Listaff costs are inclusive of all indirect labour costs. This means all costs associated with those employed (as per original Framework guidance). The costs will include all taxes and contributions required by law and employer's liability and insurance (including life insurance and Medevac). All costs associated with the Contractor's standard employment benefit such as sick leave with pay, per non-working days, travel days, health and life assurance. All costs associated with the cercutiment and dismissal of Staff, HR, and any other consumable costs associated with their employment. All contributions to any head Office overheads, management and administration of the Contractor. This includes (if appropriate) management information costs, area management and account management costs, operational finance function, management/financial accounting function including banking department, information technology and specialist consultancy advice. Do not include mobilisation/deployment costs, or transport, as this will be included under Operational costs and expenses.  II. Operational Costs and Expenses: Including flights, transport, accommodation, and any other living costs associated with this requirement. Add additional rows as necessary to table below. Split out Staff Costs, Operational Costs and Expenses. Include m/ment fee on separate line (if applicable). M/ment fee/ profit % should only be applied to total labour costs as opposed to operational and and expenses.																	
Contingent in part and purply and the part and purply and pu	1. Financial	Methodology. How will you ensure	that value for mon	ey (VFM) is	evident in	your prop	posal and	delivery a	nd that ef	fective go	vernance i	is present?	Max 400 w	ords. 25pts	(0-4 scale).	Using exan	ples as nece
Continue with the continue with a process process with the continue with the conti	a. Benchmar	king of Fee rates. How have you structured	them for this requirer	ment? Eviden	ce of reducti	on or discou	unt.										
A continue that continue the continue that continue that continue the continue that con	b. Economie:	s of scale / shared platform or services for t	he requirement														
Part	c. What safe	guards do you have in your supply chain? \	What systems are in p	lace, includin	g procureme	ent policy, to	o demonstra	te good con	nmercial go	vernance fo	r this requir	ement?					
A contact co	d. Any other	added value or competitive financial appro-	aches, such as sustain	able costs ov	er the longer	r term etc											
Process of feature by one filt count for the period to 21 Merch 2017 (Use 21 to the period to	e. Provide m	onetarised value for the savings you have ic	dentified on an annual	basis. At the	request of t	he Authorit	ty bidders sh	ould be able	e to provide	a more det	ailed breakd	lown to justify	the respons	ie.			
Completive Numbers of ear or 25 goings. Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm) Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm) Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm) Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm) Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm) Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced priced priced   150 x + 25 cm] Scored on an inverse generating e.g. [levels priced priced priced priced priced priced price	<u>Methodol</u>	ogy - Number of words (maximum 400)	1														
Companies   Comp	2. Please d	letail your full costs for the period to	31 March 2017 (U	se 1 tab pe	r year). Tot	al 175pts.	. Made up	of:									
Part   Contact	Competitive	Average Fee rate = 50 points. Scored on an	inverse percentage e.	g. lowest pric	ed /price x 1	100 x .25											
Part   Contact	Competitive I	Management Fee = 25 points. Scored on an	inverse percentage e	.g. lowest pri	ced /price x	100 x .25											
The color of 10 growth. Second on an inverse percentage of g. Investigating of the State of the							/ bid percer	tage x 100	x .25								
							, sia percei										
Suff Goods are included at a large and labely code. This means all cost associated with those employment benefit such as sick lower with purpose one convoling (by the part of the payment) of the payment. All contributions required by law and employer's liability and immunoce (including life immunoce and Medocay, All costs associated with the Contractor's Standard employment benefit such as sick lower with purpose one convoling (by the part of the payment.) All contributions to purpose the contributions of the payment. All contributions to purpose the contributions of the payment and contributions to purpose the payment and administration of the Contribution and administration. All contributions are payment information to the payment and contributions to purpose the payment and the payment and contributions to purpose the payment and the payment and administration of the Contribution to purpose the payment and contributions to purpose the payment and the		100 points. Scored on an inverse percentag	ge e.g. lowest priced b	nu / price of b	iu x 100 x .1.	00											
The properties of larges function of larges framed days, rational days as particulated with the restrictment and dismosal of state of larges framed framed from the restrictment and dismosal of state of larges framed from the restrictment and dismosal of state of larges from the restrictment and dismosal of state of larges from the restrictment and dismosal of state of larges from the restrictment and dismosal of state of larges from the restrict	Notes:																
Activity/ Strands   Type of Cost   Quality Cost   Q	non-working management ii. Operation	days, travel days, health and life assurance. costs, operational finance function, manag al Costs and Expenses: Including flights, tra	. All costs associated ement/financial acco	with the recurrence	ruitment and on including	d dismissal o banking dep	of Staff, HR , partment, in	and any oth formation t	ner consuma echnology a	ible costs as nd specialis	sociated wir t consultanc	th their emplo cy advice. Do r	oyment. All co not include m	ontributions t nobilisation/d	any Head O	fice overhead sts, or transp	ls, manageme ort, as this will
Start   Troken down by role (add lines as   Start daily rate   Total Day   Monthly	and expenses	5.															
As per 508   Staff broken down by role (add lines as excessary)   Staff daily rate   Total Day   Monthly obtail   Monthly obtai	Activity/		Unit costs (where														
As per Son a County of the Cou	Strand	Type of Cost	applicable)	Quantity	April	May	June	July	August	Sept	October	November	December	January	February	March	Total (£)
Necessary   Nece	As nor Cop		Staff daily rate	Total Day													
Companies   Comp	As per son	necessary)	Stall daily rate	Total Days	total	total	total	total	total	total	total	total	total	total	total	total	
Companies   Comp				0													0
Total Project Cots   Total				0													0
September   Sept				0	<u> </u>									1			0
Management Fee   Mana			Tota	al O													0
September   Sept														Ave			#DIV/0!
Second   Continue																	0
As per SoR   il Operational costs and expenses, broken down by type (add lines as necessary)  Year 3   International Costs and expenses, broken down by type (add lines as necessary)  Year 3   International Costs and expenses, broken down by type (add lines as necessary)  Year 3   International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses, broken down by type (add lines as necessary)  International Costs and expenses to the following the f																	0
As per so, project Costs    Quantity   One   Costs   C					April	May	June	July	August	Sept	October	November	December	January	February	March	
As per so, project Costs    Quantity   One   Costs   C				Unit	Monthly	Monthly	Monthly	Monthly	Month	Month	Monthly	Monthly	Monthly	Month	Month	Monthly	
	As per SoR		Unit rates														
Total Project Costs	V 2	down by type (add lines as necessary)															
Company   Comp	redi 3																
Total Project Costs    O   O   O   O   O   O   O   O   O														1			
Total Project Costs    O   O   O   O   O   O   O   O   O	<b> </b>		1	+	<del>                                     </del>	<del>                                     </del>	+	<del>                                     </del>			<del>                                     </del>			<del>                                     </del>	<b> </b>	<b> </b>	
Total Project Costs 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0																	0
Activity cost as % of total cost [250s]		Tota	4	1	<u> </u>			<u> </u>	L	<u> </u>	<u> </u>	<u> </u>	<u> </u>		<u> </u>	<u> </u>	0
Activity cost as % of total cost [250s]	Tatal Day																
	iotai Project	COSIS					0			0	0	0	0	0	0	0	0
					Ac	tivity cost a											
							#UI	, 01									

	al Methodology. How will you ensure th						delivery a	and that ef	ffective go	vernance	is present?	400 II		,		
	rking of Fee rates. How have you structured th		ent? Eviden	ce of reducti	ion or disco	unt.										
	es of scale / shared platform or services for the e guards do you have in your supply chain? Wi		ce including	p nrocureme	ent nolicy to	n demonstra	ate good cor	mmercial ao	wernance fo	or this requir	rement?					
	r added value or competitive financial approac					o aemonstra	ne good COI	iei ciai go	vernance 10	, ans requir	coletic:					
	nonetarised value for the savings you have ide					ty bidders sh	ould be abl	le to provide	a more det	tailed break	down to justif	fy the respons	e.			
84-46-4-	plogy - Number of words (maximum 400)	1														
ivietnodol	ology - Number of Words (maximum 400)															
2. Please a	detail your full costs for the period to 1	April 2017 to 31 N	Narch 2018	8 (Use 1 ta	ab per yea	r). Total 17	75pts. Ma	de up of:								
	Average Fee rate = 50 points. Scored on an in					•	·									
	Management Fee = 25 points. Scored on an in															
	atio of activity costs vs total costs = 25 points.					/ hid percer	ntago y 100	v 25								
	= 100 points. Scored on an inverse percentage					: / biu percei	itage x 100	X.23								
	= 100 points, scored on an inverse percentage	e.g. lowest priced bit	1/price or bi	IU X 100 X .1.	.00											
Notes:																
. Staff costs	s are inclusive of all indirect labour costs. This g days, travel days, health and life assurance.	means all costs asso	ciated with t	those emplo	oyed (as per	original Fra	mework gui	idance). The	e costs will in	include all ta	exes and cont	ributions requ	ired by law a	nd employer's	iability and ins	surance (inc
	nt costs, operational finance function, manager															
i. Operation	nal Costs and Expenses: Including flights, tran	sport, accommodatio	in, and any o	other living o	costs associa	ated with th	is requirem	ent. Add add	ditional row	rs as necessa	ary to table be	elow. Split out	t Staff Costs,	Operational Co	sts and Expens	ses. Include
costs and exp																
Activity/		Unit costs (where														
Strand	Type of Cost	applicable)	Quantity	April	May	June	July	August	Sept	October	November	December	January	February	March To	Total (£)
As per SoR		Staff daily rate	Total Days	Monthly total	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly		
	i Staff broken down by role (add lines as						totai	totai	totai	totai	totai	totai			Monthly	1
	necessary)			total	total								totai	total	Monthly total	
	necessary)		0	total	total								totai	total		0
	necessary)		0 0 0	total	total								total	total		0 0 0
	necessary)	Total	0	total	total										total	0
	necessaryl	Total	0	total	total									age daily Staff	total	0
	necessary)	Total	0	total	total									age daily Staff Manage	total  rate (25pts) ment Fee % ment fee (£)	0 0 #DIV/0!
	necessary)	Total	0										Aver	age daily Staff Manage Manage	rate (25pts) ment Fee % nent fee (£) Total	0 0 #DIV/0!
	necessary)	Total	0	April	May	June	July	August	Sept	October	November	December	Aver	age daily Staff Manage	rate (25pts) ment Fee % nent fee (£) Total	0 0 #DIV/0!
As per SoR		Total  Unit rates	0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 #DIV/0!
	ii Operational costs and expenses, broken down by type (add lines as necessary)		0 0	April	May								Aver	age daily Staff Manage Manage	rate (25pts) ment Fee % nent fee (£) Total March	0 0 #DIV/0! 0
	ii Operational costs and expenses, broken		0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 #DIV/0! 0 0
	ii Operational costs and expenses, broken		0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 #DIV/0! 0 0
	ii Operational costs and expenses, broken		0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 #DIV/0! 0 0
	II Operational costs and expenses, broken down by type (add lines as necessary)		0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 mDIV/0! 0 0
	ii Operational costs and expenses, broken		0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 #DIV/0! 0 0
	II Operational costs and expenses, broken down by type (add lines as necessary)	Unit rates	0 0	April Monthly	May	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Aver	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % nent fee (£) Total March Monthly	0 0 mDIV/0! 0 0
As per SoR Year 3	II Operational costs and expenses, broken down by type (add lines as necessary)	Unit rates	0 0 Unit Quantity	April Monthly total	May Monthly total	Monthly total  0 0s % of total	Monthly total  0 cost (25pts)	Monthly total	Monthly total	Monthly total	Monthly total	Monthly total	January Monthly total	age daily Stafff Managed Manage February Monthly total	total	0 0 0 #DIV/0! 0 0 0 0 0
	II Operational costs and expenses, broken down by type (add lines as necessary)	Unit rates	0 0 Unit Quantity	April Monthly total	May Monthly total	Monthly total	Monthly total  0 cost (25pts)	Monthly total	Monthly total	Monthly total	Monthly total	Monthly total	January Monthly total	age daily Stafff Managed Manage February Monthly total	total	0 0 0 #DIV/0! 0 0 0 0 0

	l Methodology. How will you ensure th						delivery a	and that ej	ffective go	vernance	is present?	1V1UX 400 W		lo-4 scule).	, y	
	king of Fee rates. How have you structured th		ent? Evidend	ce of reducti	ion or disco	unt.										
	s of scale / shared platform or services for the guards do you have in your supply chain? Wi		ice including	p nrocureme	ent nolicy to	n demonstra	ate good cor	mmercial an	wernance fo	or this requir	rement?					
	added value or competitive financial approac					o aemonali d	ne good COI	iei ciai gu	vernance IU	a ans requir	ciletti:					
	onetarised value for the savings you have ide					ty bidders sh	ould be abl	le to provide	a more det	ailed break	down to justi	fy the respons	e.			
Methodole	ogy - Number of words (maximum 400)	1														
2. Please d	letail your full costs for the period to 1	April 2018 to 31 N	Narch 2019	9 (Use 1 ta	ab per yea	r). Total 17	75pts. Ma	de up of:								
Competitive A	Average Fee rate = 50 points. Scored on an in	verse percentage e.g	. lowest pric	ed /price x 1	100 x .25											
Competitive N	Management Fee = 25 points. Scored on an in	nverse percentage e.g	g. lowest pric	ced /price x	100 x .25											
Efficiency Rat	tio of activity costs vs total costs = 25 points.	Scored on an inverse	percentage e	e.g. Highest	percentage	/ bid percer	ntage x 100	x .25								
Fotal Costs =	100 points. Scored on an inverse percentage	e.g. lowest priced bio	d /price of bi	id x 100 x .1.	.00											
Notes:																
i. Staff costs a	are inclusive of all indirect labour costs. This	s means all costs asso	ciated with t	those emplo	oyed (as per	original Fra	mework gui	idance). The	e costs will i	nclude all ta	ixes and cont	ributions reau	ired by law a	nd employer's	liability and in	surance (in
non-working	days, travel days, health and life assurance. costs, operational finance function, manager	All costs associated v	with the recr	ruitment and	d dismissal (	of Staff, HR ,	and any oth	her consum	able costs as	ssociated wi	ith their emp	loyment. All co	ontributions t	o any Head Of	fice overheads	s, manageme
ii. Operationa costs and exp	al Costs and Expenses: Including flights, transenses.	isport, accommodatio	on, and any o	other living o	costs associa	ated with th	is requirem	ent. Add adı	ditional row	s as necessa	ary to table b	elow. Split ou	t Staff Costs,	Operational Co	sts and Expens	ses. Include
Activity/		Unit costs (where														
Strand	Type of Cost	applicable)	Quantity	April	May	June	July	August	Sept	October	November	December	January	February	March T	Total (£)
4C-D		Staff daily rate	Total Days	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	
As per SoR	i Staff broken down by role (add lines as necessary)	Starr daily rate	Total Days	total	total	total	total	total	total	total	total	total	total			
	necessary)			totai										total	total	
			0	total										total		0
			0 0	total										total		0 0
		Total	0	total										total		0
		Total	0	total									Aver	age daily Staff	total	0
		Total	0	total									Aver	age daily Staff Manage	rate (25pts) ment Fee % ment fee (£)	0 0 0 #DIV/0!
		Total	0											age daily Staff Manage Manage	rate (25pts) ment Fee % ment fee (£) Total	0 0 #DIV/0!
		Total	0	April	May	June	July	August	Sept	October	November	December		age daily Staff Manage	rate (25pts) ment Fee % ment fee (£)	0 0 0 #DIV/0!
As per SoR	ii Operational costs and expenses broken	Total  Unit rates	0 0	April Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 0 #DIV/0!
	ii Operational costs and expenses, broken down by type [add lines as necessary]		0	April				_					January	age daily Staff Manage Manage	rate (25pts) ment Fee % ment fee (£) Total March	0 0 0 #DIV/0!
			0 0	April Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 0 #DIV/0!
			0 0	April Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 #DIV/0! 0 0
			0 0	April Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 #DIV/0! 0 0
	down by type (add lines as necessary)		0 0	April Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 0 #DIV/0! 0 0
			0 0	April Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 mDIV/0! 0 0
	down by type (add lines as necessary)	Unit rates	0 0	April Monthly total	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	January Monthly	age daily Staff Manage Manage February Monthly	rate (25pts) ment Fee % ment fee (£) Total March Monthly	0 0 mDIV/0! 0 0
As per SoR Year 3	down by type (add lines as necessary)	Unit rates	0 0 Unit Quantity	April Monthly total	Monthly total	Monthly total  0 as % of total	Monthly total  0  cost (25pts)	Monthly total	Monthly total	Monthly total	Monthly total	Monthly total	January Monthly total	age daily Staff Manage Manage February Monthly total	total  rate (25pts) ment Fee % ment fee (6) Total  March  Monthly total	0 0 0 #DIV/0! 0 0
	down by type (add lines as necessary)	Unit rates	0 0 Unit Quantity	April Monthly total	Monthly total	Monthly total	Monthly total  0  cost (25pts)	Monthly total	Monthly total	Monthly total	Monthly total	Monthly total	January Monthly total	age daily Staff Manage Manage February Monthly total	total  rate (25pts) ment Fee % ment fee (6) Total  March  Monthly total	0 0 0 #DIV/0! 0 0

## Please detail your full costs for the period to 31 March 2019 by quarter. Total 175pts. Made up of:

Competitive Average Fee rate = 50 points. Scored on an inverse percentage e.g. lowest priced /price x 100 x .25

Competitive Management Fee = 25 points. Scored on an inverse percentage e.g. lowest priced /price x 100 x .25

Efficiency Ratio of activity costs vs total costs = 25 points. Scored on an inverse percentage e.g. Highest percentage / bid percentage x 100 x .25

Total Costs = 100 points. Scored on an inverse percentage e.g. lowest priced bid /price of bid x 100 x .1.00

## Notes

List fat costs are inclusive of all indirect labour costs. This means all costs associated with those employed (as per original Framework guidance). The costs will include all taxes and contributions required by law and employer's liability and insurance (including life insurance and Medevac). All costs associated with the Contractor's standard employment benefit such as sick leave with pay, persion, non-working days, travel days, health and life assurance. All costs associated with the recruitment and dismissal of part fath, IR, and any post of the contractor in this includes (if appropriate) management information costs, area management and account management costs, operational finance function, management/financial accounting information including blanking department costs, or transport, as this will be included under Operations as this will be included under Operation in a shift will be included under Operations as this will be included under Operations as this will be included under Operation in a shift will be in

ii. Operational Costs and Expenses: Including flights, transport, accommodation, and any other living costs associated with this requirement. Add additional rows as necessary to table below. Split out Staff Costs, Operational Costs and Expenses. Include m/ment fee on separate line (If applicable). M/ment fee/ profit % should only be applied to total labour costs as opposed to operational and costs and expenses.

					Yea	ar 1			Ye	ear 2						
Activity/ Strand	Type of Cost	Unit costs (where applicable)	Quantity	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Total (£)
As per SoR	i Staff broken down by role (add lines as necessary)	Staff daily rate	Total Days	Quarter total												
			0													0
			0													0
			0													0
		Total	0										Aver	age daily Staf	f rate (25pts)	0 #DIV/0!
															ement Fee %	
															ement fee (£)	
															Total	0
																_
					Yea	ar 1			Ye	ear 2			Yea	ar 3		
As per SoR	ii Operational costs and expenses, broken down by type (add lines as necessary)	Unit rates	Unit Quantity	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
All 3 years																0
																0
																0
																0
																0
					l .	1	1	l	1	1					1	0
			_													_
	Total															0
	Total															0

#DIV/0!