

Project Title: Security, Justice & Defence Programme

Customer		Contract Start Date	Contract Completion Date	Approximate Contract Value	Location	Name of Beneficiary	Partners	Subcontractors
Name:	FCO, MoD, DFID	March 2014	Rolling 12-month contract: current end point February 2015	GBP 31m	Libya	Government of Libya	Cardno, Upper Quartile, KBR, Altai Consulting	Stirling, Wildcat, Argan, Salamanca, NOMS.
Contact	PO6419							

The Programme

The Libyan political scene is a heavily contested environment; it has a lack of clearly defined, accountable, and legitimate state structures and is seeing a rapidly deteriorating security situation. This GBP 31 million programme supports Libyan authorities to deliver accountable, effective, and sustainable security, justice, and defence for its citizens. The programme runs between March 2014 and March 2017 with a break clause every six months. WYG are delivering Phase 2 of the programme in parallel to activities managed directly by the FCO and MOD.

The primary recipient is the Libyan Government¹; and beneficiaries include the wider Libyan populace. The implementation requires substantive community policing, national dialogue, and equipment support to ensure national ownership and sustainability.

The Programme team worked throughout Ramadan and Eid against a deteriorating security situation actively managing risk and maintaining a proportional Duty of Care envelope supporting international and national staff. The deteriorating security situation required a stepped reduction of the staff-platform when on the 5th August all international staff were moved to Malta and national staff were supported to returned home to their families.

"SJD has had a significant positive impact on Libya working closely with the MoJ, MoI and MoD, as well as the office of the Prime Minister has been able to offer advice and support in several key areas. In the MoJ we benefitted from having an embedded justice advisor, who provided advice on a range of issues and share best practice. An embedded advisor provided links to international donors, practical learning for senior justice personnel as well as managing to visit prisons and courts to provide assessments and development plans."

Salah Meghani, Minister of Justice

Outputs

Police Capacity Building and Reform

- Training 36,000 police officers
- 80 Arabic police trainers / curricula developed
- National dialogue / public awareness
- VIP protection training
- Community-police network

Judicial Police, Courts and Detention Reform

- Training of 1,500 judicial police
- 14 Arabic judicial police trainers
- Development of prisoner management
- Public / Court security
- Evaluation of all detention facilities

Security and Defence Reform

- Securing munitions programme
- Weapons decommissioning programme
- Stockpile consolidation
- Integration of former combatants into police and security services

Operational areas of munitions management (Tripoli, Zintan, Misrata, Sirte, Tahouna, Kufra) and centres of police training and support – Tripoli, Misrata, Benghazi and Tobruk.



"WYG mobilised a multi-provider consortium team within 10 days of contract signature and provided well-mapped and clear deliverables on-time whilst managing a very difficult escalation in the security situation. Escalation of violence required implementation of their contingency plans for withdrawal in accordance with FCO advice; these plans proved robust and have enabled WYG to continue to deliver a comprehensive Inception report and options for continuing to partner with HMG despite the evident challenges"

Andrew Allen, Deputy Head of Mission British Embassy, Tripoli

- ✓ Full team mobilised within 5 working days of contract signature
- ✓ Full inception plan completed in close cooperation with Libyan Government within 2 months of mobilisation
- ✓ Politically contested conflict environment
- ✓ Technical excellence of deployed team
- ✓ Integration of large delivery contractors (KBR) into team
- ✓ Community Policing and Informal Justice capability in post authoritarian Arab state

Case Study – Integrated Community Security Programme, Syria: Objective 1 – Community Engagement

PHASE I: Idlib				PHASE II: Aleppo Idlib Latakia			
Mar	Apr	May	Jun	Jul	Aug	Sep	Oct 2014
Client/funding body	Contract Start/End Date	Programme Objective	Output 1	Output 2	Phase I / Phase II Programme Value	Location	
HMG/Conflict Pool	January - October 2014	Community more engaged with responsive and legitimate police & justice actors and local councils	Strengthened dialogue between the police, civil society and local council triumvirate	Establishing formal mechanisms for monitoring, feedback and oversight	£1.25m	Syria	

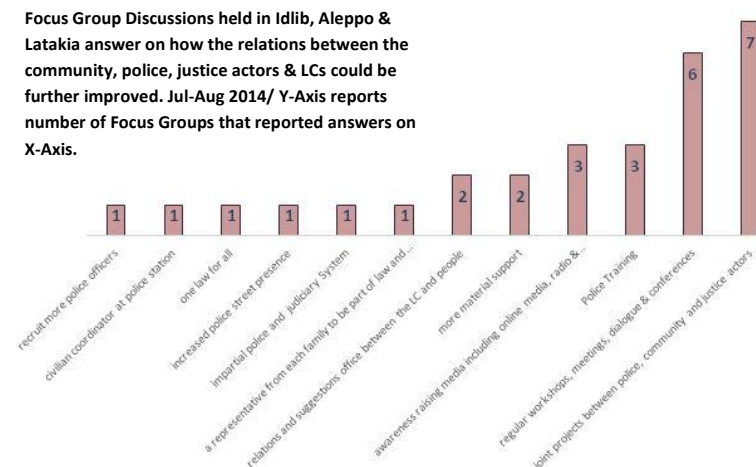
Key Achievements and Results

- Total grants of \$57k by Aug 2014 to 16 ICSP Secretariat approved Community Projects through ICSP Phase I and Phase II, with a further \$70k worth of grants pending, bringing the total for Phase I and Phase II grants to \$127k.
- Dialogue on the concepts of policing and community security in free areas of Syria, from workshops in and outside of Syria that is informing the development of these concepts.
- Improved dialogue and cooperation between Police, Local Council & Civil Society Organizations facilitated through Community Projects
- Six Syrian Community Engagement Officers (CEOs) recruited and trained in areas including facilitation, mediation, communication, strategic planning, M&E & gender mainstreaming
- Fully mobilized team from outset for Phase II, despite delays in contract signature.
- Successful and context specific risk management for staff operating in highly hostile context, including rapid scaling up and scaling down of community security projects.
- Phase I included 175 direct beneficiaries and over 237,269 indirect beneficiaries, scaling to 77,500 direct beneficiaries and 566,150 indirect beneficiaries in Phase II, resulting in a total of 77,675 direct beneficiaries and 803,419 indirect beneficiaries across Phases I and II.

From top Police & LC work together on a refuse clearance project, Idlib; participants preserve civil records, Idlib



Focus Group Discussions held in Idlib, Aleppo & Latakia answer on how the relations between the community, police, justice actors & LCs could be further improved. Jul-Aug 2014/ Y-Axis reports number of Focus Groups that reported answers on X-Axis.



"It's a good project because it allows everybody to get involved. The major benefit is enhancing relations among them." **Male KII Kafranbel**