



Foreign &  
Commonwealth  
Office

**CSSF FRAMEWORK CPG7982015**

**CALL-OFF COMPETITION ALL LOTS**

# **EXPRESSION OF INTEREST**

**BRAVO SOLUTIONS REFERENCE: PQQ\_612**

**CSSF LEBANON: CT BORDER NEEDS ASSESSMENT**

**[HTTPS://FCO.BRAVOSOLUTION.CO.UK](https://fco.bravosolution.co.uk)**

Dear Sir / Madam,

Selected on the CSSF Framework are invited to submit an Expression of Interest (EOI) to the Secretary of State for Foreign and Commonwealth Affairs or his representatives in the Foreign and Commonwealth Office (FCO), hereinafter referred to as the “Authority”, for the provision of: **CSSF Lebanon: CT Border Needs Assessment**.

This Expression of Interest (EOI) is used to ascertain whether your organisation has the required capacity, capability, level of experience and resource available to undertake such work under the Conflict, Stability and Security Fund (CSSF) Framework.

This requirement provides suppliers with a summary of the requirements in order to confirm whether or not to respond, this ensures the Authority and Suppliers comply with public procurement legislation.

If you have any questions about the EOI procedure or the information provided, please use the BRAVO Solution messaging function **ONLY**. Any direct contact with HMG staff including the Programme / Projects Team may result in disqualification from any subsequent tendering process.

Expression of Interests submitted as a message via the BRAVO eProcurement portal will not be considered.

Information relating to this requirement can be found in the Expression of Interest Form on Page 3.

Your Expression of Interest Tender must be submitted electronically via the FCO’s e-Procurement Portal (BRAVO Solution) <https://fco.bravosolution.co.uk> by **10:00 hours Monday, 13 August 2018**.

Closing date for responses to Clarification questions is **12:00 hours midday Wednesday 08 August 2018**.

Expression of Interest not submitted via the BRAVO eProcurement portal will not be considered.

If you have any questions about the tendering procedure, please use the BRAVO Solution messaging function.

We look forward to your response.

Commercial and Procurement Group (CPG)

## Summary of Requirements

### **Purpose**

This document is to notify suppliers on the CSSF framework of upcoming potential requirements and to establish levels of competence and interest among suppliers.

### **Project Title : CSSF Lebanon: CT Border Needs Assessment**

### **Objectives of Project**

To increase UK understanding of the level of resilience at the Lebanese border to the transit of persons of CT interest. This includes FTFs, returnees and the terrorist displacement from Syria into Lebanon. The movement of goods, such as weapons, and finance these will not be the primary focus though the findings may have impact on these areas.

### **Summary of Requirements**

#### **Essential skills and competencies**

- Minimum of 10+ years working in a border management agency, areas of military expertise related to border management, or relevant consultancy work.
- In-depth background in soft border management techniques – including document checks, database screening and handling processes.
- Expertise in proactive hard border management – e.g. patrols, monitoring techniques and equipment.
- Understanding of strategic inter-agency border management.
- Knowledge of regional and international databases, blacklists, and integration into these.

#### **Essential requirements**

- The Supplier should not have any direct or indirect influence or interest(s), in respect of this project (this includes any delivery of capacity building projects for the Lebanese Law Enforcement Agencies).
- The expert/s will spend a minimum of 12 weeks on this project. It is expected that the 12 weeks will be divided into 2 visits to Lebanon over no more than 6 months.
- The project implementer is responsible for the safety and well-being of their Personnel and Third Parties (Expert/s) affected by their activities under this contract, including appropriate security arrangements. They will also be responsible for the provision of suitable security arrangements for their visits to the land border positions, currently in FCO Travel Advice red areas. Therefore, they should fully accept responsibility for Security and Duty of Care and have the capability to manage their Duty of Care responsibilities throughout the life of the contract.

#### **Desirable requirements**

- Experience of working in a similar environment to Lebanon.
- Experience of working in CT and of human rights compliance.

**Outputs/deliverables (if known)**

It is anticipated that the project will work in the following areas:

- The expert will focus on current measures and capability used to intercept, identify and process persons of interest as they cross borders into and out of Lebanon. They may wish to use the relevant criteria outlined in UNCSR on FTFs (border security and information sharing).
- This will include at the legal border crossings into Lebanon from Syria, the airport and Tripoli sea port – which will require close work with General Security. In addition the expert will work with LAF Land Border Regiments and the LAF Military Police to review resilience of the land border. To a lesser extent this project will also involve work with the Internal Security Forces (ISF).

This will include:

- Assessment of resilience of land border to low level infiltration – e.g. border patrols, checks and suspect handling. Identification and disruption of transit routes.
  - Assessment of screening processes and document checks at the legal borders.
  - Review of available information and databases – e.g. blacklists, biometric – with an assessment of the quality of information, and how suspects are checked against this.
  - Sharing of information, including on key databases, between the security services.
  - Handling of suspects once apprehended, including transfer and coordination between different security forces and into the wider CT/criminal system.
  - Strategic level coordination between the security forces on policies and strategies to support integrated border management, particularly between the LAF and GS.
  - Coordination – including overlap, burden sharing and areas of alignment - between key international partners and flagship projects.
  - Understanding of how to implement effective border management while respecting refugee protection issues.
  - Methods to ensure the most useful integration of the UK-funded ISF biometric database into wider border management.
- The expert will, at the end of the assessment, be expected to produce a final report. They will also be expected to produce a series of recommendations for tangible improvements. More details included under 'deliverables' below.

**Estimated Programme Spend (inc VAT)**

Bids will be invited not exceeding the following:

- £170,000 for year one (UK FY 2018/2019)

**Key dates**

The contract will be for seven months, coming into effect in **September 2018**.

The Authority reserves the right to terminate any multi-year agreement at the end of each United Kingdom financial year if:

1. The supplier's performance is not deemed satisfactory;
2. The intervention is considered not to be meeting current HMG objectives; or,
3. The funds available to the Jordan CSSF programme are no longer sufficient to continue financing the project.

#### **How to respond to this Expression of Interest**

Suppliers wishing to express an interest in this project must only respond to this EOI by submitting the Expression of Interest Form via **EOI\_612** prior to the deadline indicated in the Timings section below. Responses submitted via the Bravo Messaging Tool will not (not) be considered.

In the event suppliers submit responses after the deadline, the Authority reserves the right to disqualify the submission and consequently, not invite the suppliers to subsequent stages of the tender.

Should suppliers fail to respond to this Expression of Interest via the Qualification Response Form as instructed above, the Authority will assume that those suppliers do not have the capacity or capability to fulfil the requirements of this project. Those supplier/s will therefore not (not) be invited to any subsequent call-off competition.

The Authority by issuing this invitation is not bound in any way and reserves the right not to tender the whole or any specified part of the EOI.

#### **Timings: 1 week**

**Deadline for Bidder Expressions of Interest: 10:00am, 13 August 2018**