18.75 18.75	25	25	25		59,063
Year 2	Implementation Implementation	7	Accountability MEAL, Gender, Disabilit	20	MEAL, Gender, Disabilit	1	Gender Lead	Senior Gender		UK	146.25 646.75	56.25 248.75	22.5 99.5	225 995	1500	505	18.75 0	16.75	16.75	16.75	18.75	21.25	20.75	25	2	25	25	25	262.5 8	7,960
Year 2		7	MEAL, Gender, Disabilit	20	MEAL, Gender, Disabilit	1	Gender Lead Gender Lead	Senior Gender Senior Gender		UK	646.75	248.75	99.5	995	1500	505	U	U	2	U	U	Z	U	U	2	U	U	2	0	7,900
Year 2	Implementation	7	MEAL, Gender, Disabilit	20	MEAL, Gender, Disabilit	2	Gender Lead Gender TL	Gender adviser		UK	572	248.75	99.5	880	900	303		0	0	0		1	0	0	4	0	0	1	12	10,560
Year 2	Implementation	7	MEAL, Gender, Disabilit	20	MEAL, Gender, Disabilit	2	Gender TL	Gender adviser Gender adviser		UK	572	220	00		900	20	U	U	U	U	U	4	U	U	4	U	U	4	0	10,560
Year 2	Implementation	7	MEAL, Gender, Disabilit	20	MEAL, Gender, Disabilit	1				UK	572		00	880	300		0	0		0	0	5	0	0		0	0	E	20	17,600
Year 2	Implementation	7	MEAL, Gender, Disabilit	20	MEAL, Gender, Disabilit	1	Disability Lead	Disability Expert Disability Expert		UK	572	220	00	880	1500 1500	620 620	U	U	3	U	U	5	U	U	3	U	U	3	20	17,000
Year 2	Implementation	2	Deeper, More Sustaina	30		1	Disability Lead		B&S	Lebanon	438.75	220 168.75	67.5	880	1500	825	0	2	2	2		2	0	0	2	0	0	0	12	8,100
Year 3	Implementation	2	· ·	12	Support policing comma	1	National Pool Upper	· ·	D&S	Lebanon		168.75	67.5	675		825 825	0	2	2	2	2	2	0	0	2	0	0	0	12	8,100 8,100
Year 3	Implementation	3	Stronger Police Deliver	20	Development of process	1	National Pool Upper	· ·			438.75		67.5	675	1500		0	2	2	2	2	2	0	0	2	0	0	0	26	
Year 3	Implementation	3	Stronger Police Deliver	20	Support to developmen	2	National Pool Upper	·		Lebanon	438.75	168.75	67.5	675	1500	825	CO.	б	6	6	6	6	0	0	30	CO	0	0	500	24,300
Year 3	Implementation	4	Management Systems I	24	Support development o	1	National Pool Middle		Doc	Lebanon	357.5	137.5	33.5	550	900	350	60	60	60	60	60	60	60	30	30	15	10	10	600	330,000
Year 3	Implementation	2	Deeper, More Sustaina	3	Formation and develop	4	National Pool lower		B&S	Lebanon	146.25	56.25	22.5	225	500	275	15	15	15	15	15	17	23	20	10	15	10	10	180	40,500
Year 3	Implementation	3	Stronger Police Deliver	14	Training and SOPs for re	4	National Pool lower			Lebanon	146.25	56.25	22.5	225	500	275	15	15	15	15	15	17	23	20	10	15	10	10	180	40,500
Year 3	Implementation	4	Management Systems I	29	Communications : Corpo	4	National Pool lower			Lebanon	146.25	56.25	22.5	225	500	275	15	15	15	15	15	17	23	20	10	15	10	10	180	40,500
Year 3	Implementation	5	Accountability	34	Strat comms	4	National Pool lower		4	Lebanon	146.25	56.25	22.5	225	500	275	15	15	15	15	15	1/	23	20	10	15	10	10	180	40,500
Year 3	Implementation	7	MEAL, Gender, Disabilit	38	MEAL, Gender, Disabilit	1	Gender Lead	Senior Gender	<u> </u>	UK	646.75	248.75	99.5	995	1500	505	0	0	2	U	0	2	0	Ü	2	U	0	2	8	7,960
Year 3	Implementation	7	MEAL, Gender, Disabilit	38	MEAL, Gender, Disabilit	1	Gender Lead	Senior Gender	<u> </u>	UK	646.75	248.75	99.5	995	1500	505													0	17.000
Year 3	Implementation	7	MEAL, Gender, Disabilit	38	MEAL, Gender, Disabilit	2	Gender TL	Gender adviser		UK	572	220	88	880	900	20	0	0	5	0	0	5	0	0	5	0	0	5	20	17,600
Voor 7	Implementation	7	MEAL, Gender, Disabilit	38	MEAL, Gender, Disabilit	2	Gender TL	Gender adviser	/	UK	572	220	88	880	900	20													0	0
Year 3		_	A 4 F A		A 45 A 1		- 1	a			- [7]		. 00							4										
Year 3 Year 3 Year 3	Implementation Implementation	7	MEAL, Gender, Disabilit MEAL, Gender, Disabilit	38	MEAL, Gender, Disabilit MEAL, Gender, Disabilit	1	Disability Lead Disability Lead	Disability Expert Disability Expert	<u> </u>	UK	572 572	220 220	88	880 880	1500 1500	620 620	0							0					20	17,600



Year 3

Year 3

Implementation

Implementation

Mandatory Input*
Auto-calculation*

Operational Costs

Please detail your full costs for the entire contract period.

If you do not complete all mandatory fields your bid will be considered incomplete and may not be accepted.

7 MEAL, Gender, Disabilit 38 MEAL, Gender, Disabilit

7 MEAL, Gender, Disabilit 38 MEAL, Gender, Disabilit

Other Expenses

Other Expenses

M&E data collection and research Data collection and evaluation

Verification

All supporting information for completing this form has been included in the "Instructions" tab. 600 1 Supporting Public Servi 1 Audience Analysis Airline Travel / Visas Return Flight 200 UK-London Heathrow Kenya-Nairobi Country / Region (Airline Travel Only) (Other Expenditure Only) (Equipment Only) Consortium Partner / Subcontractor Project Stage Expense Type Description Relevance to Project Quantity Rate (GBP) From To Total (GBP) Output | Output Description | Activity | Activity Description Purchase, Lease or Hire (if applicable) *Enter Partners on "Overview" tab 5250 Year 1 Inception 1 Inception report 1 Stakeholder mapping ar Other Expenses SAFE+ Courses for deployed staff Duty of care 750 All Programme Support Co SAFE+ Courses for deployed staff Duty of care All Programmme Support 28 750 21000 Year 1 Other Expenses Implementation 22 600 13200 Year 1 Inception 1 Inception report 1 Stakeholder mapping ar Airline Travel Economy class flights LHR Lebanon All Programme Support Co Airline Travel Economy class flights 101 600 60600 Year 1 Implementation All Programmme Support Lebanon 44 50 2200 Year 1 Inception 1 Inception report 1 Stakeholder mapping ar Transportation UK airport travel 201 50 10050 All Programme Support Co Year 1 Implementation All Programmme Support Transportation UK airport travel Stakeholder mapping ar 1200 8400 Year 1 Inception 1 Inception report Other Expenses Beirut apartment Accommodation Year 1 77 1200 92400 Implementation All Programmme Support Programme Support Co Other Expenses Beirut apartment Accommodation 350 80 28000 Year 1 Other Expenses 1 Inception report 1 Stakeholder mapping ar Beirut hotels Accommodation Inception 670 80 53600 Year 1 Implementation All Programmme Support All Programme Support Co Other Expenses Beirut hotels Accommodation 70 70 4900 Year 1 Inception 1 Inception report 1 Stakeholder mapping ar Other Expenses Hotels outside Beirut Accommodation Year 1 All Programme Support Co Hotels outside Beirut 130 70 9100 Implementation All Programmme Support Other Expenses Accommodation 1000 1000 Year 1 Inception 1 Inception report Stakeholder mapping ar Other Expenses Security provider Duty of care 1000 6000 Year 1 Implementation All Programmme Support Programme Support Co Other Expenses Security provider Duty of care 4000 Other Expenses Office space 4000 Year 1 Inception 1 Inception report 1 Stakeholder mapping ar Rent, furniture, internet, phones etc 4000 24000 Year 1 Implementation All Programmme Support All Programme Support Co Other Expenses Office space Rent, furniture, internet, phones etc 1 Stakeholder mapping ar 875 Year 1 On Site Expenses 35 25 Inception 1 Inception report Local communications 210 5250 Year 1 All Programme Support Co On Site Expenses Local communications 25 Implementation All Programmme Support 2000 2000 Year 1 Inception 1 Inception report Stakeholder mapping ar Other Expenses Consumables Paper, printing etc 2000 Year 1 All Programmme Support Programme Support Co Other Expenses Consumables Paper, printing etc 12000 **Implementation** 4750 4750 Year 1 Transportation Car hire Beirut Inception 1 Inception report 1 Stakeholder mapping ar 7 4750 33250 All Programmme Support Year 1 All Programme Support Co Transportation Car hire Beirut Implementation 350 30 10500 Inception 1 Inception report Stakeholder mapping ar Other Expenses Per diems (actuals) Subsistence Year 1 Implementation All Programmme Support All Programme Support Co Other Expenses Per diems (actuals) Subsistence 670 30 20100 400 2 800 24/7 Monitoring Year 1 Stakeholder mapping ar Other Expenses Duty of care Inception 1 Inception report 3799 7598 All Programmme Support All Programme Support Co 24/7 Monitoring 2 Year 1 Implementation Other Expenses Duty of care 1 Stakeholder mapping ar 1000 1000 Year 1 Inception 1 Inception report Transportation Fuel Year 1 All Programme Support Co 1000 7000 Implementation All Programmme Support 75000 300000 ISF building refurbishment Year 1 Implementation 3 Stronger Police Deliver refurbishment of police 80000 Year 1 Implementation Deeper, More Sustaina Formation and develop CSP projects Year 1 10000 Equipment Equipment Laptops & IT 30 750 22500 Year 1 Implementation All Programmme Support All Programme Support Co Purchase 75000 150000 Year 1 3 Stronger Police Deliver 18 Support the Design & D C3 centres 2 Implementation Equipment Strategic communications 35000 Year 1 Implementation 5 Accountability 34 Strat comms 35000 Equipment 7 MEAL, Gender, Disabilit 38 MEAL, Gender, Disabilit 138160 138160 Year 1 Implementation Other Expenses M&E data collection and research Data collection and evaluation 20000 38 MEAL, Gender, Disabilit 20000 Year 1 Implementation 7 MEAL, Gender, Disabili Other Expenses Verification Year 2 Implementation All Programmme Support All Programme Support Co Other Expenses Pre deployment training (SAFE/SAF Duty of care 10 750 7500 185 600 111000 Year 2 Implementation All Programmme Support All Programme Support Co Airline Travel Economy class flights LHR Lebanon 370 50 18500 Implementation UK airport travel Year 2 All Programmme Support All Programme Support Co Transportation 120 1200 144000 Year 2 Implementation All Programmme Support All Programme Support Co Other Expenses Beirut apartment Accommodation Year 2 Implementation All Programmme Support All Programme Support Co Other Expenses Beirut hotels Accommodation 1198 80 95840 Implementation ent, furniture, internet, phones etc 12 4000 48000 Year 2 All Programme Support Co Other Expenses Office space All Programmme Support 420 25 10500 Year 2 Implementation All Programmme Support All Programme Support Co On Site Expenses Local communications 3325 Implementation All Programme Support Co Car hire Beirut 12 39900 Year 2 All Programmme Support Year 2 Implementation All Programme Support Co Other Expenses Per diems (actuals) Subsistence 1198 30 35940 All Programmme Support All Programmme Support 6888 2 13776 Year 2 All Programme Support Co 24/7 Monitoring Implementation Other Expenses Implementation 3 Stronger Police Deliver refurbishment of police ISF building refurbishment 75000 225000 Year 2 Equipment Implementation 10000 160000 Year 2 2 Deeper, More Sustaina Formation and develop CSP projects Year 1 16 Equipment 2 75000 150000 Year 2 3 Stronger Police Deliver 18 Support the Design & D Equipment C3 centres Implementation 50000 50000 Year 2 Implementation 5 Accountability 34 Strat comms Equipment Strategic communications Implementation 276320 276320 Year 2 7 MEAL, Gender, Disabilit 38 MEAL, Gender, Disabilit Other Expenses M&E data collection and research Data collection and evaluation 35000 35000 Year 2 7 MEAL, Gender, Disabilit 38 MEAL, Gender, Disabilit Verification Implementation Other Expenses Year 3 Implementation All Programmme Support All Programme Support Co Other Expenses Pre deployment training (SAFE/SAF Duty of care 750 3750 129 600 77400 Year 3 Implementation All Programmme Support All Programme Support Co Airline Travel Economy class flights Lebanon 258 All Programme Support Co 50 12900 Year 3 UK airport travel Implementation All Programmme Support Transportation 100 1200 120000 Year 3 Implementation All Programmme Support All Programme Support Co Other Expenses Beirut apartment Accommodation Year 3 Implementation All Programmme Support All Programme Support Co Other Expenses Beirut hotels Accommodation 682 80 54560 All Programmme Support 150 70 10500 Year 3 All Programme Support Co Other Expenses Hotels outside Beirut Accommodation Implementation 4000 48000 All Programme Support Co 12 Year 3 Other Expenses Office space Implementation All Programmme Support Rent, furniture, internet, phones etc Implementation All Programme Support Co On Site Expenses Local communications 350 25 8750 Year 3 All Programmme Support 12 2850 34200 Year 3 Implementation All Programmme Support All Programme Support Co Transportation Car hire Beirut All Programmme Support All Programme Support Co 682 30 20460 Year 3 Other Expenses Per diems (actuals) Subsistence Implementation 5354 10708 Year 3 Implementation All Programmme Support All Programme Support Co Other Expenses 24/7 Monitoring 75000 225000 Year 3 3 Stronger Police Deliver 11 refurbishment of police ISF building refurbishment 3 Implementation Equipment 10000 160000 Year 3 Implementation 2 Deeper, More Sustaina 3 Formation and develop CSP projects Year 1 16 Equipment 75000 150000 Year 3 Implementation 3 Stronger Police Deliver Support the Design & D Equipment C3 centres 35000 35000 Year 3 Implementation 5 Accountability 34 Strat comms Equipment Strategic communications

276320

35000

276320

35000



Mandatory Input*
Auto-calculation*

Value for Money (VfM) - Staffing Rates Average Daily Rate Fee

Notes:

- Enter All staff included in "Staff Cost" tabs excluding Band 4 Admin
Assistant, or equivalent

- Please ensure that all applicable staff names are entered in the <u>same</u> <u>format</u> as the "Staff Costs" tab

Total Project Days	Total Expenditure (GBP)	Total Average Daily Rate (GBP)
16,071	9,788,560	609

79,600 137,310 320,650 512,160 418,500 436,500 403,500 414,750 55,500 128,150 105,600	995 995 550 880 750 750 750	1500 1500 1500 1500 1500 1500	34% 34% 63% 41% 50%
320,650 512,160 418,500 436,500 403,500 414,750 55,500 128,150 105,600 105,600	550 880 750 750 750	1500 1500 1500 1500	63% 41% 50%
512,160 418,500 436,500 403,500 414,750 55,500 128,150 105,600	880 750 750 750	1500 1500 1500	41% 50%
418,500 436,500 403,500 414,750 55,500 128,150 105,600 105,600	750 750 750	1500 1500	50%
436,500 403,500 414,750 55,500 128,150 105,600 105,600	750 750	1500	
403,500 414,750 55,500 128,150 105,600 105,600	750		50%
414,750 55,500 128,150 105,600 105,600		1500	
55,500 128,150 105,600 105,600	750		50%
128,150 105,600 105,600		1500	50%
105,600 105,600	750	1500	50%
105,600	550	1250	56%
	880	1500	41%
	880	1500	41%
105,600	880	1500	41%
209,440	880	1500	41%
105,000	750	1250	40%
362,250	750	1250	40%
145,200	275	1250	78%
105,600	880	1500	41%
390,150	675	1250	46%
111,000	750	1500	50%
149,600	880	1500	41%
81,750	750	1500	50%
75,750	750	1500	50%
45,000	750	1500	50%
200,200	550	1250	56%
332,250	750	1250	40%
102,750	750	1250	40%
220,000	400	1250	68%
175,200	400	900	56%
171,600	325	900	64%
115,700	325	900	64%
295,650	675	1250	46%
154,000	880	1500	41%
137,280	880	1500	41%
79,200	880	1500	41%
473,440	880	1500	41%
138,160	880	1500	41%
155,760	880	1500	41%
59,700	995	1500	34%
382,800	880	1250	30%
94,500	675	1500	55%
			56%
301,000			55%
544 500			34%
544,500 23,880			30%
23,880			41%
23,880 44,880			17%
	561,000 544,500 23,880 44,880 57,200	561,000 550 544,500 225 23,880 995 44,880 880 57,200 880	561,000 550 1250 544,500 225 500 23,880 995 1500 44,880 880 1250