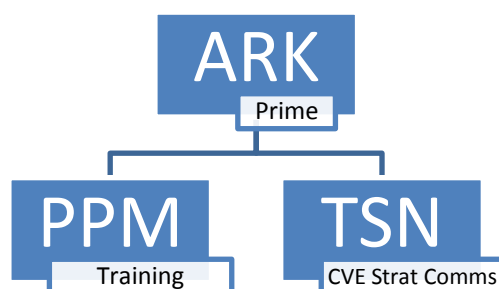


ARK FZC

ARK FZC is bidding in the role of Prime Contractor. It is a limited liability company registered in the Ras Al Khaimah Free Zone (Company No: RAKFTZA-FZC-4004138) in the UAE, and is jointly owned by Alistair Harris (60%) and Lara Challita (40%). ARK plans to use two main subcontractors to deliver certain sections of this contract, and has also identified a number of regular service providers. Service providers have been identified in the technical bid and the two sub-contractors, PPM and TSN are detailed below.



PPM ARASTIRMA HIZMETLERI LIMITED SIRKETI

PPM is a Turkish company, registered in Gaziantep (Company No: 7330410420). Alistair Harris is the sole shareholder. It will be used as a vehicle for the employment of staff working in Turkey as well as conducting residential training, all of which are within PPM's articles of association. To ensure that ARK's programme delivery is not hindered by compliance issues, PPM contracts Turkish lawyers, accountants and auditors, and an in-house compliance specialist. ARK uses a compliant delivery method that has been developed in conjunction with the Turkish Ministry of Foreign Affairs and Ministry of Economy to ensure all host country legal, financial and commercial requirements are met.

THE STABILISATION NETWORK DMCC

TSN is registered as a limited liability company (Certificate No. DMCC16679) with the Dubai Multi Commodities Centre Authority in the UAE. Alistair Harris is also the sole shareholder. TSN will be sub-contracted to carry out any CVE Strategic Communications work which is contracted to ARK through this Framework. Given the sensitivity of such work and potential implications for Syrian staff, ARK has chosen to segregate this component to reduce risks associated with this type of programming.